



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

**[REPORT OF ACTION TAKEN IN CLOSED SESSION
TUESDAY, JUNE 14, 2005, BEGINS ON PAGE 178.]**

SUP. MOLINA, CHAIR: GOOD MORNING. WE'RE GOING TO BEGIN THIS MORNING'S MEETING. IF I COULD ASK ALL OF YOU WHO ARE STANDING IN THE AISLES TO PLEASE FIND A SEAT, WE WOULD APPRECIATE IT. THIS MORNING, OUR INVOCATION WILL BE LED BY RAFAEL LUA, WHO IS THE MINISTER OF THE LOS ANGELES INTERNATIONAL CHURCH OF CHRIST OF LOS ANGELES. OUR PLEDGE THIS MORNING WILL BE LED BY GARY CARROLL OF THE AMERICAN LEGION, VETERANS OF FOREIGN WARS. WOULD YOU ALL PLEASE STAND?

MINISTER RAFAEL LUA: LET'S BEGIN. HEAVENLY FATHER, WE COME TO YOU THIS MORNING UNDERSTANDING THAT, IN AND OF OURSELVES, WE ARE NEEDY OF YOUR HELP AND YOUR GUIDANCE. WE PRAY FOR WISDOM, WE PRAY FOR COURAGE AND WE PRAY FOR STRENGTH TO REALLY BE ABLE TO DO THE THINGS THAT WE NEED TO DO AND TO DISCHARGE THE DUTIES THAT YOU'VE GIVEN US, THAT WE'VE BEEN ABLE TO HAVE HERE, AS SERVANTS OF THE PEOPLE HERE OF LOS ANGELES. I PRAY THAT YOU HELP US TO BE WISE IN HOW WE DO THAT, THAT YOU HELP US TO GAIN ENCOURAGEMENT IN ALL OF THE WAYS THAT WE'RE ABLE TO HELP PEOPLE AND THAT YOU HELP US AS WELL TO DO THE BEST POSSIBLE TO HELP ALL THOSE THAT CANNOT HELP THEMSELVES AND TO SPEAK FOR THOSE THAT CANNOT SPEAK FOR THEMSELVES. WE THANK YOU



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOR EVERY SINGLE PERSON WHO IS HERE AND THE CONCERN THAT THEY
2 HAVE TO BE ABLE TO HELP PEOPLE AND TO BE ABLE TO GIVE AND THE
3 FACT THAT THEY ARE IN PUBLIC SERVICE, SERVANTS OF THE PEOPLE.
4 WE PRAY ALL THIS IN THE LORD'S NAME. AMEN.

5

6 **GARY CARROLL:** PLEASE JOIN ME IN THE PLEDGE OF ALLEGIANCE. [
7 PLEDGE OF ALLEGIANCE]

8

9 **SUP. MOLINA, CHAIR:** IT'S MY HONOR THIS MORNING TO PRESENT TO
10 MINISTER RAFAEL LUA, WHO SERVES AS MINISTER OF THE THRIVING
11 LOS ANGELES INTERNATIONAL CHURCH OF CHRIST, WHICH SERVES A
12 WIDE AREA, INCLUDING CENTRAL LOS ANGELES, MONTEBELLO AND THE
13 SAN GABRIEL VALLEY. THIS CHURCH PROVIDES WORSHIP OPPORTUNITIES
14 FOR SPANISH-SPEAKING CONGREGANTS AND ALSO ORGANIZES NUMEROUS
15 WORTHWHILE COMMUNITY EFFORTS, INCLUDING IMMUNIZATION DRIVES,
16 TOY DRIVES, TUTORING, SCHOOL BEAUTIFICATION EFFORTS, EVENTS
17 FOR FOSTER CHILDREN AND RED CROSS BLOOD DONATIONS. RAFAEL
18 RECEIVED HIS BACHELOR'S DEGREE FROM U.C.L.A. AND HAS DEDICATED
19 HIMSELF TO THE MINISTRY SINCE 1994. HE AND HIS WIFE, ROSELDA,
20 HAVE THREE BEAUTIFUL CHILDREN AND WE'RE VERY PROUD AND WE
21 THANK YOU SO MUCH FOR YOUR LEADERSHIP. CONGRATULATIONS.

22

23 **MINISTER RAFAEL LUA:** THANK YOU. [APPLAUSE]

24

25 **SUP. MOLINA, CHAIR:** THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** ONCE AGAIN TO RECOGNIZE GARY CARROLL, WHO
3 CAME DOWN TO LEAD US IN THE PLEDGE OF ALLEGIANCE. HE SERVED IN
4 VIETNAM. HE'S A MEMBER OF THE AMERICAN LEGION, VETERANS OF
5 FOREIGN WARS. HE'S A SPECIALIST 5TH CLASS IN THE UNITED STATES
6 ARMY AND HE IS A GRADUATE OF MARK KEPPEL HIGH SCHOOL. SO,
7 GARY, THANK YOU FOR COMING DOWN. [APPLAUSE]

8

9 **SUP. MOLINA, CHAIR:** THANK YOU, MR. CARROLL. I'M GOING TO ASK
10 OUR EXECUTIVE OFFICER IF SHE WOULD CALL THE AGENDA, PLEASE.

11

12 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR AND MEMBERS OF THE
13 BOARD. WE'LL BEGIN ON PAGE 5. AGENDA FOR THE MEETING OF THE
14 SANITATION DISTRICT NUMBERS 27 AND 35, ITEMS 1 THROUGH 7.

15

16 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
17 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE COMMUNITY
20 DEVELOPMENT COMMISSION, ITEM 1-D THROUGH 4-D.

21

22 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
23 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
2 AUTHORITY, ITEM 1-H THROUGH 3-H.

3

4 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
5 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

6

7 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE PUBLIC
8 WORKS FINANCING AUTHORITY, ITEM 1-F.

9

10 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
11 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

12

13 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE REGIONAL
14 PARK AND OPEN SPACE DISTRICT, ITEM 1-P.

15

16 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
17 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 17.
20 I HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 5, HOLD FOR A
21 MEMBER OF THE PUBLIC. ON ITEM NUMBER 11, HOLD FOR SUPERVISOR
22 YAROSLAVSKY AND THE REST ARE BEFORE YOU.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS, MOVED BY
2 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
3 THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 18 THROUGH
6 19.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
9 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** BEACHES AND HARBORS. ITEMS 20 THROUGH 24.
12 ON ITEM NUMBER 23, SUPERVISOR KNABE REQUESTS A ONE-WEEK
13 CONTINUANCE.

14

15 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINDER, MOVED BY
16 SUPERVISOR BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF
17 THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ITEMS 25
20 THROUGH 32. ON ITEM NUMBER 29, HOLD FOR SUPERVISOR BURKE.

21

22 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS, MOVED BY
23 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF
24 THERE'S NO OBJECTION, SO ORDERED.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** CONTRACTOR HEARING BOARD, ITEM 33.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
4 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** COUNTY COUNSEL, ITEM 34.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
9 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** DISTRICT ATTORNEY, ITEMS 35 AND 36.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
14 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 37 THROUGH 46. I
17 HAVE THE FOLLOWING REQUEST. ON ITEM NUMBER 37, HOLD FOR
18 SUPERVISOR YAROSLAVSKY AND SUPERVISOR ANTONOVICH. ON ITEM 38,
19 HOLD FOR SUPERVISOR ANTONOVICH. ON ITEM NUMBER 45, WE HAVE A
20 REQUEST FROM A MEMBER OF THE PUBLIC TO HOLD AND SUPERVISOR
21 KNABE IS REQUESTING A ONE-WEEK CONTINUANCE ON THAT ITEM.
22 THAT'S 45. AND ON 46, HOLD FOR A MEMBER OF THE PUBLIC.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE REMAINING, MOVED BY
2 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR ANTONOVICH. IF
3 THERE'S NO OBJECTION, SO ORDERED.

4

5 **SUP. YAROSLAVSKY:** WHAT ARE YOU DOING ON 45?

6

7 **SUP. MOLINA, CHAIR:** 45, WE'RE GOING TO HOLD IT FOR THE PUBLIC
8 AND THEN CONTINUE IT FOR A WEEK.

9

10 **CLERK VARONA-LUKENS:** PUBLIC LIBRARY, ITEMS 47 AND 48. ON 47
11 AND 48, HOLD FOR SUPERVISOR MOLINA AND A MEMBER OF THE PUBLIC.

12

13 **SUP. MOLINA, CHAIR:** WE WILL HOLD THOSE ITEMS.

14

15 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 49 THROUGH 67 AND
16 THAT INCLUDES THE REVISIONS AS NOTED ON THE GREEN SHEET FOR
17 ITEM 65.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THOSE ITEMS, MOVED BY
20 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF
21 THERE'S NO OBJECTION, SO ORDERED.

22

23 **CLERK VARONA-LUKENS:** ON PAGE 30, SHERIFF, ITEM 68 AND 70.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
2 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATION, ON ITEM 71,
5 THE DISTRICT REQUESTS THAT THE ITEM BE REFERRED BACK TO THE
6 DISTRICT.

7

8 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM WILL BE REFERRED
9 BACK.

10

11 **CLERK VARONA-LUKENS:** ORDINANCE FOR INTRODUCTION, ITEM 72, AN
12 ORDINANCE REPEALING NUMBER 960020-F, WHICH GRANTED A PROPANE
13 GAS PIPELINE FRANCHISE TO SAN LEWIS BUTANE DISTRIBUTORS
14 INCORPORATED, DOING BUSINESS AS DELTA LIQUID ENERGY. THAT ITEM
15 IS BEFORE YOU.

16

17 **SUP. MOLINA, CHAIR:** OKAY. THAT ITEM IS MOVED BY SUPERVISOR
18 BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO
19 OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, 73 AND 74.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
24 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO
25 ORDERED.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** SEPARATE MATTER, 75 IS THE TREASURER AND
3 TAX COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION APPROVING
4 THE ISSUANCE AND SALE OF TAX EXEMPT NOTES BY THE COUNTY AS A
5 CONDUIT ISSUER FOR THE MUSEUM OF NATURAL HISTORY FOUNDATION IN
6 PRINCIPAL AMOUNT NOT TO EXCEED \$14 MILLION TO FINANCE CERTAIN
7 CAPITAL IMPROVEMENTS FOR THE MUSEUM OF NATURAL HISTORY,
8 FACILITIES AND EXPOSITION PARK.

9

10 **SUP. MOLINA, CHAIR:** THAT ITEM IS MOVED BY SUPERVISOR BURKE,
11 SECONDED BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION,
12 SO ORDERED.

13

14 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
15 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
16 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
17 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ON
18 ITEM 76-A, HOLD FOR SUPERVISOR MOLINA. 76-B.

19

20 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
21 BY SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED
22 ON THOSE ITEMS.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **CLERK VARONA-LUKENS:** THAT COMPLETES THE READING OF THE AGENDA.
2 BOARD OF SUPERVISORS' SPECIAL ITEMS BEGIN WITH SUPERVISORIAL
3 DISTRICT NO. 5.

4

5 **SUP. MOLINA, CHAIR:** SUPERVISOR ANTONOVICH, YOUR PRESENTATIONS
6 THIS MORNING.

7

8 **SUP. ANTONOVICH:** THIS MORNING, WE HAVE A SPECIAL GUEST AND
9 DELEGATION WHO HAS JUST ARRIVED LAST NIGHT AT MIDNIGHT FROM
10 BEIJING AND THAT'S MR. JIANG XIAOYU, WHO IS THE ORGANIZING
11 2008 OLYMPICS DIRECTOR AND ALSO DIRECTOR OF THE MEDIA AND
12 COMMUNICATIONS. HE ALSO SERVED ON THE BIDDING COMMITTEE AS THE
13 VICE PRESIDENT OF THE BEIJING 2008 OLYMPIC COMMITTEE GAMES
14 BIDDING COMMITTEE AND HE'S BEEN IN THE MUNICIPAL GOVERNMENT
15 THERE FOR ALMOST 20 YEARS. BEIJING'S PREPARATORY WORK FOR THE
16 2008 OLYMPICS IS ADVANCING VERY SMOOTHLY, WITH SEVERAL CHINESE
17 AND OTHER FOREIGN ENTERPRISES JOINING AS COOPERATIVE PARTNERS
18 OF THE BEIJING OLYMPICS TO SECURE THE NECESSARY FINANCIAL
19 SUPPORT. CONSTRUCTION ON ALL OF THE REMAINING NEW VENUES WILL
20 START THIS YEAR AND THE COMPETITION SCHEDULE FOR THE 2008
21 OLYMPICS AND PARALYMPICS IS ALSO UNDER DESIGN AND WILL BE DONE
22 VERY SHORTLY. BEIJING HAS ALSO COMPLETED THE TRANSPORTATION
23 STRATEGIC PLAN AND BEGUN BUILDING A TRANSPORTATION MODEL FOR
24 THOSE GAMES. AND SO, ON BEHALF OF THE BOARD OF SUPERVISORS, WE
25 KNOW THAT CHINA PARTICIPATED IN THE OLYMPICS AT OUR COLISEUM



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BACK IN 1932 AND YOU WERE HERE WHEN WE HOSTED THE OLYMPICS IN
2 THE '80S AND WE KNOW THAT YOU'LL BE VISITING THE COLISEUM
3 AFTER YOU LEAVE THE BOARD OF SUPERVISORS TODAY TO SEE THAT
4 VENUE AND ALSO BE MEETING WITH MANY OF THE BUSINESS LEADERS IN
5 OUR COUNTY, HOPEFULLY TO HAVE GOOD PARTNERSHIPS FROM THE
6 PRIVATE SECTOR, NOT JUST FROM LOS ANGELES COUNTY BUT THE
7 UNITED STATES, SO THAT THE 2008 OLYMPICS WILL BE A SUCCESSFUL
8 OF ALL GREAT OLYMPICS. SO MR. JIANG XIAOYU, WELCOME. [
9 APPLAUSE]

10

11 **JIANG XIAOYU:** (FOREIGN LANGUAGE)

12

13 **INTERPRETER:** DEAR MR. ANTONOVICH AND EVERYONE HERE, GOOD
14 MORNING. I'M VERY HAPPY TO BE IN LOS ANGELES COUNTY. LOS
15 ANGELES COUNTY IS A VERY IMPORTANT CITY IN THE OLYMPIC
16 HISTORY, OLYMPIC MOVEMENT HISTORY. IT HOSTED THE OLYMPIC GAMES
17 TWICE, IN 1932 AND 1984. AND FOR CHINA, LOS ANGELES HAS A VERY
18 SPECIAL MEANING DURING THE OLYMPIC MOVEMENT. IN 1932, CHINA
19 SENT THE FIRST ATHLETE TO JOIN THE OLYMPIC GAMES. HIS NAME IS
20 LAOU CHUNG XIAOYU. IN 1984, PEOPLE'S REPUBLIC OF CHINA SENT A
21 REPRESENTING GROUP TO LOS ANGELES AND TO JOIN THE OLYMPIC
22 GAMES AND WE WIN FIRST GOLD MEDAL DURING THE HISTORY OF CHINA.
23 SO, LOS ANGELES IS A VERY LUCKY PLACE FOR CHINESE-- FOR CHINA
24 OLYMPIC MOMENT. [LAUGHTER AND APPLAUSE]

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **JIANG XIAOYU:** [SPEAKING CHINESE]

2

3 **INTERPRETER:** IN 1984, MR. YIBLUS, THE PRESIDENT OF ORGANIZING
4 COMMITTEE OF LOS ANGELES OLYMPIC GAMES, HE LAUNCHED THE MARK
5 TEAM DEVELOPMENT PROGRAM FOR OLYMPIC GAMES. IT IS ALSO A
6 LEGEND ALL THROUGH THE HISTORY OF OLYMPIC GAMES MOVEMENT. SO
7 WE COME HERE TO HAVE SOME OBSERVE PROGRAM TO LEARN MORE
8 EXPERIENCE FOR THE OLYMPIC GAMES PREPARATION PROGRAM AND WE
9 ALSO HOPE THAT WE CAN HAVE SOME COOPERATION OPPORTUNITY IN THE
10 FUTURE YEARS. THANK YOU AGAIN. THANK YOU EVERYONE HERE. THANK
11 YOU VERY MUCH. [APPLAUSE]

12

13 **JIANG XIAOYU:** [SPEAKING CHINESE]

14

15 **INTERPRETER:** WE WOULD LIKE TO SEND A PRESENT FOR MR.
16 ANTONOVICH. THIS IS THE EMBLEM OF BEIJING OLYMPIC GAMES. [
17 APPLAUSE]

18

19 **SUP. BURKE:** (OFF-MIKE) .

20

21 **SUP. ANTONOVICH:** THIS MORNING, WE WOULD LIKE ONCE AGAIN TO
22 WELCOME A GREAT COUNTY COMMISSIONER WHO REPRESENTS MY
23 SUPERVISORIAL DISTRICT, WHO IS HERE, WHO IS HELPING US
24 RECOGNIZE AND CELEBRATE NATIONAL FLAG WEEK, WHICH IS BEING
25 HELD THIS WEEK FROM JUNE 12TH THROUGH THE 18TH ACROSS THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 UNITED STATES. THE RED, WHITE AND BLUE STAR SPANGLED BANNER
2 SYMBOLIZES AND REPRESENTS THE SACRIFICE OF MILLIONS OF MEN AND
3 WOMEN IN THE ARMED FORCES WHO CONTINUE TO FIGHT FOR OUR
4 FREEDOM AND LIBERTIES TODAY. SINCE IT WAS ADOPTED BY THE
5 CONTINENTAL CONGRESS ON JUNE 14TH, 1777, OUR FLAG HAS PROUDLY
6 FLOWN OVER THE HOMES, OFFICE, PUBLIC AND PRIVATE BUILDINGS AND
7 BATTLEFIELDS. NATIONAL FLAG WEEK WAS CREATED ON JUNE 9TH,
8 1966, BY THE 89TH CONGRESS OF THE UNITED STATES WHICH
9 AUTHORIZED THE PRESIDENT TO DECLARE THE WEEK IN WHICH FLAG
10 DAY, JUNE 14TH, OCCURS AS NATIONAL FLAG WEEK AND THE 21-DAY
11 PERIOD ENDING ON JULY 4TH AS A SPECIAL TIME DURING THE TIME
12 THE FLAG IS DISPLAYED. THIS WAS SIGNED INTO ACT BY PRESIDENT
13 LYNDON JOHNSON AND IT WAS SUPPORTED, THE-- WITH US TODAY,
14 ALONG WITH VITO IS JOHN DRYMAN, WHO IS THE FORMER DIRECTOR OF
15 THE MONTROSE SHOPPING PARK ASSOCIATION. THE ASSOCIATION
16 REPRESENTS THE BIRTHPLACE OF THE NATIONAL FLAG WEEK WHICH WAS
17 INITIATED BY VITO AND THE MONTROSE MERCHANT, BILL BAILEY, IN
18 THE 1960S, SUPPORTED BY THE ROTARIAN CLUB. THEIR MOVEMENT TO
19 ESTABLISH A COUNTYWIDE, COUNTRYWIDE RECOGNITION AND HONOR OUR
20 AMERICAN FLAG GAINED NATIONAL APPEAL AND PRESIDENT LYNDON
21 BAINES JOHNSON SIGNED THAT INTO LAW. SO THANK YOU VERY MUCH,
22 VITO, WE APPRECIATE YOUR LEADERSHIP AND WE KNOW THAT MONTROSE,
23 WITH THAT GREAT MEMORIAL DAY PROGRAM STARTED BY DON CARPENTER
24 AND FRANK ROBERTS, CONTINUES TODAY AND YOUR LEADERSHIP HAS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BEEN THERE FROM THE BEGINNING AS WELL, VITO, SO THANK YOU AND
2 GOD BLESS YOU. [APPLAUSE]

3

4 **VITO CANNELLA:** GOOD MORNING. I WOULD LIKE TO THANK YOU AND THE
5 OTHER MEMBERS OF THE BOARD FOR ISSUING THIS PROCLAMATION. THE
6 REASON FLAG WEEK IS IMPORTANT TO ME IS BECAUSE I AM ONE OF THE
7 TWO PEOPLE FROM MONTROSE WHO DREAMED OF THE IDEA TO START A
8 PETITION MOVEMENT DURING THE VIETNAM WAR TO HONOR THE AMERICAN
9 FLAG. IF YOU REMEMBER, AT THAT TIME, SOME MISGUIDED PEOPLE,
10 THEY WERE BURNING THE FLAG. AND I WILL GIVE THEM THE RIGHT TO
11 DISAGREE WITH THE POLICE THAT BURNING THE FLAG IS A NO-NO. AND
12 WITH THE HELP OF THE LOCAL ROTARY CLUB, WE COLLECTED THOUSANDS
13 AND THOUSANDS OF SIGNATURES. THOSE SIGNATURES CONVINCED THE
14 LATE CONGRESSMAN H. ANNA SMEAD TO INTRODUCE A RESOLUTION IN
15 WASHINGTON, WHICH WAS APPROVED BY BOTH TO THE HOUSE AND
16 CONGRESS IN THE JOINT SESSION. IN 1966, PRESIDENT JOHNSON
17 SIGNED NATIONAL FLAG WEEK INTO LAW AND THIS IS A COPY OF THE
18 ORIGINAL RESOLUTION. THE RESOLUTION SAY THAT THE PRESIDENT IS
19 AUTHORIZED AND REQUESTS TO ISSUE ANNUALLY A PROCLAMATION
20 DESIGNATING THE WEEK IN WHICH JUNE THE 14 OCCUR AS NATIONAL
21 FLAG WEEK AND CALL UPON ALL CITIZENS TO DISPLAY THE FLAG OF
22 THE UNITED STATES ON THOSE DAYS. I CONSIDER THE TIME ON
23 MONTROSE THE HOME OF FLAG WEEK. THAT'S WHERE WE STARTED. AND,
24 FOR THAT REASON, I'M GOING TO DEDICATE THIS YEAR'S COUNTY
25 PROCLAMATION TO THE MONTROSE SHOPPING PARK ASSOCIATION AND MR.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 JOHN RAYMOND, ONE OF THE BOARD MEMBERS, IS HERE TO RECEIVE IT.
2 AND, BEFORE I CLOSE, I WOULD LIKE TO INVITE EVERYBODY IN THE
3 COUNTY TO REMEMBER TO FLY THE FLAG THE WHOLE WEEK THIS WEEK IN
4 REMEMBRANCE OF THOSE DAYS. THANK YOU VERY MUCH. HERE'S MR.
5 RAYMOND TO RECEIVE IT. [APPLAUSE]

6

7 **MR. JOHN RAYMOND:** THANK YOU, VITO. IT'S AN HONOR TO RECEIVE
8 THIS. ON BEHALF OF THE MONTROSE SHOPPING PARK ASSOCIATION, WE
9 REPRESENT 200 BUSINESSES IN THE MONTROSE OLD TOWN DISTRICT AND
10 WE ADMINISTRATE THAT DISTRICT FOR THE CITY OF GLENDALE. MR.
11 CANNELLA IS A JOY. WE LOVE HIM IN MONTROSE. HE'S AN
12 INSTITUTION IN OUR COMMUNITY AND IT'S A REMARKABLE THING. AND
13 THE REASON THAT WE LOVE HIM SO MUCH IS THIS IS A PERSON WHO
14 CAME HERE AS AN IMMIGRANT, HAD A SIMPLE DREAM ABOUT CREATING A
15 NATIONAL WEEK OF TRIBUTE FOR THE AMERICAN SYMBOL THAT HE LOVED
16 AND TO SEE THE DREAM OF AN ORDINARY CITIZEN IN ONE OF OUR
17 SMALL COMMUNITIES IN OUR COUNTY GROW TO NATIONAL PROPORTIONS,
18 TO BE INTRODUCED INTO NATIONAL LEGISLATION AND SIGNED BY THE
19 PRESIDENT OF THE UNITED STATES. THAT'S REALLY A REMARKABLE
20 FEAT. SO THANK YOU, VITO, AND THANK ALL OF YOU FOR RECOGNIZING
21 HIS EFFORTS AND NATIONAL FLAG WEEK. THANK YOU. [APPLAUSE]

22

23 **SUP. ANTONOVICH:** NOW WE WOULD LIKE TO RECOGNIZE A NONPROFIT
24 CORPORATION BASED IN CALIFORNIA AND THEIR FOUNDERS, JEFF VON
25 DER SCHMIDT, WHO IS THE ARTISTIC DIRECTOR, AND JAN KARLIN, WHO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IS THE EXECUTIVE DIRECTOR. ALSO WITH US IS ANDREW CAMPBELL,
2 WHO'S THE DIRECTOR OF THE ORGANIZATIONAL DEVELOPMENT FOR THE
3 LOS ANGELES COUNTY ARTS COMMISSIONER. FOUNDED IN 1987, TWO-
4 TIME GRAMMY AWARD-WINNING SOUTHWEST CHAMBER MUSIC IS A DUAL
5 FOCUS ORGANIZATION REPRESENTING INNOVATIVE CHAMBER MUSIC
6 PERFORMANCES AND GROUNDBREAKING EDUCATIONAL PROGRAMS.
7 SOUTHWEST CHAMBER MUSIC ENERGIZES AND RENEWS THE STANDARD
8 CHAMBER MUSIC GROUP OF WORKS BY INTEGRATING THE BEST OF
9 CONTEMPORARY WORLD AND EARLY MUSIC AND CONCERTS AND
10 EDUCATIONAL PROGRAMS. THEIR GROUNDBREAKING EDUCATIONAL
11 PROGRAMS, PROJECT NEWS AND SCHOOL CONCERTS AND THE MENTORSHIP
12 PROGRAM HAVE RECEIVED NATIONAL FUNDING FOR THEIR QUALITY AND
13 DEPTH FROM THE NATIONAL ENDOWMENT FOR THE ARTS AND HAVE BEEN
14 GIVEN THE HIGHEST POSSIBLE RANKING FROM THE CALIFORNIA ARTS
15 COMMISSION-- ARTS COUNCIL. AS ONE OF THE MOST ACTIVE CHAMBER
16 MUSIC ENSEMBLES IN THE WORLD, SOUTHWEST CHAMBER PRESENTS YEAR-
17 ROUND CONCERTS TO LOS ANGELES COUNTY AUDIENCES AT THE NORTON
18 SIMON MUSEUM IN PASADENA, THE COBURN SCHOOL, WHICH IS LOCATED
19 RIGHT ACROSS THE STREET FROM OUR OWN DISNEY CONCERT HALL, AND
20 THE ACCLAIMED SUMMER FESTIVAL AT THE HUNTINGTON. THE
21 ORGANIZATION REGULARLY OFFERS FREE TICKETS TO LOCAL NONPROFIT,
22 SOCIAL SERVICE AND EDUCATIONAL ORGANIZATIONS. SO THE BOARD OF
23 SUPERVISORS CONGRATULATIONS THE SOUTHWEST CHAMBER FOR THEIR
24 ACHIEVEMENTS AND ACCOMPLISHMENTS OVER THIS 18-YEAR PERIOD. SO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONGRATULATIONS AND I WISH YOU MANY MORE HAPPY CONCERTS. [
2 APPLAUSE]

3

4 **JEFF VON DER SCHMIDT:** I WOULD LIKE TO THANK THE COUNTY BOARD
5 OF SUPERVISORS FROM THE BOTTOM OF MY HEART FOR THIS
6 RECOGNITION. WE HAVE MEMBERS OF OUR BOARD AND STAFF HERE BUT
7 WHAT YOU MIGHT NOT REALIZE IS OUR GRAMMY AWARDS HAVE BEEN FOR
8 THE MUSIC OF MEXICO'S GREATEST COMPOSER, CARLOS CHAVEZ, AND I
9 WOULD LIKE TO THANK LAURA ZUCKER AND ANDREW CAMPBELL AND THE
10 ENTIRE STAFF OF THE L.A. COUNTY ARTS COMMISSION FOR THEIR
11 SUPPORT AND ENCOURAGEMENTS OVER THE YEAR. ONE OF THE THINGS I
12 CAN TELL YOU IS THAT WE HAVE JUST RETURNED FROM A WEEK IN
13 MEXICO MEETING WITH THE U.N.A.M. CENTER IN MEXICO CITY. SO,
14 OVER THE NEXT FEW YEARS, A VERY WIDE AND BROAD CULTURAL BRIDGE
15 BETWEEN LOS ANGELES AND MEXICO CITY, THROUGH THIS PROJECT, AND
16 I THINK ENCOURAGED VERY MUCH BY THE COUNTY'S SUPPORT OF THE
17 ARTS, WILL BE UNDER WAY. SO I'D LIKE TO SAY THANK YOU AGAIN.
18 I'D LIKE TO ENCOURAGE YOU TO CONTINUE YOUR ARTS FUNDING AND
19 I'D LIKE TO GIVE YOU ALL THE HEARTFELT-- WHAT I WANT TO SAY IS
20 THAT YOU'VE BEEN THE MOST CONSISTENT FUNDERS OF THE ARTS
21 THROUGH ALL THE GOVERNMENT AGENCIES AND WE'D LIKE-- WE JUST
22 WANT TO SHOW UP AND TELL YOU THAT WE ENCOURAGE THAT AND WE
23 APPRECIATE IT AND HOPE TO SEE YOU AT THE NEXT CONCERT. THANK
24 YOU VERY, VERY MUCH. WE'RE VERY HONORED TO RECEIVE THIS. [
25 APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THIS IS THE OPPORTUNITY THAT WE DO EACH
3 QUARTER TO REPRESENT OUR YOUNG PEOPLE INVOLVED WITH THE
4 DEPARTMENT OF CHILDREN AND FAMILY SERVICES WHO HAVE BEEN
5 EXCELLING IN THE ENRICHMENT PLUS PROGRAM WITH THEIR ACADEMICS.
6 AND JOINING THIS MORNING IS DR. DAVID SANDERS, WHO IS OUR
7 DIRECTOR OF CHILDREN AND FAMILY SERVICES AND ALSO THE BOARD
8 CHAIRMAN, SYLVIA FOGELMAN, WHO IS GOING TO BE PRESENTING FROM
9 THE Y.O.U. BOARD 50-DOLLAR NOBLE BARNES GIFT CERTIFICATES TO
10 EACH OF THE RECIPIENTS. SPECIAL THANKS GO TO THE PARENTS,
11 FOSTER PARENTS, RELATIVES AND THE-- FOR THE GUIDANCE AND
12 MOTIVATION THEY HAVE PROVIDED EACH OF THESE RECIPIENTS THIS
13 MORNING. THE QUALITY OF A CHILD'S EDUCATIONAL EXPERIENCE IS A
14 PIVOTAL ROLE IN ONE'S SUCCESS. EDUCATION IS THE KEY TO
15 OPPORTUNITY AND WE WOULD LIKE TO RECOGNIZE THE FOLLOWING.
16 DAMON BRYANT FOR THE MOST IMPROVED ACADEMIC ACHIEVEMENT. [
17 APPLAUSE]

18

19 **SUP. ANTONOVICH:** ANNA GUERRERO FOR MOST IMPROVED ACADEMIC
20 ACHIEVEMENT. [APPLAUSE]

21

22 **SUP. ANTONOVICH:** CAM HUANG FOR BEST ACADEMIC ACHIEVEMENT. [
23 APPLAUSE]

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** JULIE CRYSTAL LORETTO, BEST ACADEMIC

2 ACHIEVEMENT. [APPLAUSE]

3

4 **SUP. ANTONOVICH:** KATHIA QUIROGA, BEST ACADEMIC ACHIEVEMENT. [

5 APPLAUSE]

6

7 **SUP. ANTONOVICH:** ELIZA RUSSELL, BEST ACADEMIC ACHIEVEMENT. [

8 APPLAUSE]

9

10 **SUP. ANTONOVICH:** AND ALLISON SHEPHERD, BEST ACADEMIC

11 ACHIEVEMENT. [APPLAUSE]

12

13 **SUP. ANTONOVICH:** DAVID, DO YOU WANT TO SAY A FEW WORDS?

14

15 **DAVID SANDERS:** THANKS TO SUPERVISOR ANTONOVICH AND THE BOARD

16 OF SUPERVISORS FOR RECOGNIZING THE ACHIEVEMENTS OF THE YOUNG

17 PEOPLE ON STAGE AND IT'S SO CRITICAL FOR YOUTH TO DO WELL

18 ACADEMICALLY AND THESE YOUNG PEOPLE ARE THE VERY BEST EXAMPLES

19 THAT WE HAVE IN LOS ANGELES COUNTY AND SO VERY APPRECIATIVE OF

20 THE RECOGNITION FROM THE BOARD OF SUPERVISORS. ALSO, THANKS TO

21 SYLVIA FOGELMAN AND THE Y.O.U. BOARD FOR PROVIDING THEIR

22 CERTIFICATES. I'VE HAD A CHANCE OVER THE LAST COUPLE OF YEARS

23 TO BE INVOLVED IN A NUMBER OF THEIR EVENTS AND IT'S CREDIBLE

24 THAT A VOLUNTEER BOARD DOES THE KIND OF WORK THAT THEY'VE DONE

25 AND SO I REALLY AM THANKFUL TO SYLVIA AND THE Y.O.U. BOARD.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND THEN THANKS ALSO TO THE CAREGIVERS AND SOCIAL WORKERS WHO
2 CAME TO THE EVENT TODAY TO RECOGNIZE THESE YOUNG PEOPLE AND
3 FOR THE SUPPORT THAT THEY'VE PROVIDED. THANKS.

4

5 **SUP. ANTONOVICH:** SYLVIA?

6

7 **SYLVIA FOGELMAN:** YOUTH OPPORTUNITIES UNITED WAS SET UP TO BE
8 ABLE TO GIVE TO YOUNG PEOPLE WHO ARE UNDER THE JURISDICTION OF
9 THE DEPARTMENT SOME OF THE THINGS THE GOVERNMENT CAN'T GIVE TO
10 THEM. AND IF WE CAN INSPIRE THEM IN TERMS OF EDUCATION, THAT'S
11 SOMETHING THAT WE DEFINITELY WANT TO DO AND WE'RE PLEASED TO
12 BE HERE TODAY AND RECOGNIZE THESE YOUNG PEOPLE. [APPLAUSE]

13

14 **SUP. MOLINA, CHAIR:** CONGRATULATIONS TO ALL OF YOU.

15

16 **SUP. ANTONOVICH:** TWO WEEKS AGO AT THE DOROTHY CHANDLER
17 PAVILION, WE HAD AN OPPORTUNITY OF HAVING A LARGE GROUP OF
18 STUDENTS WHO GRADUATED, RECEIVING THEIR HIGH SCHOOL DIPLOMA
19 WHO WERE IN THE DEPARTMENT OF CHILDREN AND FAMILY SERVICES, IN
20 PROBATION DEPARTMENT. AND WITH ME TODAY IS CHAIRMAN CLARENCE
21 BROWN, WHO WAS THE CHAIRMAN OF THE SUCCESS OF OUR FUTURE TO
22 MAKE A SPECIAL PRESENTATION TO EACH MEMBER OF OUR BOARD. WE
23 HAD THE TREASURER OF THE UNITED STATES OF AMERICA WHO ALSO
24 PARTICIPATED AND TO RECOGNIZE THESE YOUNG PEOPLE IN THEIR
25 ACCOMPLISHMENTS. MR. BROWN REPRESENTS EAGLESTON YOUTH CENTERS,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WHICH IS A NONPROFIT SOCIAL SERVICE AGENCY SERVING ABUSED AND
2 NEGLECTED FOSTER CHILDREN AND DELINQUENT YOUTH. THE SUCCESS IN
3 OUR FUTURE COMMITTEE, IN COLLABORATION WITH THE PROBATION
4 DEPARTMENT, PUT ON AN EXCELLENT GRADUATION EMANCIPATION EVENT
5 ON MAY 27TH. 106 HIGH SCHOOL GRADUATES WERE HONORED AS THEY
6 BEGIN THEIR TRANSITION INTO INDEPENDENT LIVING. AT THE EVENT,
7 EACH YOUTH RECEIVED CERTIFICATES OF MERIT AND OVERALL
8 ACHIEVEMENT AND SEVERAL SCHOLARSHIPS WERE ALSO AWARDED. SO NOW
9 WE WOULD LIKE TO HAVE MR. BROWN, CLARENCE BROWN, MAKE
10 PRESENTATIONS TO EACH OF THE BOARD MEMBERS. I'VE ALREADY
11 RECEIVED MY PLAQUE THE EVENING OF THE EVENT BUT FOR THE OTHER
12 MEMBERS. CLARENCE?

13

14 **CLARENCE BROWN:** GOOD MORNING. BEFORE I INTRODUCE THE STUDENTS,
15 I WOULD LIKE TO TAKE THIS OPPORTUNITY TO THANK SUPERVISOR
16 ANTONOVICH FOR INVITING OUR FOSTER YOUTH TO MAKE SPECIAL
17 PRESENTATIONS THIS MORNING TO THE FULL BOARD. ALSO, I WANT TO
18 THANK SUPERVISOR ANTONOVICH FOR ACCEPTING OUR INVITATION TO
19 ATTEND THE CELEBRATION AND TO SERVE AS THE LEAD CHAIRMAN. WE
20 THANK HIM FOR HIS LEADERSHIP. SUPERVISOR ANTONOVICH ALSO
21 INTRODUCED A MOTION TO HAVE THE FEES WAIVED FOR THE USE OF THE
22 DOROTHY CHANDLER GRAND HALL AND FOUNDERS ROOM. TO ENSURE OUR
23 YOUTH, FRIENDS AND SPECIAL GUESTS COULD ATTEND THE
24 CELEBRATION, SUPERVISOR ANTONOVICH MADE A MOTION BEFORE THE
25 BOARD THAT WAS PASSED UNANIMOUSLY TO HAVE THE FEES FOR THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PARKING WAIVED. THANK YOU FOR YOUR LEADERSHIP. ALSO, I'D LIKE
2 TO THANK THE FULL BOARD FOR THEIR SUPPORT. I WOULD ALSO LIKE
3 TO THANK THE LOS ANGELES COUNTY FAMILY FOR THEIR SUPPORT,
4 ESPECIALLY MR. JENSON AND THE DIVISION I.S.D. FOR EMBRACING
5 US. ALSO DESERVING A SPECIAL RECOGNITION IS MR. PAUL HEEGER,
6 CHIEF PROBATION OFFICER FOR THE COUNTY OF LOS ANGELES, AND
7 SPECIAL EVENTS COORDINATOR, WILLIE JACKSON, FOR EMBRACING OUR
8 YOUTH. IN CONCLUSION, I WOULD LIKE TO ACKNOWLEDGE DARRELL
9 PIPKIN, THE FOUNDER OF "SUCCESS IS OUR FUTURE," FOR HAVING THE
10 VISION TO BE THE ORIGINAL FOUNDER OF "SUCCESS IS OUR FUTURE"
11 IN 1990. DARRELL RECENTLY RETIRED FROM THE LOS ANGELES COUNTY
12 PROBATION DEPARTMENT AFTER 36 YEARS OF DISTINGUISHED SERVICE.
13 IT WAS DARRELL'S IDEA TO CAST A WIDER NET TO BE MORE INCLUSIVE
14 OF OUR FOSTER YOUTH AND JUST NOT TO RECOGNIZE THE "A" STUDENTS
15 BUT ALSO THE "C" STUDENTS AND THOSE STUDENTS WHO WISH TO GO ON
16 TO TRADE SCHOOLS AND TO HAVE ACCESS TO OPPORTUNITIES, ALSO.
17 ALSO ACCOMPANYING DARRELL IS BARBARA FIJI FROM IMPERIAL HOMES.
18 BARBARA IS AN ORIGINAL MEMBER AND SHE IS RESPONSIBLE FOR THE
19 CREATION OF THE BEAUTIFUL PLAQUES, T-SHIRTS AND KEEPSAKE
20 BOOKLETS THAT WILL BE PRESENTED TO THE BOARD THIS MORNING.
21 REPRESENTING THE LOS ANGELES COUNTY INDEPENDENT LIVING PROGRAM
22 IS MICHAEL VERNER. THEY DO A GOOD JOB ALL YEAR. BEFORE I
23 CLOSE, I MUST THANK THE BOARD OF DIRECTORS OF MY FACILITIES,
24 EAGLESTON FAMILY SERVICES, FOR ALLOWING ME THE TIME TO BE
25 CHAIRMAN OF "SUCCESS IS OUR FUTURE." TO INTRODUCE OUR STUDENT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PRESENTERS IS CRISTINA MARINASHAW, A FORMER FOSTER YOUTH AND
2 WHO IS CURRENTLY EMPLOYED WITH THE BOARD OF SUPERVISORS'
3 EXECUTIVE OFFICE. PLEASE WELCOME CRISTINA. [APPLAUSE]

4

5 **MARIA SOLE GARCIA:** GOOD MORNING. MY NAME IS ACTUALLY MARIA
6 SOLE GARCIA AND I AM A FORMER FOSTER YOUTH. THANK YOU, ON A
7 PERSONAL NOTE, THAT YOU GUYS HAVE ACTUALLY BEEN VERY WONDERFUL
8 TO ME. HERE, I PRESENT TO YOU MANY DIFFERENT CHILDREN THAT ARE
9 IN THE FOSTER CARE SYSTEM. FIRST, I WOULD LIKE TO INTRODUCE TO
10 YOU FROM DISTRICT 1, GLORIA MOLINA'S DISTRICT, CRAIG BROWN. [
11 APPLAUSE]

12

13 **CRAIG BROWN:** GOOD MORNING. I AM CRAIG BROWN, A STUDENT AT
14 EAGLESTON. I AM THE FIRST PLACE WINNER OF THE SUCCESS IS OUR
15 FUTURE ART CONTEST. MY FUTURE PLANS ARE TO GRADUATE FROM HIGH
16 SCHOOL AND TO ENTER THE U.S. NAVY. I AM PLEASED TO ANNOUNCE
17 THAT I LIVE IN THE FIRST DISTRICT. THEREFORE, IT IS MY HONOR
18 AND PLEASURE TO PRESENT THIS BEAUTIFUL PLAQUE TO THE HONORABLE
19 GLORIA MOLINA, SUPERVISOR OF THE FIRST DISTRICT. [APPLAUSE]

20

21 **MARIA SOLE GARCIA:** NEXT, WE HAVE FROM SECOND DISTRICT, JOSH
22 KABAHAN. [APPLAUSE]

23

24 **SUP. BURKE:** CONGRATULATIONS TO YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **MARIA SOLE GARCIA:** NEXT, FROM THIRD DISTRICT, WE HAVE PABLO
2 LUZANO, AND HE'S ACTUALLY THE PERSON THAT ACTUALLY DID THE
3 DRAWING FOR "SUCCESS IS OUR FUTURE." [APPLAUSE]

4

5 **MARIA SOLE GARCIA:** AND NEXT, FROM FIFTH DISTRICT, WE HAVE
6 LEONARDO SORTO. ACTUALLY, HE'S OUT-- HE'S IN A DIFFERENT
7 SCHOOL RIGHT NOW. OKAY. WONDERFUL. WONDERFUL. CRAIG BROWN AND
8 PABLO WILL BE MEETING WITH A WORLD-RENOWNED ARTISTS FOR A
9 PRIVATE SHOWING OF THEIR WORK. ALSO, PABLO'S ART WILL BE IN
10 EXHIBITION AT 31ST-- AT THE 31ST OF SOCIETY-- OF THE ANNUAL
11 CONFERENCE OF THE SOCIETY FOR CHILDREN'S WRITERS AND
12 ILLUSTRATORS. AND, ONCE AGAIN, I THANK THE BOARD OF
13 SUPERVISORS FOR SUPPORTING US WITH THE DOROTHY CHANDLER
14 PAVILION AND FOR PROVIDING PARKING FOR US. THANK YOU SO VERY
15 MUCH. [APPLAUSE]

16

17 **SUP. ANTONOVICH:** NOW WE HAVE LITTLE TOMMY, WHO IS A 8-WEEK-OLD
18 SHEPHERD MIX LOOKING FOR A HOME. HIS TELEPHONE NUMBER IS (562)
19 728-4644, IF YOU'D LIKE TO CALL AND THIS IS LITTLE TOMMY, AND
20 HE'S 8-WEEK-OLD LITTLE SHEPHERD MIX, SO-- HOW ABOUT YOU,
21 CLARK? WOULD YOU LIKE TO... THANK YOU.

22

23 **SUP. MOLINA, CHAIR:** AT THIS TIME, I'M GOING TO ASK A SPECIAL
24 FRIEND TO COME UP AND JOIN ME. HE RECEIVED A VERY SPECIAL
25 AWARD A COUPLE OF WEEKS AGO AND I THOUGHT IT WAS VERY FITTING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND APPROPRIATE TO GIVE HIM THIS RECOGNITION. ALL HIS FRIENDS
2 AND FAMILY AND SUPPORTERS ARE HERE AND THERE'S A LOT MORE IN
3 THE AUDIENCE, TOO, WHICH WE'RE REALLY EXCITED ABOUT. [
4 APPLAUSE]

5

6 **SUP. MOLINA, CHAIR:** THIS IS FRANK VILLALOBOS. WE ARE VERY
7 HONORED TODAY TO GIVE A PRESENTATION. HE IS THE PRESIDENT OF
8 BARRIO PLANNERS BUT, LAST MONTH, FRANK WAS HONORED WITH THE
9 PRESTIGIOUS DISTINCTION AS A FELLOW OF THE AMERICAN INSTITUTE
10 OF ARCHITECTS AMONG HIS COLLEAGUES AND PEERS DURING THE A.I.A.
11 NATIONAL CONVENTION IN LAS VEGAS AND WE THOUGHT IT WAS VERY
12 APPROPRIATE THAT WE SHOULD ACKNOWLEDGE HIM AS WELL BECAUSE OF
13 ALL THE CONTRIBUTIONS THAT HE'S MADE, NOT ONLY TO THE DISTRICT
14 I REPRESENT BUT THROUGHOUT L.A. COUNTY. BARRIO PLANNERS IS A
15 MULTI-DISCIPLINARY ARCHITECTURE, PLANNING AND URBAN DESIGN
16 FIRM IN THE HEART OF EAST LOS ANGELES. FRANK HAS BEEN THE
17 DRIVING FORCE BEHIND IT. HE CREATED A VISION AND INSTITUTED A
18 PHILOSOPHY THAT ALLOWS COMMUNITY RESIDENTS TO ACTIVELY
19 PARTICIPATE, PRIORITIZE AND TO TAKE OWNERSHIP OF THE DESIGN
20 PROCESS. THIS APPROACH INCLUDES THOUGHTFUL COMMUNITY
21 PARTICIPATION, INCLUDING DETAILED COMMUNITY STUDIES, ORAL
22 HISTORIES, INTERVIEWS, WORKSHOPS AND COMMUNITY MEETINGS. FRANK
23 HAS ALWAYS STRIVED TO HAVE A VERY INCLUSIVE APPROACH AND HAS
24 BROUGHT SUCCESS TO MANY OF HIS PROJECTS. HE'S PARTICIPATED IN
25 NUMEROUS LANDMARK PROJECTS SUCH AS THE EAST LOS ANGELES CIVIC



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CENTER, METRO GOLD-- GOLD LINE, EAST LINE EXTENSION AND THE
2 EAST LOS ANGELES MARIACHI PLAZA, AS WELL AS OUR ARCH ON
3 WHITTIER BOULEVARD, WHICH WE'RE VERY PROUD OF. BUT FRANK IS
4 ALSO KNOWN AS A TIRELESS ADVOCATE WHO HAS BEEN INVOLVED IN
5 MANY ISSUES IN THE COMMUNITY. HE AND I WERE A BIG PART OF
6 PREVENTING A PRISON FROM GOING IN EAST LOS ANGELES AND WE
7 ORGANIZED AROUND THAT AND WE'RE VERY PROUD OF OUR EFFORTS,
8 AREN'T WE, FRANK, IN THAT REGARD? [APPLAUSE]

9

10 **SUP. MOLINA, CHAIR:** AND, OF COURSE, FRANK HAS ALSO BEEN
11 INVOLVED IN THE EXPANSION AND THE REBUILDING OF LOS ANGELES
12 COUNTY U.S.C. HOSPITAL AND WE'RE VERY PROUD OF THAT KIND OF
13 WORK. SO WE'RE VERY HONORED AT THIS TIME TO PRESENT FRANK WITH
14 A SCROLL TO JOIN WITH HIS OTHER COMMENDATIONS SIGNED BY ALL
15 FIVE MEMBERS OF THE BOARD OF SUPERVISORS FOR THE OUTSTANDING
16 WORK AND THE KIND OF DEDICATION THAT FRANK HAS HAD THROUGHOUT
17 HIS HISTORY. HIS WHOLE FAMILY IS INVOLVED. IT'S A PASSION THAT
18 HE HAS THAT HE PASSES ON TO EVERYONE. ANYONE WHO KNOWS FRANK
19 KNOWS THAT HE IS INTIMATELY INVOLVED IN THOSE ISSUES, IT JUST
20 BECOMES PART OF HIM. IN FACT, WE WORRY ABOUT HIS HEALTH ON A
21 REGULAR BASIS BECAUSE HE'S SO PASSIONATE ABOUT EVERY ISSUE
22 THAT HE TAKES ON BUT WE'RE REALLY PROUD, FRANK, THAT YOU HAVE
23 BEEN RECOGNIZED FOR THE KIND OF OUTSTANDING WORK THAT YOU DO
24 EVERY SINGLE DAY AND A COMMUNITY THAT BENEFITS SO MUCH FROM
25 YOUR LEADERSHIP. CONGRATULATIONS. [APPLAUSE]



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

FRANK VILLALOBOS: THANK YOU, GLORIA, FOR THIS GREAT HONOR. I
JUST WANT TO SAY THAT IT'S TAKEN QUITE A BIT OF TIME TO GET
HERE TO THE COUNTY AND TO BE, YOU KNOW, SHARING THIS MOMENT
WITH YOU. THOSE OF YOU THAT HAVE KNOWN THE WORK OF BARRIO
PLANNERS HAVE KNOWN THAT WE HAVE STOOD FOR EAST LOS ANGELES
AND, MOST IMPORTANTLY, WE STAND FOR THE COUNTY OF LOS ANGELES
AS A WHOLE. I WANT TO THANK MY FAMILY THAT'S HERE SUPPORTING
ME: MY MOM. RECENTLY, MY DAD PASSED AWAY IN JANUARY AND SO I'D
LIKE MY MOTHER TO, YOU KNOW, BE INTRODUCED TO YOU. SHE'S
RESPONSIBLE FOR HAVING-- SENDING ME TO THE RIGHT SCHOOLS AND
MAKING SURE THAT I GRADUATED FROM CAL POLY. AND, YOU KNOW, AT
A TIME WHEN IT WAS VERY DIFFICULT FOR LATINOS TO BE IN SCHOOL,
SHE MADE SURE THAT I GRADUATED FROM CAL POLY. I ALSO WANT TO
THANK MY IMMEDIATE FAMILY, MY BROTHERS AND SISTERS, MY WIFE
AND MY KIDS FOR ALL THE SUPPORT THEY'VE GIVEN ME THROUGHOUT
THE YEARS AND PUTTING UP WITH ALL OF THE COUNTLESS MEETINGS
THAT I ATTEND AND THERE, YOU KNOW, ON BEHALF OF THE COMMUNITY.
I'D LIKE FOR THE PEOPLE THAT CAME TO SHARE THIS AWARD WITH ME
TO PLEASE STAND AND BE RECOGNIZED, ALSO. THESE ARE PEOPLE... [
APPLAUSE]

22

FRANK VILLALOBOS: ...I HAVE A GREAT GRATITUDE FOR, IN
PARTICULAR THE COMMUNITIES OF LINCOLN HEIGHTS, EAST LOS
ANGELES, AND BOYLE HEIGHTS AND THE PRESIDENTS OF THE CHAMBERS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OF COMMERCE OF THESE ORGANIZATIONS ARE HERE, ALONG WITH THE
2 L.B.A., THE MEMBERS OF THE BOARD OF DIRECTORS OF THE L.B.A.
3 AND I WOULD LIKE FOR THEM TO SHARE THIS MOMENT, BECAUSE IT WAS
4 THE WORK THAT I DID FOR THESE PARTICULAR CLIENTS THAT HAS
5 EARNED ME THE RIGHT TO HAVE THIS AWARD FROM THE AMERICAN
6 INSTITUTE OF ARCHITECTS AND I'M VERY GRATEFUL FOR THE
7 OPPORTUNITY TO HAVE WORKED FOR YOU. I'D ALSO, AT THE SAME
8 TIME, LIKE TO THANK THE COMMUNITY FOR SUPPORTING ME IN THE
9 MANY ACTIVIST ORGANIZATIONS THAT I HAVE BELONGED TO AND, YOU
10 KNOW, SOMETIMES THINGS GO THE OTHER WAY, LIKE IN THE CASE OF
11 SUPERVISOR ANTONOVICH, YOU KNOW, YOU KNOW, THAT PRISON TOOK 10
12 YEARS OF OUR LIVES, YOU KNOW, BUT, AT THE END, YOU KNOW, WE
13 PREVAILED. IN THE CASE OF THE METRO RAIL, ZEV, WE GOT TO BUILD
14 A METRO, YOU KNOW, UNDERGROUND, YOU KNOW. MAYBE THERE WILL BE
15 AN OPPORTUNITY TO HAVE A VISION IN THE FUTURE. BUT THOSE OF US
16 THAT HAVE STUCK IT OUT FOR LOS ANGELES, FOR THE SAKE OF L.A.,
17 WE LOOK FORWARD TO WHAT YOU'RE DOING, SUPERVISOR, IN THE
18 CRENSHAW DISTRICT AND I HOPE THAT WE CAN SOMETIME BUILD A
19 UNITY THROUGH THE METRO SYSTEM. SO THANK YOU VERY MUCH,
20 GLORIA. [APPLAUSE]

21

22 **FRANK VILLALOBOS:** IS IT POSSIBLE TO TAKE A PICTURE WITH ALL
23 THE PEOPLE THAT CAME, GLORIA?

24

25 **SUP. MOLINA, CHAIR:** SURE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **FRANK VILLALOBOS:** THANK YOU.

3

4 **SUP. MOLINA, CHAIR:** BEFORE I GO OUT THERE AND TAKE THIS PHOTO,
5 I WANT TO MAKE A VERY SPECIAL SET OF PRESENTATIONS. TODAY,
6 WE'RE DECLARING JUNE 2005 AS LESBIAN, GAY, BISEXUAL, AND
7 TRANSGENDER PRIDE MONTH HERE IN LOS ANGELES COUNTY. THE
8 SIGNIFICANCE OF THIS MONTH DATES BACK TO THE STONEWALL
9 REBELLION OF JUNE OF 1969 IN NEW YORK WHICH FOREVER CHANGED
10 THE WAY LESBIANS, GAY MEN, BISEXUAL AND TRANSGENDERED PEOPLE
11 ARE TREATED. IT WAS KNOWN AS L.G.B.T. IT LAUNCHED A MODERN DAY
12 INTERNATIONAL GAY AND LESBIAN CIVIL CIVIL RIGHTS MOVEMENT,
13 LEADING TO THE CREATION OF FIVE GAY LIBERATION MOVEMENTS IN
14 NEW YORK, BERKELEY, LOS ANGELES, SAN FRANCISCO, AND SAN JOSE.
15 BY THE END OF THE SUMMER, THE GAY LIBERATION MOVEMENT RESULTED
16 IN MORE EQUITABLE TREATMENT OF THE L.G.B.T. COMMUNITY. THE
17 L.G.B.T. PRIDE MOVEMENT IS A POLITICAL ADVOCACY AND CULTURAL
18 FORCE AND HAS GREATLY AIDED IN THE FIGHT TO STOP AND SLOW DOWN
19 THE SPREAD OF H.I.V. AND A.I.D.S. INDEED, THE MOVEMENT'S EARLY
20 LEADERSHIP PRODUCED TANGIBLE EARLY RESULTS, INCLUDING
21 EXPEDITED MEDICAL RESEARCH AND PHARMACEUTICAL REVIEWS, EARLY
22 DISCOVERY OF H.I.V. VIRUS AND THE ESTABLISHMENT OF THE RYAN
23 WHITE COMPREHENSIVE A.I.D.S. RESOURCES EMERGENCY ACT. IT HAS
24 ALSO SUPPORTED HOUSING OPPORTUNITIES FOR PERSONS WITH A.I.D.S.
25 AND THE C.D.C. SUPPORTED PREVENTION ACTIVITIES AS WELL. BY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CREATING THIS MONTH, WE RECOGNIZE THE L.G.B.T. COMMUNITY IN
2 OUR SOCIETY AND THEIR CONTRIBUTIONS, INCLUDING GOVERNMENT,
3 POLITICS, BUSINESS, ACADEMIA, SCIENCE, ART AND EVERY OTHER
4 ECONOMIC AND CULTURAL SOCIAL ARENA. IT'S MY PLEASURE TO MAKE
5 SOME PRESENTATIONS THIS MORNING, IN PARTICULAR TO CALL ON
6 CRAIG VINCENT JONES, THE EXECUTIVE DIRECTOR OF THE H.I.V.
7 COMMISSION, AND COMMISSIONER AL BIASTHEROS AND A
8 REPRESENTATIVE FROM THE HUMAN RELATIONS COMMISSION. THESE
9 COMMISSIONS HAVE WORKED COLLABORATIVELY TO LEAD THE EFFORT AND
10 TO GROW THESE CULTURAL ORGANIZATIONS, SO WE WANT TO MAKE A
11 PRESENTATION TO THEM AND THANK THEM FOR THEIR LEADERSHIP IN
12 THIS AREA. CONGRATULATIONS. [APPLAUSE]

13

14 **SUP. MOLINA, CHAIR:** LET ME ADD ADDITIONAL, BEFORE I ASK PEOPLE
15 TO SPEAK, I ALSO WANT TO THANK THE HUMAN RELATIONS COMMISSION
16 FOR THEIR LEADERSHIP AND THE WORK THAT THEY HAVE DONE AND MAKE
17 A PRESENTATION TO THEM AS WELL. THEY'VE BEEN PART OF THIS
18 COLLABORATION. ALSO HERE, WE HAVE A WHOLE GROUP OF PEOPLE,
19 BECAUSE THESE ARE IMPORTANT ACTIVITIES THAT WE TAKE PRIDE IN
20 PRESENTING IN THE COMMUNITY. THE OTHER IS THE CHRISTOPHER
21 STREET CELEBRATION, WHICH BEGAN IN 1976 AND IT'S AN ANNUAL
22 CELEBRATION IN JUNE, WHICH DRAWS OVER A HUNDRED THOUSAND
23 PARTICIPANTS, MAKING IT ONE OF THE LARGEST PRIDE FESTIVALS IN
24 THE WORLD AND THIS IS CHRISTOPHER STREET WEST WHO IS GOING TO
25 BE JOINING ME. CONGRATULATIONS. [APPLAUSE]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** AT THE BEACH IS ANOTHER GROUP, IT'S THE
3 L.A. BLACK PRIDE. IT DRAWS OVER 10,000 PEOPLE ANNUALLY, IS
4 RECOGNIZED AS THE LARGEST PRIDE CELEBRATION OF PEOPLE OF COLOR
5 AT THE COUNTRY... OF THIS COUNTRY. SO CONGRATULATIONS TO YOU.
6 [APPLAUSE]

7

8 **SUP. MOLINA, CHAIR:** THE LONG BEACH LESBIAN AND GAY PRIDE WAS
9 FORMED IN 1983 IN RECOGNITION OF THE SIGNIFICANT LONG BEACH
10 LESBIAN AND GAY COMMUNITY. THEY, TOO, HAVE A HUGE PRIDE
11 FESTIVAL. CONGRATULATIONS. [APPLAUSE]

12

13 **SUP. MOLINA, CHAIR:** AND, OF COURSE, WE HAVE LOS ANGELES VALLEY
14 PRIDE, WHICH IS DEDICATED TO THE PRINCIPLES OF RESPECT,
15 COMMUNITY AND UNITY. AND THIS YEAR'S PRIDE EVENT IS SCHEDULED
16 FOR OCTOBER THE 9TH AT THE CBS STUDIO CENTER, SO I'D LIKE TO
17 PRESENT THEM WITH A SCROLL AS WELL. [APPLAUSE]

18

19 **SUP. MOLINA, CHAIR:** WE ALSO HAVE THE LATIN L.G.B.T. PRIDE,
20 ALONG WITH THIS ASSOCIATION LATIN PRIDE FOUNDATION, IT'S GOING
21 TO HOLD ITS FESTIVAL HERE IN DOWNTOWN LOS ANGELES ON SEPTEMBER
22 THE 4TH. IT WILL SERVE AS THE OFFICIAL KICKOFF FESTIVITIES FOR
23 THE CITY OF LOS ANGELES HISPANIC HERITAGE MONTH AND I'D LIKE
24 TO MAKE A PRESENTATION TO THE LATIN L.G.B.T. PRIDE. [APPLAUSE
25]



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** AND, FINALLY, IN THE SAN GABRIEL VALLEY,
3 WE HAVE SAN GABRIEL VALLEY PRIDE. IT WAS FORMERLY KNOWN AS
4 PASADENA PRIDE. IT IS THE NEWEST ADDITION TO THE L.A. COUNTY
5 PRIDE ASSOCIATIONS AND IT'S GOING TO HOLD ITS CELEBRATION IN
6 SEPTEMBER THE 18TH IN PASADENA, SO TO SAN GABRIEL VALLEY
7 PRIDE, CONGRATULATIONS. [APPLAUSE]

8

9 **SUP. MOLINA, CHAIR:** LET ME, AT THIS TIME, CALL UP-- I THINK,
10 CRAIG, YOU'RE GOING TO LEAD US-- IS GOING TO LEAD US IN
11 THANKING ALL OF THE GROUPS. WE APPRECIATE ALL THE LEADERSHIP
12 THAT YOU'VE PROVIDED.

13

14 **CRAIG VINCENT JONES :** THANK YOU VERY MUCH, SUPERVISOR MOLINA
15 AND MEMBERS OF THE BOARD. IT'S INDEED AN HONOR FOR THE H.I.V.
16 COMMISSION TO BE INVOLVED IN THIS EFFORT TO RECOGNIZE,
17 CELEBRATE AND HONOR THE CONTRIBUTIONS OF THE GAY, BISEXUAL AND
18 TRANSGENDER COMMUNITY IN LOS ANGELES COUNTY. ON BEHALF OF THE
19 COMMISSION, WE LOOK FORWARD TO PARTNERING WITH THE HUMAN
20 RELATIONS COMMISSION, WITH THE PRIDE ORGANIZATIONS THROUGHOUT
21 THE COUNTY AND INDIVIDUALS AND OUR ELECTED OFFICIALS
22 THROUGHOUT THIS COUNTY TO MAKE THIS ANNUAL RECOGNITION EVEN
23 GRANDER AND MORE INCLUSIVE EVERY YEAR FROM HERE ON OUT. ONCE
24 AGAIN, SUPERVISOR MOLINA, THANK YOU VERY MUCH FOR DOING THIS.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** SUPERVISOR MOLINA, SUPERVISORS, I JUST WANT TO THANK
2 YOU FOR TAKING THIS MOMENT OF YOUR VERY BUSY SCHEDULE TO
3 RECOGNIZE THE GREAT CONTRIBUTION OF THE L.G.B.T. COMMUNITY. AS
4 A MEMBER OF THE HUMAN RELATIONS COMMISSION, WE OFTEN DEAL WITH
5 THE ISSUES OF HATRED AND VIOLENCE AGAINST OTHERS WHO ARE
6 UNLIKE US BUT TODAY WE'RE CELEBRATING THE GREAT CONTRIBUTIONS
7 THAT THE L.G.B.T. COMMUNITY MAKES EVERY SINGLE DAY IN SO MANY
8 FACETS OF OUR FAMILIES IN OUR COMMUNITIES. AND JUST AS WE'RE
9 BROTHERS AND SISTERS, FATHERS, SONS, AND MOTHERS, WE KNOW THAT
10 WE PLAY A CRITICAL PART OF HOW THIS COUNTY AND ITS WONDERFUL
11 THREAD AND FABRIC OF DIVERSITY MAKES IT ONE OF THE MOST
12 VIBRANT AND SIGNIFICANT AREAS, NOT ONLY IN THIS COUNTRY BUT IN
13 THIS WORLD. AS A LATINO GAY MAN WHO JUST-- IN FACT, I JUST
14 CAME BACK FROM DOING THE A.I.D.S. RIDE FROM SAN FRANCISCO TO
15 L.A. AND THE FOURTH RIDE THAT I'M DOING, I KNOW THE IMPORTANCE
16 OF WHAT IT IS TO FEEL PROUD OF WHO YOU ARE AND I ALSO
17 RECOGNIZE THE FACT THAT SELF-ESTEEM, HOMOPHOBIA AND STIGMA CAN
18 BE A CO-FACTOR TO THE RATE OF H.I.V. INFECTION AND A.I.D.S.
19 AND SO, SUPERVISORS, BY DOING THIS, NOT ONLY DO YOU GIVE
20 ACKNOWLEDGEMENT TO OUR INDIVIDUAL LIVES BUT YOU ALSO ARE HERE
21 FIGHTING A DISEASE THAT IS CONTINUALLY DEVASTATING YOUNG,
22 TALENTED LIVES AND FAMILIES. SO I WANT TO THANK YOU FOR WHAT
23 YOU'RE DOING, FOR GIVING RECOGNITION TO A GREAT, DYNAMIC PART
24 OF THE COMMUNITY OF THE COUNTY AND FOR HELPING US BATTLE THIS
25 INCREDIBLE AND DEADLY DISEASE. THANK YOU SO MUCH.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** THANK YOU. WE'RE HONORED. WOULD YOU JOIN
3 ME IN THANKING ALL OF THE GROUPS? [APPLAUSE]

4

5 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY, YOUR
6 PRESENTATIONS.

7

8 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D LIKE TO ASK RY COODER TO
9 JOIN US UP HERE WITH HIS TEAM. [SCATTERED APPLAUSE]

10

11 **SUP. YAROSLAVSKY:** I THINK YOU'RE JOINING ME ON THIS,
12 SUPERVISOR MOLINA.

13

14 **SUP. MOLINA, CHAIR:** YES, I AM.

15

16 **SUP. YAROSLAVSKY:** MADAM CHAIR, MEMBERS OF THE BOARD, TODAY
17 WE'RE PRESENTING A SCROLL TO GUITARIST RY COODER, A NATIVE
18 ANGELINO, A LIFELONG RESIDENT OF SANTA MONICA AND CRITICALLY
19 ACCLAIMED GRAMMY WINNING MUSICIAN AND PRODUCER. BEST KNOWN TO
20 MOST PEOPLE AS THE PRODUCER AND TALENT SCOUT BEHIND THE BUENA
21 VISTA SOCIAL CLUB, CUBAN MUSIC PROJECT, RY HAS PERFORMED
22 WIDELY IN A VARIETY OF MUSICAL IDIOMS: FOLK, BLUES, POP, ROCK,
23 JAZZ AND WORLD MUSIC FOR MORE THAN 40 YEARS SINCE BEGINNING
24 HIS PROFESSIONAL CAREER IN LOS ANGELES FULL CLUBS WHILE STILL
25 IN HIS TEENS. WE INVITED RY THIS MORNING TO THE BOARD TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RECOGNIZE HIS LIFETIME MUSICAL CONTRIBUTIONS BUT ALSO TO
2 COMMEMORATE THE JUNE 14TH, 2005, THAT'S TODAY, RELEASE OF HIS
3 LATEST ALBUM, "CHAVEZ RAVINE," AN AMBITIOUS SONG CYCLE
4 CHRONICLING THE POST-WAR HISTORY OF L.A.'S CHAVEZ RAVINE
5 NEIGHBORHOODS, AN IMPOVERISHED LATINO NEIGHBORHOOD, BULLDOZED
6 IN 1950 AS PART OF AN URBAN RENEWAL PROGRAM TO MAKE WAY FOR
7 AFFORDABLE HOUSING PROJECT WHICH, I THINK, AS WE ALL KNOW, WAS
8 LATER SCRAPPED IN FAVOR OF BUILDING DODGER STADIUM. BEFORE WE
9 MAKE THE PRESENTATION, I WANTED TO ASK OUR SOUND ENGINEER, I
10 THINK WE HAVE TWO MINUTES OF EXCERPTS FROM THE ALBUM. GO AHEAD
11 AND ROLL. [INSTRUMENTAL] (RY COODER IN SPANISH) TAKE A
12 LITTLE TIP FROM ME I WORK AT NIGHT PARKING CARS UNDERNEATH THE
13 MOON AND STARS WE ALL KNEW BACK IN 1952 AND IF YOU WANT TO
14 KNOW WHERE LOVE CAN BE IS COMING FROM DODGER STADIUM

15

16 **SUP. YAROSLAVSKY:** WELL, THAT'S A LITTLE TASTE OF HIS NEW
17 ALBUM. [WHISTLES, CHEERS AND APPLAUSE]

18

19 **SUP. YAROSLAVSKY:** JOINING RY THIS MORNING ARE SOME OF HIS
20 FELLOW MUSICIANS AND I'LL ASK HIM TO INTRODUCE THEM BECAUSE I
21 DON'T KNOW WHO SHOWED AND WHO DIDN'T BUT WE ARE EXPECTING
22 WILLIE G. GARCIA, VOCALIST. HE'S RIGHT BEHIND US. GIL BERNAL
23 ON SAX, ERSIAN ROSELLA ARVISU, VOCALIST, YOU'RE HERE. AND
24 BEFORE WE ASK RY TO SAY A FEW WORDS, I'M GOING TO ASK
25 SUPERVISOR MOLINA TO SAY A FEW WORDS BUT, TO CONCLUDE MY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PORTION, WE'RE HONORED TO HAVE YOU HERE, HONORED TO HAVE YOU
2 AS A CONSTITUENT OF THE COUNTY AND OF THE THIRD DISTRICT OUT
3 IN SANTA MONICA. YOUR WORK HAS BEEN PACE SETTING AND
4 ILLUMINATING, WHICH I THINK IS WHAT ART IS ALL ABOUT, IS TO
5 TEACH AND TO ILLUMINATE IN EVERY ASPECT OF OUR LIVES AND THANK
6 YOU FOR WHAT YOU'VE DONE AND CONTINUE TO DO, RY. AND I'LL TURN
7 IT OVER TO SUPERVISOR MOLINA FOR A FEW WORDS.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU. [APPLAUSE]

10

11 **SUP. MOLINA, CHAIR:** IT'S MY PLEASURE TO JOIN IN THIS
12 PRESENTATION. SO OFTEN WE FORGET OUR OWN HISTORY AND GLOSS
13 OVER IT AND WHAT HAPPENED TO CHAVEZ RAVINE WAS VERY
14 SIGNIFICANT, NOT ONLY TO THE LATINO COMMUNITY AND THE FAMILIES
15 THAT LIVE THERE BUT CERTAINLY TO ALL OF LOS ANGELES. THAT'S
16 WHY I'M SO GRATEFUL TO ALL OF YOU WHO ARE A PART OF PRODUCING
17 AND THIS VERY NOT IMPORTANT DOCUMENTARY AND STORY BUT ALSO
18 THIS FILM. I WANT TO PAY SPECIAL TRIBUTE TO RY AND THANK HIM
19 AND LITTLE WILLIE G, WHO I LOVE AND FOLLOW AROUND EVERY SO
20 OFTEN AND, OF COURSE, TO GIL BERNAL AS WELL AS TO ERSIE AND
21 ROSELLA. THANK YOU VERY MUCH. YOU KNOW, THIS IS A VERY
22 IMPORTANT PART OF THE HISTORY OF LOS ANGELES AND, IN OUR
23 COMMUNITY, WE'RE PARTICULARLY SENSITIVE TO IT. I'VE BEEN
24 REPRESENTING THIS DOWNTOWN DISTRICT AND THIS AREA FOR A LONG
25 PERIOD OF TIME AND I BUMP INTO FAMILIES ON A REGULAR BASIS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT WILL NEVER ATTEND A DODGER GAME BECAUSE THEY ARE SO
2 RESENTFUL OF WHAT HAPPENED DURING THAT PERIOD OF TIME. WHILE
3 SO MANY OF US STILL CONTINUE TO TAKE PRIDE IN OUR DODGERS AND
4 OUR DODGER ORGANIZATION, LET'S NOT FORGET WHO HAPPENED DURING
5 THIS TIME AND AS A REMINDER TO ALL OF US THAT, HOPEFULLY,
6 WE'LL NEVER LET IT HAPPEN AGAIN. WE NEED TO RESPECT THE VALUES
7 OF PEOPLE WHO LIVE IN OUR COMMUNITY, UNDERSTAND AND RESPECT
8 THEIR PROPERTY RIGHTS AND, MORE IMPORTANTLY, RECOGNIZE AND
9 UNDERSTAND THE KIND OF IMPACT THAT IT HAS ON THESE
10 NEIGHBORHOODS WHO, MANY TIMES, ARE DIVIDED UP BY PUBLIC WORKS
11 PROJECTS THAT ARE IMPORTANT TO THE REST OF US BUT, AT THE SAME
12 TIME, DON'T PAY ATTENTION TO THE PARTICULAR SENTIMENT AND
13 FEELINGS OF FAMILIES AND THE DESTRUCTION THAT IT CREATES. SO I
14 APPRECIATE THE WORK THAT YOU DID. I THINK THAT THIS PARTICULAR
15 ALBUM THAT I AM TOLD I AM GOING TO ENJOY, I'M SURE I WILL, BUT
16 ALSO TO REMIND US BUT ALSO TO CELEBRATE WHAT WAS SO WONDERFUL
17 AS WELL OF THE COMMUNITY THAT WAS THERE. SO CONGRATULATIONS
18 AND I THANK SUPERVISOR YAROSLAVSKY FOR MAKING ME A PART OF
19 THIS PRESENTATION. [APPLAUSE]

20

21 **SUP. YAROSLAVSKY:** ALL RIGHT. LADIES AND GENTLEMEN, RY COODER.
22 I'M GOING TO GIVE YOU-- I'M GOING TO GIVE YOU THE ONLY WORK OF
23 ART WE CAN GIVE AND THAT'S A FIVE-SIGNATURE PROCLAMATION FROM
24 THE COUNTY BOARD OF SUPERVISORS. THANK YOU AGAIN AND WE'D LIKE
25 TO HEAR FROM YOU FOR A MOMENT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **RY COODER:** I WANT TO THANK THE SUPERVISORS. THIS IS A TERRIFIC
3 HONOR FOR US, ERSIE AND ROSELLA AND WILLIE'S HERE. AND WE HAD
4 A FANTASTIC TIME MAKING THIS RECORD. IT'S NOT THE KIND OF
5 THING YOU DO EVERY DAY BUT THERE ARE SOME GREAT STORIES IN
6 HERE. AND IT'S FOR THE PEOPLE OF LOS ANGELES. WE'RE ALL NATIVE
7 ANGELINOS, GREW UP IN SLIGHTLY DIFFERENT NEIGHBORHOODS, IT'S
8 TRUE, BUT WE'RE PROUD TO BE HERE TODAY TOGETHER AND I JUST
9 THINK IT'S GREAT TO BE ASKED TO COME HERE TO THIS PARTICULAR
10 BUILDING AND BE RECOGNIZED IN THIS WAY. SO I HOPE EVERYBODY
11 GETS A CHANCE TO LISTEN IN AND CHECK OUT AND SEE WHAT WE DID
12 AND MAYBE YOU'LL RECOGNIZE SOME OF THE CHARACTERS. I WANT TO
13 THANK MY WIFE, SUSAN, AND JEAN AGUILAR IS HERE, STEVE MAKLIN,
14 LANELLE, CAROLYN COLE. HAD SO MANY PEOPLE HELP ON THIS, YOU
15 WOULDN'T BELIEVE IT. THE LIST JUST GOES ON AND ON. TREMENDOUS
16 HELP. COULD NEVER HAVE BEEN DONE ALONE. IT'S A COLLECTIVE
17 THING. VERY PROUD OF IT TODAY. THANK YOU SO MUCH. [APPLAUSE]

18

19 **RY COODER:** DO I TAKE THIS WITH ME?

20

21 **SUP. MOLINA, CHAIR:** YES, YOU GET TO KEEP IT.

22

23 **SUP. YAROSLAVSKY:** ALL RIGHT. I HAVE ONE MORE PRESENTATION, AND
24 THAT IS FOR LEE STARK. LEE, WHERE ARE YOU? COME ON UP HERE.
25 OKAY. LEE STARK BEGAN HIS DISTINGUISHED CAREER WITH THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DEPARTMENT OF REGIONAL PLANNING IN 1966, WHEN I WAS A SENIOR
2 IN HIGH SCHOOL. HEH. AS A JUNIOR PLANNING ASSISTANT, AND HE
3 ROSE THROUGH THE RANKS TO THE POSITION OF SUPERVISING REGIONAL
4 PLANNER, HAVING EARLIER SERVED AS HEARING OFFICER PRESIDING
5 OVER NUMEROUS LAND USE CASES IN THE COUNTY OF LOS ANGELES. LEE
6 HAS RECEIVED NUMEROUS COMMENDATIONS, INCLUDING EMPLOYEE OF THE
7 YEAR FOR HIS EFFORTS TO IMPROVE THE QUALITY OF LIFE FOR THE
8 RESIDENTS OF THE COUNTY, BY PROVIDING HIS EXPERTISE IN SUCH
9 AREAS AS HOUSING, ENVIRONMENTAL PROTECTION AND THE COUNTYWIDE
10 GENERAL PLAN WORKING CLOSELY WITH COMMUNITIES, PREPARING PLANS
11 FOR MANY UNINCORPORATED AREAS, SUCH AS ACTON, LEONA VALLEY,
12 THE SANTA CLARITA VALLEY, THE SANTA MONICA MOUNTAINS, TWIN
13 LAKES AND WILLOWBROOK. LEE HAS ALWAYS ASSISTED THE RESIDENTS
14 WITH GOOD NATURED PROFESSIONALISM AND EFFECTIVELY REPRESENTED
15 THE INTERESTS OF THE EMPLOYEES BY SERVING AS A PAST PRESIDENT
16 AND MEMBER OF THE BOARD OF DIRECTORS OF THE CALIFORNIA
17 ASSOCIATION OF PROFESSIONAL EMPLOYEES, C.A.P.E., FOR MORE THAN
18 10 YEARS. NOW THEREFORE BE IT RESOLVED THAT THE BOARD OF
19 SUPERVISORS OF THE COUNTY OF LOS ANGELES, BY THE BOARD, THAT
20 THE-- THAT LEE STARK IS HEREBY HIGHLY COMMENDED FOR 38 YEARS
21 OF DEDICATED SERVICE AND IS EXTENDED SINCERE BEST WISHES FOR A
22 HAPPY AND REWARDING RETIREMENT. AND IT'S SIGNED BY ALL FIVE OF
23 US. I WANT TO ADD, JUST ON A PERSONAL NOTE, I'VE WATCHED LEE
24 WITH COMMUNITY GROUPS, WITH INDIVIDUALS, SOME OF THE MORE
25 CONTENTIOUS ISSUES THAT WE FACE AS ELECTED OFFICIALS ON THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LAND USE ISSUES, AND HE HAS NEVER LOST HIS COOL, HE'S
2 UNFLAPPABLE. I THINK, BY DOING SO, BY BEHAVING THAT WAY AND
3 BEING ABLE TO BE FAIR, HE INSPIRES CONFIDENCE IN PEOPLE ON ALL
4 SIDES OF AN ISSUE AND HELPS TO RESOLVE THOSE ISSUES. I WANT TO
5 ESPECIALLY THANK YOU FOR YOUR WORK IN PRESERVING SOME OF THE
6 NATURAL AREAS OF OUR COUNTY, NOT JUST IN MY DISTRICT BUT IN
7 OTHER PARTS OF THE COUNTY, WHERE YOU HAVE-- YOU HAVE A LEGACY
8 OUT THERE THAT WILL LAST A LIFETIME, THANKS TO YOUR VERY
9 PROFESSIONAL WORK AND IT'S NOT AN ACCIDENT THAT THIS
10 PROCLAMATION HAS A GROVE OF OAKS THAT THE CALLIGRAPHER
11 INSCRIBED ON HERE. I THINK THAT'S THE RIGHT THING FOR A
12 PROCLAMATION FOR LEE STARK. SO, LEE, THANK YOU FOR YOUR YEARS
13 OF SERVICE. YOU'VE EARNED A GOOD RETIREMENT. WE HOPE YOU'LL
14 COME BACK AND VISIT US AND DON'T-- SHH-- AND DON'T FORGET
15 ABOUT-- DON'T FORGET ABOUT THE COUNTY. THANKS FOR YOUR YEARS.
16 [APPLAUSE]

17

18 **SUP. ANTONOVICH:** LET ME ALSO CONGRATULATE LEE. IT'S BEEN A
19 PLEASURE. MY STAFF HAS ENJOYED WORKING WITH HIM AND WE WISH
20 HIM WELL IN HIS RETIREMENT.

21

22 **SUP. YAROSLAVSKY:** SAY SOMETHING. THIS IS YOUR CHANCE TO TELL
23 US WHAT YOU REALLY THINK OF US.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **LEE STARK:** WELL, CERTAINLY I WANT TO THANK THE BOARD AND THE
2 DEPARTMENT OF REGIONAL PLANNING FOR PROVIDING ME WITH THE
3 OPPORTUNITY TO LEARN AND PARTICIPATE IN AN EVER-CHANGING AND
4 ALWAYS INTERESTING CAREER IN PLANNING. I MOVED TO LOS ANGELES
5 40 YEARS AGO THIS MONTH AND, AFTER WORKING A YEAR FOR AN
6 INSURANCE COMPANY, A FRIEND HAD TOLD ME THAT THERE'S AN
7 OPENING AT D.P.S.S. AS A SOCIAL WORKER, SO I HUSTLED DOWN AND
8 WAS KINDLY INFORMED THAT THE FILING HAD CLOSED THE DAY BEFORE
9 BUT THE LADY AT THE COUNTER SAID, "DO YOU KNOW ANYTHING ABOUT
10 PLANNING?" AND I SAID, "WELL, MY DAD WAS A PLANNING
11 COMMISSIONER IN THE SMALL TOWN WHERE I GREW UP. I THINK IT HAD
12 TO DO SOMETHING ABOUT ZONING." WELL, HERE 39 YEARS LATER, I'VE
13 LEARNED A LOT ABOUT PLANNING AND, WHILE I WON'T HAVE TO GO
14 INTO WORK EVERY DAY, I'M LEAVING THAT BEHIND, I AM TAKING WITH
15 ME A WONDERFUL CIRCLE OF FRIENDS, BOTH WITHIN THE DEPARTMENT
16 OF REGIONAL PLANNING, OTHER COUNTY AGENCIES, THE RESIDENTS IN
17 THE COMMUNITIES IN WHICH I'VE WORKED, THE PUBLIC SECTOR AND
18 I'LL KEEP THAT FOREVER. CERTAINLY WANT TO THANK THE BOARD OF
19 SUPERVISORS ESPECIALLY FOR PROVIDING A GREAT OPPORTUNITY FOR
20 ITS COUNTY EMPLOYEES. I KNOW THAT THE HORIZONS PROGRAM THAT
21 YOU INITIATED SEVERAL YEARS AGO IS HELPING COUNTY EMPLOYEES
22 WITH THEIR RETIREMENT PROGRAMS. IT WILL CERTAINLY HELP ME AND
23 I THANK YOU FOR THAT. JUST IN CLOSING, ONE OF MY EARLIEST
24 ROOTS IN LOS ANGELES INVOLVES SUPERVISOR BURKE. I HAD MOVED TO
25 THE CRENSHAW NEIGHBORHOOD, BECAME ACTIVE IN CRENSHAW NEIGHBORS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND SUPERVISOR BURKE WAS A FEATURED SPEAKER AT AN ANNUAL
2 DINNER AND SHE LOOKS AS LOVELY TODAY AS SHE DID THEN AND-- BUT
3 I THANK ONE AND ALL. I WANT TO THANK THE COUNTY PLANNING
4 DIRECTOR, JIM HARTLE, AND ALL THE FRIENDS THAT I'M TAKING WITH
5 ME. THANK YOU. [APPLAUSE]

6

7 **SUP. BURKE:** WE CERTAINLY ENJOYED WORKING WITH YOU ON ALL OF
8 OUR PROJECTS. THANK YOU VERY MUCH FOR YOUR HARD WORK.

9

10 **SUP. YAROSLAVSKY:** THAT'S ALL I HAVE. THANK YOU.

11

12 **SUP. ANTONOVICH:** I'D LIKE TO MAKE THE FOLLOWING ADJOURNMENT
13 MOTIONS. BETTY PHILLIPS BARR, WHO WAS AN EDUCATOR FOR OVER 40
14 YEARS AT THE GLENDALE PUBLIC SCHOOL SYSTEM. ALSO, SHE WAS A
15 DOCENT AT THE SCONSO GARDENS AND THE JEAN AUTRY MUSEUM OF THE
16 AMERICAN WEST, A RESIDENT OF LA CRESCENTA. URSULA MARIA
17 BIRCHELD. SHE SURVIVED THE EARLY YEARS UNDER THE NAZI BOOT IN
18 EUROPE AND, AT THE END OF THE WAR, SHE MOVED TO THE
19 SOUTHWESTERN PART OF GERMANY AND TOOK A POSITION WITH THE
20 UNITED STATES AIR FORCE. SHE THEN MOVED TO THE UNITED STATES
21 WITH HER HUSBAND AND SHE SERVED MANY YEARS AS A MEMBER OF OUR
22 ELECTION BOARDS AND A MEMBER OF THE COUNTY AS A INSPECTOR
23 JUDGE FOR EACH OF OUR COUNTY ELECTIONS. TOM HUANG, LOVING
24 FATHER OF ED TOM, WHO WORKS FOR THE LOS ANGELES COUNTY
25 DEPARTMENT OF PARKS AND RECREATION FOR OVER 29 YEARS. ISABELLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CRAKORIAN, MOTHER OF THE LATE SUPERIOR COURT JUDGE, GARY
2 CRAKORIAN AND PASSED AWAY AT THE AGE OF 97. REMEMBERED BY HER
3 DAUGHTER. PAUL EDWARD MAYO, WHO WAS A EDUCATOR FOR THE MUSIC
4 DEPARTMENT OF GLENDALE COMMUNITY COLLEGE FROM 1965 TO 1999,
5 SPENT MANY YEARS DOING WORK WITH RAY CONIFF, THE SUPREMES AND
6 DEAN MARTIN. SURVIVED BY HIS WIFE, LINDA REYNOLDS. MICHAEL
7 PAKELL, WHO FOUNDED FINANCIAL RISK MANAGEMENT AND WORKED-- WAS
8 WORKING WITH ETERNAL CHURCH PROGRAM. AND JUDGE HARRY SCHAFER,
9 WHO PASSED AWAY AT THE AGE OF 92. HARRY WAS A LONG-TIME FAMILY
10 FRIEND. I KNEW HIM WHEN I WAS A STUDENT AND WORKED MANY YEARS
11 AS A JUDGE. HE LEFT, RETIRED AFTER A NUMBER OF YEARS, AND THEN
12 CAME BACK AND SAT ON THE COURT AND WAS A SITTING JUDGE UNTIL
13 JUST A FEW MONTHS BEFORE HE PASSED AWAY AT THE AGE OF 92, SO I
14 MOVE THAT WE ADJOURN IN THEIR MEMORIES. SECONDED. SO ORDERED.
15 THOSE ARE MY ADJOURNMENTS.

16

17 **SUP. MOLINA, CHAIR:** SO ORDERED.

18

19 **SUP. ANTONOVICH:** THEN I HAVE A MOTION TO-- PARA LOS NINOS IS
20 SPONSORING A PICNIC ON JUNE 18TH AND REQUESTED THAT RENTAL
21 FEES OF \$150 BE WAIVED FOR THE USE OF FARNSWORTH PARK AND THAT
22 WOULD BE THE MOTION, TO DIRECT THE DEPARTMENT OF PARKS AND REC
23 TO WAIVE THOSE RENTAL FEES AND, BECAUSE IT'S ON THE 18TH, I'D
24 LIKE TO HAVE IT APPROVED TODAY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** I DON'T THINK THERE'D BE ANY-- IS THERE
2 ANY OBJECTION? CAN WE GO AHEAD AND MOVE ON THIS ITEM?

3

4 **SUP. ANTONOVICH:** WAIVING THE FEES AT THE PARK FOR LOS NINOS'
5 PICNIC.

6

7 **RAY FORTNER, COUNSEL:** THIS IS A REQUEST THAT HAS COME IN SINCE
8 THE POSTING OF THE AGENDA. THAT YOU COULD DO IT ON THE BASIS
9 THAT YOU HAVE...

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH THAT, AS AN EMERGENCY,
12 THEN WE HAVE THIS FEE WAIVER BEFORE US AND IT'S MOVED BY
13 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF
14 THERE'S NO OBJECTION, SO ORDERED.

15

16 **SUP. ANTONOVICH:** ITEM NUMBER 76-A, SUPERVISOR MOLINA HAS AN
17 AMENDMENT TO MY MOTION RELATIVE TO PROTECTING HISTORIC
18 BUILDINGS.

19

20 **SUP. MOLINA, CHAIR:** LET ME READ THAT AND HAVE IT PASSED OUT.
21 THIS IS, AGAIN, IN ORDER TO EXPEDITE AND HAVE AN OPPORTUNITY
22 TO HAVE THE REUTILIZATION OF MANY OF OUR HISTORIC BUILDINGS
23 AND IT'S BASICALLY ASKING THAT WE AMEND IT SO WE INCLUDE
24 HAVING THEM ANALYZE THE ADAPTIVE REUSED BUILDING CODE THAT IS
25 UTILIZED IN THE CITY OF LOS ANGELES AND IN OTHER INCENTIVES,



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SUCH AS THE MILZAK PROGRAM. THESE ARE INCENTIVES AND PROGRAMS
2 THAT REALLY FACILITATE THE PROCESS FOR THE REUSE OF THESE
3 BUILDINGS. SO I'D LIKE TO AMEND SUPERVISOR ANTONOVICH'S MOTION
4 WITH INCLUSION OF THOSE TWO ITEMS THAT SHOULD ALSO BE ANALYZED
5 IN THIS REPORT.

6

7 **SUP. ANTONOVICH:** SO I MOVE THE MOTION AS AMENDED.

8

9 **SUP. MOLINA, CHAIR:** MOVED AND SECONDED BY MYSELF. IS THERE ANY
10 QUESTION OR COMMENT ON THIS ITEM? IF NOT, SO ORDERED ON THAT.

11

12 **SUP. ANTONOVICH:** ITEM NUMBER 46 IS HELD BY THE PUBLIC.

13

14 **SUP. MOLINA, CHAIR:** COULD I HAVE THE PEOPLE WHO-- 46-- IT'S
15 BEEN HELD BY-- DR. GENEVIEVE CLAVREUL WOULD LIKE TO HOLD THIS
16 ITEM, ITEM NUMBER 46. DR. CLAVREUL.

17

18 **SUP. YAROSLAVSKY:** WHAT NUMBER IS THIS?

19

20 **SUP. MOLINA, CHAIR:** THIS IS ITEM NUMBER 46.

21

22 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING, BOARD OF SUPERVISORS.
23 DR. GENEVIEVE CLAVREUL. I AM CONCERNED OF THE LARGE INCREASE
24 FROM 1,200 TO 2,400. I THINK THAT'S A HUGE JUMP OF INCREASED
25 TUITION, ESPECIALLY WHEN WE HAVE AN ACUTE NURSING SHORTAGE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 I'D LIKE TO-- THE POSSIBILITY OF GET REIMBURSED AND NOT HAVE
2 TO PAY FOR THE TUITION IF YOU WORK FOR U.S.C. OR ONE OF THE
3 COUNTY HOSPITALS, BUT I QUESTION THE LARGE JUMP OF TUITION.
4 THAT'S ALL.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU. IS THERE ANY OTHER QUESTION OR
7 COMMENT? IF THERE'S NO OBJECTION, THAT ITEM IS...

8

9 **SUP. YAROSLAVSKY:** CAN I JUST ASK, WHAT IS...

10

11 **SUP. MOLINA, CHAIR:** SURE.

12

13 **SUP. YAROSLAVSKY:** WHY ARE WE-- IS THIS OUR SCHOOL?

14

15 **SUP. MOLINA, CHAIR:** YES. WE ARE DOING IT. AND LET ME-- THE
16 REASON AND THE RATIONALE, SUPERVISOR YAROSLAVSKY, IS THAT
17 WE'VE BEEN TRAINING MANY OF THESE NURSES AND THEY GET TAKEN
18 AWAY BY OTHER FACILITIES. WHAT WE WANT TO DO AND WE'RE VERY
19 PROUD OF THE TRAINING THAT WE DO THERE, IS THAT WE ARE HOPEFUL
20 THAT, AGAIN, WE WILL RESCIND ALL OF THIS TUITION IF THEY STAY
21 WITH US AND, THE LONGER THEY STAY, THE MORE OF IT IS
22 ELIMINATED.

23

24 **SUP. YAROSLAVSKY:** HOW DOES RAISING THE TUITION PREVENT THEM
25 FROM GOING TO OTHER SCHOOLS?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** BECAUSE IT'S WAIVED WHEN, IN FACT, THEY
3 STAY WITH US FOR A PERIOD OF YEARS. WE HAVE BEEN FINDING THAT,
4 AT L.A. COUNTY U.S.C., WE ARE TRAINING MANY A NURSE THAT IS
5 LEAVING OUR FACILITIES AND GOING ON TO OTHER HOSPITALS BECAUSE
6 OF THE INCENTIVES THAT THEY CREATE FOR THEM. THE ONLY
7 INCENTIVE THAT WE COULD CREATE HERE IS TO WAIVE THESE FEES AND
8 IT IS SOMETHING THAT'S BEEN REQUESTED BY L.A. COUNTY U.S.C. AS
9 WE'RE SEEING MANY...

10

11 **SUP. YAROSLAVSKY:** AND IF THEY LEAVE, THEY WOULD BE RESPONSIBLE
12 FOR THE TUITION?

13

14 **SUP. MOLINA, CHAIR:** THAT'S RIGHT, FOR THE FULL AMOUNT OF THAT
15 TUITION. SO IT'S THE ONLY WAY WE CAN CREATE THE KIND OF
16 INCENTIVE. ALL RIGHT. ANY OTHER QUESTION OR COMMENT? IF NOT,
17 SO ORDERED ON ITEM NUMBER 46.

18

19 **SUP. ANTONOVICH:** ITEM NUMBER 45.

20

21 **SUP. MOLINA, CHAIR:** AND ITEM NUMBER 45, DR. CLAVREUL, WE HAVE
22 YOU AS WELL AND ALSO CHRIS EDWARDS. IF THEY'D JOIN US, PLEASE,
23 ON ITEM NUMBER 45. MISS EDWARDS? ALL RIGHT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. GENEVIEVE CLAVREUL:** GOOD MORNING AGAIN. GENEVIEVE
2 CLAVREUL. ON THOSE 11 CONTRACTS FOR REAUTHORIZATION OR
3 AUTHORIZATION, MANY NEVER WENT THROUGH A REAL R.F.P. TO START
4 WITH AND THEY ARE BEING RE-APPROVED ALL THE TIME ON AN ONGOING
5 BASIS. WE HAVE NO ACCESS TO THE PERFORMANCE OF A LOT OF THOSE
6 ORGANIZATIONS. ONE IN PARTICULAR, LOS MEMORIAL WALL, HAVE NOT
7 HAD AN HISTORY OF PERFORMANCE AND I THINK FOR THEM TO GET THE
8 150,000 FOR THREE YEARS WITH HAVING NO ACCESS TO THEIR
9 PERFORMANCE IS VERY CONCERNING, AND I WILL HOPE THAT YOU WILL
10 GO LOOK MORE IN DETAIL. I THINK, YOU KNOW, THAT'S A QUESTION
11 WHO HAVE COME BACK REPEATINGLY, HOW COME CONTRACTS ARE RENEWED
12 WITHOUT CHECKING THE PERFORMANCE? I WOULD REALLY APPRECIATE
13 THAT SOME MORE IN-DEPTH ANALYSIS IS DONE. THANK YOU.

14

15 **SUP. MOLINA, CHAIR:** THANK YOU FOR YOUR INPUT. ON ITEM 45,
16 SUPERVISOR KNABE HAS ASKED THAT THIS ITEM BE CONTINUED FOR A
17 WEEK, SO WE WILL CONTINUE THAT ITEM.

18

19 **SUP. ANTONOVICH:** ITEM NUMBER 47.

20

21 **SUP. MOLINA, CHAIR:** ON ITEM 47...

22

23 **SUP. BURKE:** THANK YOU.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ...I HAVE A MOTION THAT I'D LIKE TO
2 PRESENT. ON ITEM 47, IF WE COULD TAKE UP...

3

4 **SUP. ANTONOVICH:** 47 AND 48 TOGETHER?

5

6 **SUP. MOLINA, CHAIR:** ...48 TOGETHER AND THEN WE HAVE TANYA
7 AKEL, WHO WOULD LIKE TO SPEAK TO US ON BOTH OF THESE ITEMS.
8 TANYA, ARE YOU HERE? OH, THERE SHE IS IN THE AUDIENCE. IF
9 YOU'D JOIN US? IN THE INTERIM, WHILE SHE'S COMING UP, I'M
10 ASKING FOR THIS AMENDMENT. STAFF VACANCIES IN LOS ANGELES
11 LIBRARY SYSTEM DIRECTLY IMPACT THE QUALITY OF OUR LIBRARY
12 SYSTEMS SERVICES HERE IN THE COUNTY AS WELL AS THE WORKLOAD.
13 FOR EXAMPLE, IN MY DISTRICT, THE CHICANO RESOURCE CENTER
14 LIBRARIAN POSITION HAS BEEN VACANT SINCE OCTOBER OF 2005.
15 THERE ARE ALSO OTHER VACANT LIBRARY POSITIONS IN VALENCIA,
16 COMPTON, DIAMOND BAR, AND OTHER LIBRARIES COUNTYWIDE. DUE TO
17 STAFF SHORTAGES, THE LIBRARIAN WISHES TO USE TEMPORARY AND
18 PARAPROFESSIONAL STAFF TO FILL THESE CRUCIAL POSITIONS.
19 HOWEVER, THE LIBRARIAN SHOULD RECRUIT PERMANENT STAFF AS SOON
20 AS POSSIBLE SO THAT WE CAN MINIMIZE THE USE OF TEMPORARY AND
21 PARAPROFESSIONAL STAFF. I THEREFORE MOVE THAT THE COUNTY
22 LIBRARIAN REPORT TO THE BOARD OF SUPERVISORS ON A QUARTERLY
23 BASIS THE STATUS OF ITS RECRUITMENT AND RETENTION STRATEGIES,
24 INCLUDING THE NUMBER OF LIBRARY STAFF HIRED THAT QUARTER,
25 WHICH LIBRARY POSITIONS REMAIN VACANT AND THE ACTION THAT'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GOING TO BE TAKEN TO FILL THOSE VACANCIES. THAT'S MY AMENDMENT
2 TO THIS MOTION. MISS AKEL?

3

4 **TANYA AKEL:** GOOD MORNING. MY NAME IS TANYA MARIE AKEL,
5 DIRECTOR AT S.E.I.U. 660. S.E.I.U. 660 REPRESENTS THE MAJORITY
6 OF WORKERS IN THE LIBRARY DEPARTMENT, INCLUDING THE
7 LIBRARIANS, THE CLERKS, THE AIDES AND PAGES AND THE BLUE-
8 COLLAR WORKERS. I'M HERE TODAY TO TESTIFY AGAINST ITEMS 47 AND
9 48. WE ARE ESPECIALLY CONCERNED ABOUT THE AMENDMENTS TO TRIPLE
10 THE FUNDING FOR TEMPORARY LIBRARIAN CONTRACT SERVICES WITH
11 P.D.Q. AND LIBRARY ASSOCIATES. WE MET WITH THE PUBLIC LIBRARY
12 LAST WEEK ON JUNE 8TH. THE DEPARTMENT AT FIRST REFUSED TO MEET
13 WITH US AND WE WANT TO THANK THE C.A.O. FOR REMINDING THEM OF
14 THEIR LEGAL OBLIGATION TO MEET WITH THE UNION. THANK YOU. THE
15 LIBRARY DEPARTMENT IS MISUSING AND NOT COMPLYING WITH STATE
16 LAW, THE COUNTY CHARTER AND BOARD DIRECTIVES IN REGARDS TO
17 THESE CONTRACTS. THE LEGAL AUTHORITY FOR THESE CONTRACTS IS
18 SECTION 31000.4, WHICH PROVIDES THAT THE BOARD OF SUPERVISORS
19 MAY USE CONTRACT WORKERS DURING ANY PEAK LOAD, TEMPORARY
20 ABSENCE OR EMERGENCY OTHER THAN A LABOR DISPUTE AND THE LIMIT
21 IS 90 DAYS. IN THE VAST MAJORITY OF CASES, THE LIBRARY HAS NOT
22 USED CONTRACT WORKERS FOR ANY OF THE AFOREMENTIONED ALLOWABLE
23 CATEGORIES. INSTEAD, LIBRARY MANAGEMENT HAS USED CONTRACT
24 WORKERS TO COVER VACANT POSITIONS, WHICH IS NOT AUTHORIZED
25 UNDER STATE LAW. THESE POSITIONS REMAIN VACANT, NOT BECAUSE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LIBRARY LACKED AUTHORITY OR THE BUDGET TO HIRE BUT THE
2 DEPARTMENT'S OWN HIRING AND RECRUITMENT SHORTCOMINGS. THE
3 DEPARTMENT CANNOT POINT THE FINGER AT ANOTHER DEPARTMENT. ANY
4 EMERGENCY OR PEAK WORKLOAD THEY MAY CITE HAS BEEN CREATED BY
5 LIBRARY MANAGEMENT THROUGH POOR PLANNING, POOR FISCAL
6 MANAGEMENT AND DEFICIENT HUMAN RESOURCE PROGRAM. FOR EXAMPLE,
7 LIBRARY MANAGEMENT FAILED TO AGGRESSIVELY PURSUE AND, IN FACT,
8 FOUGHT AGAINST UNION PROPOSALS TO INCREASE LIBRARIAN SALARIES
9 TO MARKET LEVELS DURING THE LAST TWO BARGAINING SESSIONS.
10 MANAGEMENT CREATED PEAK WORKLOADS AND EMERGENCIES DO NOT MEET
11 THE CRITERIA UNDER THE LAW. WE HOPE YOU DO NOT REWARD
12 MISMANAGEMENT WITH MORE FUNDS TO HIRE CONTRACT WORKERS.
13 INSTEAD, WE APPLAUD MOLINA'S MOTION TODAY AND MOLINA'S AND
14 BURKE'S MOTION AND THE BOARD'S ACTION TO REQUIRE THE
15 DEPARTMENT TO DEVELOP A RECRUITMENT PLAN WITH STRATEGIES TO
16 SOLVE THE SIGNIFICANT STAFFING SHORTAGES IN THE DEPARTMENTS.
17 WE'VE OFFERED TO WORK WITH THE DEPARTMENT ON AREAS OF MUTUAL
18 CONCERN, SUCH AS RECRUITMENT AND RETENTION, BUT HAVE BEEN
19 REBUFFED AND SOLUTIONS WE HAVE TO OFFER IGNORED. WE BELIEVE
20 RETENTION OF CURRENT EMPLOYEES IS JUST AS IMPORTANT AS
21 RECRUITMENT AND WE HAVE A NUMBER OF SUGGESTIONS. I WANT TO
22 NOTE THAT IT'S JUST BEEN ONE YEAR AND THE LIBRARY DEPARTMENT
23 IS COMING TO YOU TO TRIPLE THE FUNDING FOR CONTRACT WORKERS.
24 THIS TELLS US SOMETHING ABOUT THE DEPARTMENT'S POOR PLANNING
25 AND POOR MANAGEMENT OF FISCAL SERVICES AND HUMAN RESOURCES. WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAVE SERIOUS CONCERNS OVER HOW THE FISCAL AND PLANNING
2 DIVISIONS ARE RUN. THERE ARE SIGNIFICANT ISSUES WITH HUMAN
3 RESOURCES, PLANNING, AND FACILITY SERVICES. WE SUGGEST THAT
4 OTHER DEPARTMENTS, SUCH AS THE C.A.O., D.H.R. AND THE AUDITOR-
5 CONTROLLER HELP LIBRARY IMPROVE IN THESE AREAS. FILLING
6 VACANCIES, RETAINING STAFF, LONG-RANGE AND SHORT-RANGE
7 PLANNING, SKILLED AND TRAINED MANAGERS, THESE ARE THE COST
8 EFFECTIVE SOLUTIONS TO PROVIDING THE NEEDED STAFFING AND
9 SERVICES THE PUBLIC DESERVES AND REQUIRES. AGAIN, WE URGE YOU
10 TO VOTE AGAINST THESE CONTRACT AMENDMENTS TO TRIPLE THE
11 FUNDING FOR TEMPORARY LIBRARIAN SERVICES AND INSTEAD DIRECT
12 THE DEPARTMENT TO HIRE PERMANENT EMPLOYEES. THANK YOU.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MISS AKEL. AGAIN, I
15 THINK THOSE ARE WORTHWHILE COMMENTS FROM THE STANDPOINT OF THE
16 NEEDS IN THE LIBRARY AND LOOKING AT THE KIND OF STRATEGIC
17 PLANNING AND RECRUITMENT THAT IS NECESSARY. THERE'S NO DOUBT
18 THAT THESE ARE INCREASES BUT WE WANT TO INCREASE THOSE
19 SERVICES. IN THE INTERIM, THESE CONTRACTS WILL GET US THE
20 PERSONNEL THAT WE NEED IN ORDER TO FUNCTION AND TO OPERATE
21 WITHIN OUR LIBRARIES AND MAINTAIN THOSE HOURS BUT IT IS
22 ESSENTIAL THAT THEY BEGIN A RECRUITMENT STRATEGY THAT REALLY
23 TALKS ABOUT HOW WE GET THESE FOLKS TO BECOME A PERMANENT PART
24 OF OUR STAFF AND SO WE AGREE WITH THAT. SO THAT IS WHY I'VE
25 AMENDED ITEM NUMBER 47 AND SO THAT IS AN AMENDMENT TO ITEM 47



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BUT BOTH OF THEM ARE BEFORE US. IS THERE ANY QUESTION OR
2 COMMENT?

3

4 **SUP. BURKE:** I'LL SECOND THE AMENDMENT. I WOULD LIKE TO JUST
5 ELABORATE ON THAT. I THINK-- I WILL VOTE FOR THE MEASURE AS
6 AMENDED BECAUSE I THINK WE DO HAVE TO HAVE A TEMPORARY BUT
7 THERE ARE SO MANY YOUNG PEOPLE, COLLEGE STUDENTS, WHO ARE
8 INTERESTED IN GETTING JOBS THAT HAVE TO WORK FULL TIME AND I
9 DO HOPE THAT THE LIBRARY LOOKS AT SOME OF THOSE PEOPLE TO
10 BRING THEM ON SO THAT THEY CAN BE PART OF OUR LIBRARIES AND
11 THEY BECOME A VERY IMPORTANT PART. WE HAVE TO START A WHOLE
12 NEW GROUP OF LIBRARIANS AND PEOPLE WHO ARE INTERESTED IN THE
13 LIBRARY AND THERE ARE MANY PEOPLE OUT THERE WHO HAVE THE
14 CREDENTIALS THAT I BELIEVE WE CAN ATTRACT. NOW, IF WE NEED TO
15 LOOK AT THE WAGES, I'M ALL FOR DOING THAT AND REVIEWING HOW
16 MUCH WE'RE PAYING FOR THOSE LIBRARIES, BECAUSE THERE'S
17 SOMETHING REALLY WRONG IF WE CAN'T ATTRACT LIBRARIANS TO OUR
18 LIBRARIES.

19

20 **SUP. MOLINA, CHAIR:** AND I THINK THAT'S TRUE. AND, DAVID, I
21 DON'T KNOW WHERE WE ARE ON ALL OF OUR WORKFORCE DEVELOPMENT
22 ISSUES BUT I KNOW THAT, SITTING ON THE SANITATION DISTRICT,
23 THEY HAVE EXPRESSED CONCERN ABOUT NOT BEING ABLE TO ATTRACT
24 THE KIND OF ENGINEERS THAT THEY'VE HAD IN THE PAST, AND I
25 THINK, IN ALL OF OUR AREAS, WE NEED TO LOOK AT THOSE ISSUES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND DEPARTMENTS SHOULD BE PARTICULARLY ATTENTIVE AS TO WHAT WE
2 ARE DOING TO ENCOURAGE OUR COLLEGES AND OUR UNIVERSITIES TO
3 DIRECT MANY OF THEIR GRADUATES OR WHAT INCENTIVES WE NEED TO
4 CREATE. WE SAW THE PROBLEM WITH OUR NURSING SHORTAGE AND,
5 WHILE WE'RE NEVER GOING TO FULFILL IT ALL, I THINK WE ALL
6 REALLY HAVE-- WE RECOGNIZE AND WE UNDERSTAND WE NEED THESE
7 PROFESSIONALS AND WE NEED TO STEP UP AND START LOOKING AT
8 OPPORTUNITIES AS TO HOW WE MAKE IT HAPPEN AND THAT'S PROBABLY
9 GOING BEYOND WHAT WE DO NOW IN JUST PUTTING UP ADS AND HOPING
10 THAT PEOPLE WILL FIND US. BUT THAT'S WHAT WE'RE ASKING THE
11 LIBRARY TO DO HERE, IS TO LOOK AT STRATEGIES, WORK WITH THE
12 UNION AND OTHERS TO FIND WHAT WE'RE GOING TO NEED TO DO IN
13 ORDER NOT ONLY TO RECRUIT BUT RETAIN OUR LIBRARIANS. SO THAT
14 IS THE AMENDMENT TO ITEM 47 THAT IS BEFORE YOU. SO IT'S
15 SECONDED BY SUPERVISOR BURKE. SO IF THERE'S NO OBJECTION, SO
16 ORDERED ON ITEM NUMBER 47. AND ON 48, ALSO MOVED BY MYSELF,
17 SECONDED BY SUPERVISOR BURKE. IF THERE IS NO OBJECTION SO
18 ORDERED ON ITEM NUMBER 48. THANK YOU, TANYA.

19

20 **TANYA AKEL:** THANK YOU.

21

22 **SUP. ANTONOVICH:** ITEM NUMBER 29.

23

24 **SUP. MOLINA, CHAIR:** MS. BURKE, YOU HELD THAT ITEM?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** YES. I THINK THAT WE HAVE AN AMENDMENT. 49? NO.

2

3 **SUP. MOLINA, CHAIR:** HM?

4

5 **SUP. BURKE:** 29. YEAH, OKAY. ONE OF THE THINGS THAT WE WERE
6 PROPOSING AND WE HAVE AN AMENDMENT THAT SHOULD BE BEING PASSED
7 OUT, IS SOME METHOD OF LOOKING AT SOME FUNDS AND USING SOME OF
8 THE CONTINGENCY FUNDS IN ORDER TO PREVENT THERE FROM HAVING TO
9 BE A LOSS OF SOME OF THOSE PEOPLE INVOLVED IN DISPUTE
10 RESOLUTION. DISPUTE RESOLUTION IS REALLY TAKING-- REALLY
11 HELPING OUR COURTS AS WE ALL KNOW THAT THE NUMBER OF CIVIL
12 CASES IS DECLINING AND THE REASON IS BECAUSE MANY OF THE BIG
13 CASES ARE ACTUALLY ARE GOING TO DISPUTE RESOLUTION AND WE HAVE
14 THE ABILITY TO PROVIDE DISPUTE RESOLUTION SERVICES FOR VERY
15 SMALL MATTERS AND PREVENT THEM FROM GOING INTO THE COURT AND
16 RESOLVE THEM. AND WHAT I'M PROPOSING IS AN ALTERNATIVE
17 MECHANISM OF PROVIDING FUNDS, PARTICULARLY THAT WE TRANSFER
18 \$250,000 FROM THE DISPUTE RESOLUTION CONTINGENCY FUND TO
19 ACTUAL OPERATING EXPENSE TO BE DISTRIBUTED PROPORTIONALLY
20 AMONG ALL 15 SERVICE PROVIDERS, WHICH WOULD LEAVE ACTUALLY IN
21 THE CONTINGENCY FUND \$103,000 AND ALSO THAT THE BOARD DIRECT
22 THE INTERIM DIRECTOR OF C.S.S. TO PREPARE AND SUBMIT MONTHLY
23 FINANCIAL REPORTS TO THE C.A.O., TRACKING REVENUES AND
24 FINANCIAL EXPENDITURES FOR DISPUTE RESOLUTION PROGRAM.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE AN AMENDMENT THERE. IS
2 THERE ANY QUESTION OR COMMENT ON THIS ITEM OR ITS AMENDMENT?
3 IS THERE ANY OBJECTION? IF NOT, SO ORDERED ON ITEM NUMBER 29
4 AS AMENDED.

5

6 **SUP. ANTONOVICH:** COULD WE CALL UP THE SET ITEM ON NAVIGANT?

7

8 **SUP. MOLINA, CHAIR:** WE WANTED TO WAIT A FEW MINUTES.
9 SUPERVISOR KNABE IS ON HIS WAY, AND SO WE'RE WAITING FOR HIM.

10

11 **SUP. ANTONOVICH:** 37 THEN.

12

13 **SUP. MOLINA, CHAIR:** 37. WE HAVE SOME PEOPLE WHO WISH TO
14 TESTIFY ON THIS ITEM. WHY DON'T WE ASK THEM TO JOIN US FIRST.
15 ALESSANDRA ROSS AS WELL AS WENDY SCHWARTZ. IF YOU'D JOIN US,
16 PLEASE.

17

18 **CLERK VARONA-LUKENS:** MADAM CHAIR? MADAM CHAIR? I'M SORRY. ON
19 ITEM 29, WHO MADE THE SECOND?

20

21 **SUP. MOLINA, CHAIR:** I'M SORRY?

22

23 **CLERK VARONA-LUKENS:** I'M SORRY. I DIDN'T GET THE SECOND ON
24 ITEM 29 THAT YOU JUST APPROVED AS AMENDED BY SUPERVISOR BURKE.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** SECONDED BY SUPERVISOR ANTONOVICH. PLEASE
2 PROCEED.

3

4 **WENDY SCHWARTZ:** GOOD MORNING, SUPERVISORS. MY NAME IS WENDY
5 SCHWARTZ. I AM WITH THE CITY OF LOS ANGELES, A.I.D.S.
6 COORDINATOR'S OFFICE AND I'M HERE TODAY TO EXPRESS THE CITY'S
7 SUPPORT FOR IMPLEMENTATION OF THE DISEASE PREVENTION
8 DEMONSTRATION PROJECT. ON MARCH 9TH OF THIS YEAR, THE LOS
9 ANGELES CITY COUNCIL VOTED 12-TO-0 TO AUTHORIZE IMPLEMENTATION
10 OF THE DISEASE PREVENTION DEMONSTRATION PROJECT WITHIN THE
11 CITY OF LOS ANGELES. SIMILAR PROGRAMS IN OTHER JURISDICTIONS
12 HAVE HAD VERY POSITIVE RESULTS IN REDUCING SYRINGE SHARING
13 WITHOUT ANY ACCOMPANYING NEGATIVE IMPACTS ON INJECTION DRUG
14 USERS OR THE BROADER COMMUNITY. THIS IS AN IMPORTANT PROGRAM
15 IN THE FIGHT AGAINST THE TWIN EPIDEMICS OF H.I.V. AND
16 HEPATITIS C AND WE HOPE THAT YOU WILL VOTE TO IMPLEMENT THE
17 DISEASE PREVENTION DEMONSTRATION PROJECT COUNTYWIDE. THANK
18 YOU.

19

20 **SUP. MOLINA, CHAIR:** THANK YOU.

21

22 **ALESSANDRA ROSS:** GOOD MORNING. MY NAME IS ALESSANDRA ROSS. I
23 AM THE INJECTION DRUG USE PROGRAM SPECIALIST FOR THE STATE
24 DEPARTMENT OF HEALTH SERVICES OFFICE OF A.I.D.S. AND I'M HERE
25 AS PART OF THE TECHNICAL ASSISTANCE THAT THE STATE OFFICE OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A.I.D.S. OFFERS TO LOCAL HEALTH JURISDICTIONS THAT ARE
2 INTERESTED IN IMPLEMENTING SB-1159. PART OF THE CHARGE OF THE
3 STATE UNDER THIS LEGISLATION IS TO EVALUATE ITS EFFECTIVENESS
4 OVER THE NEXT FIVE YEARS AND, AS YOU ARE PROBABLY AWARE,
5 CALIFORNIA IS ONE OF THE LAST STATES IN THE UNITED STATES TO
6 AUTHORIZE OVER-THE-COUNTER SALE OF SYRINGES, SO THERE'S A
7 LARGE BODY OF RESEARCH THAT TELLS US WHAT WE MIGHT EXPECT FROM
8 EXPANDING SYRINGE ACCESS HERE IN CALIFORNIA. WHAT WE'RE BEING
9 ASKED TO PRESSURE AND WHAT THE PREPONDERANCE OF SCIENTIFIC
10 EVIDENCE TELLS US WE CAN EXPECT ARE A DECREASE OF H.I.V.
11 INCIDENTS AMONGST INJECTION DRUG USERS, A DECREASE IN RISK
12 BEHAVIORS AMONG INJECTION DRUG USERS SUCH AS SYRINGE SHARING
13 AND REUSE, A DECREASE IN NEEDLE STICK INJURIES TO BOTH
14 SANITATION WORKERS AND LAW ENFORCEMENT PERSONNEL, NO INCREASE
15 IN IMPROPER SYRINGE DISPOSAL IN THE NEIGHBORHOODS OF
16 PHARMACIES THAT ELECT TO PARTICIPATE AND NO INCREASE IN EITHER
17 DRUG USE OR DRUG-RELATED CRIMES IN THESE SAME COMMUNITIES.
18 SEVEN COUNTIES AND TWO CITIES HAVE ALREADY APPROVED THE
19 DISEASE PREVENTION DEMONSTRATION PROJECT AND 20 OTHER LOCAL
20 HEALTH JURISDICTIONS ARE CURRENTLY IN THE PROCESS OF
21 IMPLEMENTATION. THE DISEASE PREVENTION DEMONSTRATION PROJECT
22 IS ROLLING OUT VERY SMOOTHLY ACROSS THE STATE. LOCAL HEALTH
23 DEPARTMENTS AND PHARMACISTS ARE ENTHUSIASTIC ABOUT
24 PARTICIPATING IN A PUBLIC HEALTH INTERVENTION THAT IS BOTH
25 HIGHLY EFFECTIVE AND VERY INEXPENSIVE.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH. THE ITEM IS BEFORE US.

3

4 **SUP. YAROSLAVSKY:** WHICH ITEM ARE WE ON, MADAM CHAIR?

5

6 **SUP. ANTONOVICH:** I'D LIKE TO ASK...

7

8 **SUP. MOLINA, CHAIR:** ITEM 37, RIGHT?

9

10 **SUP. YAROSLAVSKY:** 37?

11

12 **SUP. ANTONOVICH:** I'D LIKE TO ASK DR. FIELDING. DR. FIELDING,
13 HOW WOULD THE COUNTY OR THE STATE ENSURE THAT NEEDLES ARE
14 SAFELY DISPOSED OF BY THE PHARMACIES OR SYRINGES USED BY
15 INDIVIDUALS?

16

17 **DR. JONATHAN FIELDING:** SUPERVISOR, THE LAW REQUIRES THAT
18 PHARMACIES WHO VOLUNTARILY COME FORWARD WITH THIS HAVE TO
19 PROVIDE A MEANS FOR THEIR CUSTOMERS TO SAFELY DISPOSE, EITHER
20 BY HAVING THE SHARPS, THE THINGS THAT YOU CAN PUT NEEDLES IN
21 THERE, SELLING THOSE OR SELLING THE MAIL KITS THAT YOU PUT
22 THOSE IN AND THEN SEND TO A PLACE ESPECIALLY FOR THAT PURPOSE.

23

24 **SUP. ANTONOVICH:** AND IF THEY'RE NOT RECEIVED BY THE RECEIVING
25 AGENCY, THEN HOW DO YOU PURSUE...



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **DR. JONATHAN FIELDING:** I'M SORRY, SUPERVISOR?

3

4 **SUP. ANTONOVICH:** YOU'RE SAYING IF THEY'RE NOT RETURNED, HOW IS
5 THE-- HOW ARE YOU ABLE TO MONITOR THAT COMPLIANCE?

6

7 **DR. JONATHAN FIELDING:** THERE IS NO SPECIFIC MONITORING. PART
8 OF THE EVALUATION THAT THE STATE IS UNDERTAKING, WORKING WITH
9 THE COUNTIES, IS TO ASSESS THE OVERALL IMPACT BUT THE DISPOSAL
10 CURRENTLY IN LOS ANGELES COUNTY, AS IN MANY OTHER STATES AND
11 CALIFORNIA, THE REST OF CALIFORNIA, IS TO PUT THESE NEEDLES OR
12 SYRINGES IN A METAL CAN OR CANISTER, COVER THE TOP, LABEL IT
13 AND PUT IT IN THE NON-RECYCLABLE TRASH.

14

15 **SUP. ANTONOVICH:** BUT HOW ARE YOU ABLE TO ENSURE THAT EVERY
16 NEEDLE THAT IS DISPENSED IS COLLECTED AFTER IT HAS BEEN USED
17 AND DISPOSED OF PROPERLY?

18

19 **DR. JONATHAN FIELDING:** I DON'T THINK ANYBODY CAN ASSURE THAT.
20 I THINK THERE HAVE BEEN STUDIES IN THE OTHER STATES OF LAWS
21 THAT DO NOT REQUIRE A PRESCRIPTION TO PURCHASE NEEDLES AND
22 SYRINGES AND THEY HAVE FOUND NO INCREASE IN DISCARDED NEEDLES
23 IN THEIR COMMUNITIES AND NO INCREASE IN NEEDLE STICKS. IN
24 CONNECTICUT, FOR EXAMPLE, LOOKING AT THE POLICE, THERE WAS A
25 66% DECLINE IN NEEDLE STICKS AMONG POLICE OFFICERS FOLLOWING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IMPLEMENTATION OF THAT LAW, IN PART BECAUSE IT'S NO LONGER A
2 CRIME TO HAVE A NEEDLE OR SYRINGE AND IT'S LESS LIKELY TO BE
3 HIDDEN FROM LAW ENFORCEMENT.

4

5 **SUP. ANTONOVICH:** WHAT TYPE OF PRECAUTIONARY MEASURES WOULD BE
6 TAKEN TO ENSURE THAT CHILDREN OR OTHERS ARE NOT GOING TO BE
7 EXPOSED TO USED OR INFECTED NEEDLES?

8

9 **DR. JONATHAN FIELDING:** THE SALE IS TO-- IS TO-- IS TO ADULTS
10 AND ONE WOULD EXPECT THAT THE ADULTS WOULD HAVE TO USE THE
11 SAME KIND OF PRECAUTIONS THEY DO WITH OTHER MATERIALS THAT ARE
12 POTENTIALLY HAZARDOUS TO THEIR CHILDREN. THERE ARE A LOT OF
13 FAMILIES THAT HAVE NEEDLES NOW, THEY'RE BASED ON PRESCRIPTION.
14 WE WOULD ASSUME THAT PEOPLE WOULD ONLY BUY THESE IF THEY
15 NEEDED THEM.

16

17 **SUP. ANTONOVICH:** DOES THE SENATE BILL 1159 MANDATE THE--
18 EITHER THE STATE OR THE COUNTY TO MONITOR THE DISPOSAL OF USED
19 SYRINGES?

20

21 **DR. JONATHAN FIELDING:** NO, NO, IT DOES NOT, SUPERVISOR, BUT IT
22 DOES REQUIRE THAT THERE BE A STATEWIDE EVALUATION. WE ARE
23 PARTICIPATING IN THAT EVALUATION TO LOOK AT JUST THOSE KIND OF
24 ISSUES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** WILL THE PHARMACIES FOLLOW UP WITH
2 INDIVIDUALS WHO USE SYRINGES TO ENSURE THAT THEY ARE DISPOSING
3 OF THE SYRINGES PROPERLY?

4

5 **DR. JONATHAN FIELDING:** NO, SUPERVISOR, THAT IS NOT-- NO,
6 SUPERVISOR, THAT IS NOT A REQUIREMENT BUT IT IS A REQUIREMENT
7 THAT THE PHARMACIES PROVIDE THE MEANS FOR THEM TO DISPOSE IT--
8 DISPOSAL ON SITE AT THE PHARMACIES AND/OR SELLING THE
9 CONTAINERS THAT CAN BE USED TO ASSURE SAFE DISPOSAL.

10

11 **SUP. ANTONOVICH:** WHILE THE STATE LAW DOES REQUIRE NEEDLES TO
12 BE-- TO PROTECT HOSPITAL WORKERS FROM ACCIDENTAL PRICKING,
13 WHAT AGENCY IS RESPONSIBLE TO ENSURE THAT PHARMACIES WILL HAVE
14 THAT SAME PROTECTION?

15

16 **DR. JONATHAN FIELDING:** I'M NOT SURE THAT THERE IS ANY
17 REQUIREMENT, ANY SPECIFIC MONITORING AGENCY, OTHER THAN THE
18 OVERALL EVALUATION AND THE EXPERIENCE IN OTHER STATES, WHICH
19 WAS THAT THERE WAS A DECLINE AND CERTAINLY NO INCREASE IN
20 NEEDLE STICKS AS A RESULT OF IMPLEMENTATION OF LAWS IN THE
21 OTHER STATES.

22

23 **SUP. ANTONOVICH:** MR. FORTNER, FOR COUNTY COUNSEL, WOULD IT BE
24 POSSIBLE THAT THE COUNTY WOULD BE SUBJECTED TO LAWSUITS BY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FAMILY MEMBERS OF INDIVIDUALS WHO OVERDOSED BY USING NEEDLES
2 FROM THE COUNTY, FROM A COUNTY-AUTHORIZED PHARMACY?

3

4 **RAYMOND G. FORTNER, JR.:** MADAM CHAIR, SUPERVISOR ANTONOVICH, I
5 DON'T BELIEVE THERE WOULD BE A BASIS FOR LIABILITY AGAINST THE
6 COUNTY FOR THE MISUSE OF A SYRINGE LAWFULLY PURCHASED THROUGH
7 A PHARMACY.

8

9 **SUP. ANTONOVICH:** BUT THERE WERE SUCCESSFUL LAWSUITS AGAINST
10 TOBACCO COMPANIES FOR THOSE WHO HAVE USED TOBACCO PRODUCTS AND
11 ENDED UP WITH SERIOUS HEALTH PROBLEMS. WOULD NOT WE BE
12 COMPARABLE TO THE COUNTY GIVING THE MEANS OF INJECTING THE
13 POISON INTO A PERSON'S SYSTEM?

14

15 **RAYMOND G. FORTNER, JR.:** WELL, I THINK THE TOBACCO SITUATION
16 IS FACTUALLY FAR DIFFERENT FROM WHAT IS HERE, AND THE COUNTY
17 WAS NOT HELD RESPONSIBLE, IN ANY EVENT, IN THE TOBACCO SUITS
18 BUT THE IMPLEMENTATION OF THIS PROGRAM UNDER STATE LAW WOULD
19 NOT, IN OUR VIEW, BRING LIABILITY TO THE COUNTY.

20

21 **SUP. ANTONOVICH:** MY CONCERNS ON THIS PROPOSAL IS THAT IT DOES
22 NOT GUARANTEE MONITORING OF DISPOSAL OF USED NEEDLES AND THAT
23 THERE IS A BIG GAP THERE. AND, AGAIN, THE OTHER FACT THAT
24 RESOURCES AND ATTENTION FROM PUBLIC HEALTH AND OTHER PUBLIC
25 AND PRIVATE AGENCIES OUGHT TO BE GEARED TOWARD DRUG



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REHABILITATION PROGRAMS AND NOT KEEPING INDIVIDUALS DEPENDENT
2 ON A POISON, ON A NARCOTIC. THOSE ARE MY QUESTIONS.

3

4 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY.

5

6 **SUP. YAROSLAVSKY:** MADAM CHAIR, MY CONCERNS ARE THE SAME TODAY
7 AS THEY WERE LAST TIME ABOUT-- JUST PHILOSOPHICALLY ABOUT THIS
8 WHOLE CONCEPT BUT IT IS IN THE STATE LAW AND THERE'S NOT MUCH
9 I CAN DO ABOUT IT BUT I DO-- AND YOU KNOW I DON'T DO THIS
10 OFTEN BUT I AM REALLY ANGRY, AND I'M ANGRY AT YOU AND YOUR
11 DEPARTMENT. IT'S BEEN ALMOST FIVE YEARS, FIVE YEARS THAT WE
12 APPROVED THE NEEDLE EXCHANGE PROGRAM FOR THE COUNTY OF LOS
13 ANGELES. NOW, I DON'T KNOW ABOUT ANYBODY ELSE ON THIS BOARD
14 BUT, WHEN I VOTED FOR THAT, I THOUGHT WE WERE APPROVING A
15 NEEDLE EXCHANGE PROGRAM, NOT SOMETHING, THAT FIVE YEARS LATER,
16 WAS STILL NOT IMPLEMENTED. NOW, MAYBE I HAVE TOO MUCH FAITH IN
17 BUREAUCRATS WHO ARE VERY WELL PAID, VERY WELL COMPENSATED, ALL
18 OF OUR TOP MANAGEMENT, ESPECIALLY IN THE HEALTH DEPARTMENT,
19 ARE VERY WELL COMPENSATED AND MAYBE I JUST HAVE THE CONFIDENCE
20 THAT, WHEN THEY'RE INSTRUCTED TO DO SOMETHING AND IT'S A
21 PRODUCT OF DISCUSSION AND IT CAME FROM A COMMISSION AND WHAT
22 REALLY TICKS ME OFF IS THAT IT WAS ONE OF MIMI WEST, WHO WAS
23 OUR NARCOTICS AND DANGEROUS DRUGS COMMISSIONERS' DYING WISH,
24 ESSENTIALLY, BEFORE SHE PASSED AWAY, THAT WE IMPLEMENT THIS.
25 IT WAS HER COURAGE. SO I KIND OF TAKE IT VERY PERSONALLY BUT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MAYBE IT'S MY FAULT THAT I ASSUME THAT, ONCE WE DO SOMETHING,
2 IT'S GOING TO GET DONE AND IT'S NOT AN ASSUMPTION I SHOULD
3 EVER MAKE. THAT'S ANOTHER-- FOR THE UMPTEENTH TIME, I HAVE
4 LEARNED THAT LESSON IN THIS CASE. I DON'T UNDERSTAND AND I'VE
5 READ YOUR REPORT, I'VE READ YOUR MEMORANDUM, IT IS PAGES AND
6 PAGES OF APOLOGIA. I DON'T NEED THAT. I JUST WANT IT DONE.
7 NOW, YOU'VE LAID OUT AN APPARENT ROAD MAP OF HOW IT'S GOING TO
8 GET DONE BUT I WANT A-- I'VE BEEN HERE 10 YEARS. HALF OF THAT
9 TIME, FIVE YEARS, THIS THING HAS BEEN COOKING, SIMMERING, ON
10 VERY LOW AND HASN'T GOTTEN ANYWHERE. WATER'S EVENING BOILING
11 IN THIS POT. HALF OF THE TIME I'VE BEEN ON THIS BOARD, THE
12 EQUIVALENT OF HALF THE TIME I'VE BEEN ON THIS BOARD HAS BEEN
13 THE TIME THAT THIS-- SINCE FROM THE TIME WE INSTRUCTED YOU TO
14 DO THIS TO THIS POINT, THAT'S HOW MUCH TIME WE'VE TALKED
15 ABOUT. THAT'S HOW MUCH TIME WE'RE TALKING ABOUT. YEAH. I DON'T
16 COME HERE TO COLLECT A SALARY. I DON'T COME HERE FOR THE
17 GLORY; I COME HERE ALSO TO DO THINGS. WE ALL COME HERE TO DO
18 THINGS, GET THINGS DONE. AND TO WAIT FOR HALF OF MY CAREER
19 HERE TO GET SOMETHING THAT IS BEING DONE IN OTHER PARTS OF THE
20 COUNTRY, IN OTHER PARTS OF THE STATE, RATHER ROUTINELY,
21 SOMETHING THAT WE APPROVED, IF NOT UNANIMOUSLY, CLOSE TO
22 UNANIMOUSLY, JUST IS INEXCUSABLE. INEXCUSABLE. AND I WON'T
23 GIVE YOU THE RHETORIC ABOUT LIVES ARE AT STAKE, EVEN THOUGH
24 LIVES ARE AT STAKE AND WHO KNOWS HOW MANY LIVES WERE AT STAKE
25 WHILE WE'VE BEEN-- WHILE THIS THING HAS BEEN ON THE BACK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 BURNER. SO I WANT TO UNDERSTAND HOW THIS IS GOING TO GET DONE,
2 HOW YOUR MEMO, THE MOST RECENT MEMO IS GOING TO GET
3 IMPLEMENTED. WHAT SHOULD I EXPECT? WHAT SHOULD THE COMMUNITY I
4 REPRESENT EXPECT AND WHEN? WHAT ARE YOU DOING? GIVE ME YOUR
5 TO-DO LIST. WHEN SHOULD I EXPECT THERE BE A NEEDLE EXCHANGE
6 PROGRAM IN THE COUNTY OUTSIDE THE CITY LIMITS OF LOS ANGELES?

7

8 **DR. JONATHAN FIELDING:** WELL, THERE ARE TWO PARTS, SUPERVISOR,
9 AS YOU INDICATED. ONE IS TO TRY AND GET THE EXISTING PROGRAMS,
10 WHICH ARE FUNDED THROUGH L.A. CITY, CERTIFIED, WHICH THEN
11 ELIMINATES CRIMINAL LIABILITY FROM THEM OR THEIR AGENTS AND
12 THAT'S WHAT WE'VE BEEN WORKING VERY HARD AS A CRITICAL FIRST
13 STEP. AND, YOU'RE RIGHT, THERE HAVE BEEN MANY ROADBLOCKS AND I
14 WON'T TRY AND APOLOGIZE FOR WHAT'S GOING ON. IT'S TAKEN TOO
15 LONG. WE ARE WORKING WITH THE CITY OF LOS ANGELES. YOU SEE A
16 COPY OF-- THAT THEY'VE SENT OF THEIR CONCERNS AND WITH COUNTY
17 COUNSEL AND WE WOULD HOPE AND I WANT TO ASK ANNA LONG, WHO HAS
18 BEEN WORKING ON THIS VERY DILIGENTLY, HOW LONG YOU THINK IT'LL
19 TAKE BEFORE WE CAN GET THAT PIECE CONCLUDED.

20

21 **ANNA LONG:** SUPERVISOR, I DON'T THINK IT WOULD TAKE US ANY
22 LONGER THAN THREE OR FOUR MONTHS. WE NEED TO CONVENE ALL OF
23 THE EXISTING NEEDLE EXCHANGES, RECONVENE OUR WORKGROUP, GO
24 BACK AND REVISE OUR RULES AND REGULATIONS AND PROCEDURES AND
25 THEN GO AHEAD AND ALLOW THE AGENCIES ABOUT FOUR WEEKS TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ANSWER THE APPLICATION WE PUT OUT AND THEN WE CAN CERTIFY
2 THEM.

3

4 **SUP. YAROSLAVSKY:** SO YOU THINK BY OCTOBER?

5

6 **ANNA LONG:** YES.

7

8 **SUP. YAROSLAVSKY:** IF YOU HAVE ANY PROBLEM WITH THE CITY, I
9 DON'T THINK THE CITY OF L.A. IS THE PROBLEM HERE. I THINK
10 WE'VE USED THEM AS AN EXCUSE AND I JUST THINK WE NEED TO GET
11 EVERYBODY IN THE SAME ROOM AND RESOLVE THIS AND IT'S NOT JUST
12 ABOUT THE CITY OF L.A., IT'S ABOUT OUTSIDE THE CITY OF L.A.,
13 TOO. THAT'S MORE MY-- THE CITY OF L.A. IS DOING ITS OWN THING
14 AND WE'RE HELPING THEM WITH THIS ITEM, SUCH AS IT IS. BUT IT'S
15 BEYOND-- IT'S OUTSIDE THE CITY LIMITS OF LOS ANGELES, WHERE
16 MOST OF THE PEOPLE OF THIS COUNTY LIVE.

17

18 **DR. JONATHAN FIELDING:** YOU'RE RIGHT, SUPERVISOR. ONLY
19 CURRENTLY 10,000 OF THE ESTIMATED 120 TO 190,000 INTRAVENOUS
20 DRUG USERS USE NEEDLE EXCHANGE PROGRAMS AND THEY ARE ALL, THE
21 ONES WE'RE AWARE OF, ARE ALL IN THE CITY OF LOS ANGELES. TO
22 EXPAND IT OUTSIDE, WE'RE NOT SURE EXACTLY WHAT IT'S GOING TO
23 TAKE. IT'S GOING TO TAKE MONEY, IN PART, AT LEAST TALKING TO
24 THOSE WHO MIGHT HAVE A POTENTIAL INTEREST IN DOING THAT. AND
25 WE CERTAINLY CAN COME BACK WITH A PROPOSAL SPECIFICALLY TO DO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT. WE'LL HAVE THE POLICIES AND PROCEDURES, WE'LL HAVE
2 EXPERIENCE WITH THE AGENCIES WITHIN LOS ANGELES CITY AND WE
3 WILL HAVE, AT THE SAME TIME, A PLAN FOR HOW IT CAN BE EXPANDED
4 BUT THAT WILL REQUIRE SOME ADDITIONAL FUNDING.

5

6 **SUP. YAROSLAVSKY:** SO IT'LL REQUIRE SOME ADDITIONAL FUNDS. AND
7 THAT WAS THE OTHER THING THAT REALLY AMAZED ME. YOU GUYS HAVE
8 NO PROBLEM ASKING FOR FUNDS FOR THE MOST INANE THINGS BUT, FOR
9 SOMETHING THAT MAKES GOOD HEALTH SENSE AND IMMINENTLY GOOD
10 BUSINESS SENSE, THE COST OF A SYRINGE IS INFINITESIMAL
11 COMPARED TO THE COST OF TREATING AN A.I.D.S. PATIENT WHO HAS
12 CONTRACTED A.I.D.S. THROUGH A DIRTY NEEDLE. I MEAN, IT'S JUST
13 NOT EVEN COMPARABLE. SO I-- WHO MADE THE DECISION THAT,
14 BECAUSE IT WAS GOING TO COST MONEY, YOU WEREN'T GOING TO
15 PURSUE IT?

16

17 **DR. JONATHAN FIELDING:** IT WASN'T THAT. WE PURSUED IT...

18

19 **SUP. YAROSLAVSKY:** THAT'S WHAT YOUR MEMO SAID.

20

21 **DR. JONATHAN FIELDING:** BUT WE DID THINK WE HAD TO GET THE
22 POLICIES AND PROCEDURES WORKING AND THE BEST WAY TO DO THAT
23 WAS WITH THE EXISTING AGENCIES AND WE COULD CONVINCE THEM THAT
24 IT MADE SENSE AND IF THE TRADE-OFF WAS REASONABLE FOR THEM IN
25 TERMS OF THE REDUCTION-- THE ELIMINATION OF CRIMINAL LIABILITY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN EXCHANGE FOR MEETING POLICIES, PROCEDURES, AND PROTOCOL, WE
2 THOUGHT THAT WOULD BE THE RIGHT SET TO THEN TRY ON THE LARGER
3 POPULATION OF POTENTIAL NEEDLE EXCHANGE PROGRAM.

4

5 **SUP. YAROSLAVSKY:** DR. FIELDING, IF THERE WAS A SMALLPOX
6 EPIDEMIC, DO YOU THINK IT WOULD TAKE YOU FIVE YEARS TO FIGURE
7 OUT WHAT TO DO ABOUT IT AND TO GET THE CITIES AND EVERYBODY IN
8 THE SAME ROOM TOGETHER? IF THERE WAS A TUBERCULOSIS EPIDEMIC,
9 WOULD IT TAKE YOU FIVE YEARS TO BRING EVERYBODY TOGETHER AND
10 WOULD YOU BE RELUCTANT TO SPEND ANY MONEY ON IT?

11

12 **DR. JONATHAN FIELDING:** NO.

13

14 **SUP. YAROSLAVSKY:** ARE YOU THE CHIEF PUBLIC HEALTH OFFICER FOR
15 THE COUNTY OF LOS ANGELES?

16

17 **DR. JONATHAN FIELDING:** YES.

18

19 **SUP. YAROSLAVSKY:** DO YOU HAVE A MEDICAL DEGREE?

20

21 **DR. JONATHAN FIELDING:** YES.

22

23 **SUP. YAROSLAVSKY:** ISN'T YOUR FIRST AND FOREMOST RESPONSIBILITY
24 TO PROTECT AND PROMOTE THE PUBLIC HEALTH OF THE CITIZENS OF
25 THIS COUNTY?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. JONATHAN FIELDING:** ABSOLUTELY.

3

4 **SUP. YAROSLAVSKY:** IS IT NOT A FACT THAT YOU HAVE PREVIOUSLY
5 TESTIFIED THAT THE TRANSMISSION OF SEXUALLY TRANSMITTED
6 DISEASES, S.T.D.S, THROUGH DIRTY HYPODERMIC NEEDLES IS ONE OF
7 THE MORE SERIOUS METHODS BY WHICH THESE S.T.D.S ARE
8 TRANSMITTED?

9

10 **DR. JONATHAN FIELDING:** PARTICULARLY H.I.V., HEPATITIS C AND B,
11 ABSOLUTELY.

12

13 **SUP. YAROSLAVSKY:** YOU CONSIDER THAT A SERIOUS PUBLIC HEALTH
14 ISSUE?

15

16 **DR. JONATHAN FIELDING:** I DO CONSIDER IT A SERIOUS PUBLIC
17 HEALTH ISSUE.

18

19 **SUP. YAROSLAVSKY:** DO YOU THINK IT'S EXCUSABLE THAT YOU WAITED
20 FIVE YEARS, THAT YOU AND YOUR DEPARTMENT WAITED FIVE YEARS,
21 FOUR YEARS AND 10 MONTHS, TO BE EXACT, TO GET TO THIS POINT
22 AND, IF IT HADN'T HAVE BEEN FOR THIS ITEM ON THE AGENDA FOUR
23 WEEKS AGO, I'D STILL BE UNDER THE IMPRESSION THAT WE WERE OUT
24 THERE DOING THE NEEDLE EXCHANGE PROGRAM? SINCE I'M NOT A USER,
25 IT'S KIND OF NOT MY WORLD. I JUST ASSUMED THAT MY PUBLIC



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HEALTH PEOPLE WOULD HAVE INSTRUCTED-- WOULD HAVE FOLLOWED THE
2 INSTRUCTION BUT, IF IT HASN'T HAVE BEEN FOR THIS ITEM FOUR
3 WEEKS AGO, WE'D STILL BEEN UNDER THAT IMPRESSION. WE COULD
4 HAVE GONE ANOTHER FIVE YEARS. DO YOU THINK IT'S EXCUSABLE?

5

6 **DR. JONATHAN FIELDING:** I APOLOGIZE, SUPERVISOR...

7

8 **SUP. YAROSLAVSKY:** I'M NOT LOOKING FOR YOUR APOLOGY. I'M
9 LOOKING FOR YOUR COMMITMENT TO FIX IT AND FIX IT YESTERDAY.

10

11 **DR. JONATHAN FIELDING:** WE WILL FIX THIS.

12

13 **SUP. YAROSLAVSKY:** I'D LIKE, MADAM CHAIR, TO ASK THAT WE GET A
14 STATUS REPORT ON THIS IN EIGHT WEEKS TO THE BOARD, NOT IN
15 WRITING BUT I WANT IT SCHEDULED FOR THE BOARD AS A SPECIAL
16 ITEM. IT CAN BE A FIVE-MINUTE REPORT, BUT I WANT DR. FIELDING
17 TO PERSONALLY BE HERE AND TELL US WHERE WE ARE ON OUR ROAD TO
18 OCTOBER. AND IF THERE'S ANYTHING I CAN DO TO HELP ASSIST, IF
19 YOU'RE HAVING ANY TROUBLE WITH THE CITY OR ANY OTHER CITIES
20 AND I'M SURE THAT SOME OF MY COLLEAGUES ARE WILLING TO MAKE
21 THE SAME OFFER, CALL ME PERSONALLY, CALL MY STAFF, I WILL DROP
22 WHAT I'M DOING TO HELP GET THIS DONE. THIS HAS TO BE DONE. YOU
23 KNOW, IT'S REALLY-- AND I WILL CONCLUDE WITH THIS, IT'S
24 AMAZING TO ME, WE TOOK THE POLITICAL-- POTENTIAL POLITICAL
25 HEAT FOR THIS. ODDLY ENOUGH, THERE WAS NO POLITICAL HEAT FOR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IT BECAUSE EVEN PEOPLE WHO HAVE A DIFFERENT POLITICAL
2 PHILOSOPHY THAN I DO ON SOCIAL ISSUES UNDERSTAND THE MEDICAL
3 IMPERATIVES HERE, UNDERSTAND THE BUSINESS IMPERATIVES HERE. I
4 MEAN, IT'S REALLY ODD THAT WE TOOK THE POLITICAL RISK AND YOU
5 GUYS WERE NERVOUS. DON'T YOU BE NERVOUS. LET US TAKE THE
6 POLITICAL-- THAT'S WHAT WE'RE PAID TO DO, IS TO TAKE THE
7 POLITICAL RISK. YOU'RE PAID TO GIVE US YOUR BEST MEDICAL
8 ADVICE. WE TOOK YOUR BEST MEDICAL ADVICE AND THEN YOU DIDN'T
9 FOLLOW IT UP AND IT'S, YOU KNOW, IF MIMI WEST WERE HERE TODAY,
10 SHE'D WRING YOUR NECK. YOU KNOW IT. WITH HER BROOKLYN WRINGER.
11 I'M GLAD SHE'S NOT HERE TO HEAR THIS BUT LET'S MAKE IT RIGHT.
12 MADAM CHAIR, THAT'S ALL I HAVE.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO YOU'RE AMENDING IT THAT WE
15 HAVE A REPORT EIGHT WEEKS FROM NOW?

16

17 **SUP. YAROSLAVSKY:** EIGHT WEEKS FROM TODAY.

18

19 **SUP. MOLINA, CHAIR:** THAT WOULD BE AUGUST THE 9TH.

20

21 **SUP. YAROSLAVSKY:** YES, AND THAT IT BE SCHEDULED AS A SPECIAL
22 ORDER. IT DOESN'T HAVE-- IT WON'T TAKE A LONG TIME. I JUST
23 WANT HIM TO COME HERE AND GIVE US A REPORT.

24

25 **SUP. MOLINA, CHAIR:** SO IT'LL BE A SET ITEM.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. YAROSLAVSKY:** SET ITEM.

3

4 **SUP. MOLINA, CHAIR:** IS THAT CLEAR, DR. FIELDING? DO YOU HAVE A
5 QUESTION OR COMMENT?

6

7 **DR. JONATHAN FIELDING:** NO, I JUST-- MAYBE I CAN TALK TO THE
8 SUPERVISOR AFTER AND POSSIBLY GET IT ONE WEEK EARLIER, IF
9 POSSIBLE, BECAUSE THAT'S A LONG-TERM COMMITMENT FOR FAMILY...

10

11 **SUP. YAROSLAVSKY:** SEVEN WEEKS, AUGUST 1ST.

12

13 **SUP. MOLINA, CHAIR:** AUGUST 1ST. IS THAT THE CORRECT DATE? THEN
14 WE WILL SET THAT AS A SET ITEM, AUGUST 2ND.

15

16 **DR. JONATHAN FIELDING:** THANK YOU, SUPERVISOR.

17

18 **SUP. MOLINA, CHAIR:** AUGUST 2ND. ALL RIGHT. THAT WAS 37.

19

20 **SUP. YAROSLAVSKY:** I'LL MOVE IT.

21

22 **SUP. MOLINA, CHAIR:** ALL RIGHT. MOVED BY SUPERVISOR
23 YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE.

24

25 **SUP. KNABE:** ROLL CALL.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** OKAY. LET'S HAVE A ROLL CALL VOTE ON ITEM
3 NUMBER 37.

4

5 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

6

7 **SUP. BURKE:** AYE.

8

9 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

10

11 **SUP. YAROSLAVSKY:** AYE.

12

13 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

14

15 **SUP. KNABE:** NO.

16

17 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

18

19 **SUP. ANTONOVICH:** NO.

20

21 **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

22

23 **SUP. MOLINA, CHAIR:** AYE.

24

25 **CLERK VARONA-LUKENS:** MOTION CARRIES THREE TO TWO.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** DO YOU WANT TO DO 38 BECAUSE IT'S ON THE SAME
3 ITEM?

4

5 **SUP. MOLINA, CHAIR:** IT'S ON THE SAME ITEM AND I DON'T KNOW...

6

7 **SUP. YAROSLAVSKY:** DR. FIELDING, COULD YOU EXPLAIN WHY YOU'RE
8 REQUESTING TO IMPLEMENT LESS STRINGENT POLICIES AND GUIDELINES
9 FOR THE PROPOSED NEEDLE EXCHANGE PROGRAM IN OUR COUNTY?

10

11 **DR. JONATHAN FIELDING:** I JUST WANT TO MAKE SURE I UNDERSTAND
12 YOUR QUESTION, SUPERVISOR.

13

14 **SUP. YAROSLAVSKY:** I UNDERSTAND THERE ARE LESS STRINGENT
15 GUIDELINES FOR THE COUNTY.

16

17 **DR. JONATHAN FIELDING:** SUPERVISOR, THE-- I'M SORRY. MY
18 CONFUSION. THE PURPOSE OF THIS IS TO PROVIDE AN OPPORTUNITY
19 FOR THIS ONE ORGANIZATION THAT CURRENTLY DOES A NEEDLE
20 EXCHANGE TO DO PEER COUNSELING, TO HELP THEM HELP THE CURRENT
21 INTRAVENOUS DRUG USERS NOT SHARE NEEDLES, TO HAVE BLEACH TO
22 MAKE SURE THE NEEDLES ARE CLEAN IN THE EVENT THEY ARE SHARED,
23 TO REDUCE THE WOUNDS, ABSCESSSES USING ALCOHOL WIPES AND USING
24 ANTIBIOTIC CREAM. WE SEE A LOT OF PEOPLE IN OUR FACILITIES
25 THAT HAVE THESE PROBLEMS. TO REFER THEM TO DRUG TREATMENT, TO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REFER THEM FOR H.I.V. AND HEPATITIS TESTING. THAT'S WHAT THIS
2 IS ABOUT.

3

4 **SUP. ANTONOVICH:** IT'S MY UNDERSTANDING THAT THE CITY OF LOS
5 ANGELES HAD INFORMED YOU THAT THEY WOULD NOT PARTICIPATE IN
6 THE PROGRAM BECAUSE OUR GUIDELINES WERE TOO STRICT.

7

8 **DR. JONATHAN FIELDING:** IF WE'RE TALKING ABOUT 1159, WE ARE--
9 ARE WE TALKING-- I'M A LITTLE CONFUSED ABOUT WHAT WE'RE
10 TALKING ABOUT. IF WE'RE TALKING ABOUT NEEDLE EXCHANGE IN
11 GENERAL, THE CITY HAS INDICATED ITS CONCERNS, AS SUPERVISOR
12 YAROSLAVSKY INDICATED AND WE'RE WORKING WITH THEM TO OVERCOME
13 THOSE CONCERNS.

14

15 **SUP. ANTONOVICH:** BECAUSE WE WERE TOO STRINGENT IN PROTECTING
16 PUBLIC HEALTH?

17

18 **DR. JONATHAN FIELDING:** WE DEVELOPED A SET OF PROTOCOLS THAT WE
19 THOUGHT MADE SENSE BUT WE THINK ALSO THAT THERE ARE WAYS TO
20 OVERCOME THE CONCERNS THAT THE CITY HAS VOICED WITH THE
21 GUIDELINES THAT WE HAVE PUT FORWARD.

22

23 **SUP. ANTONOVICH:** WHAT DID THE CITY THINK WAS TOO STRINGENT
24 FROM THE DEPARTMENT OF PUBLIC HEALTH?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ANNA LONG:** SUPERVISOR, ONE OF THE CONCERNS THAT THE CITY HAD
2 WAS WE WERE REQUIRING THAT EACH AND EVERY SYRINGE BE COUNTED
3 IN ORDER-- EACH AND EVERY NEEDLE AND SYRINGE BE COUNTED. THE
4 PROBLEM IS IS THAT MANY OF THE USERS BRING IN THEIR SYRINGES
5 ALREADY BOXED UP OR IN A CAN AND SOMETIMES THEY'RE NOT ALL
6 CAPPED. IF A USER WERE TO GO AND EITHER COUNT THEM OUT
7 THEMSELVES OR IF A WORKER HAD TO COUNT THEM OUT, THEY COULD
8 EXPOSE THEMSELVES TO ACTUAL RISK FROM NEEDLE STICKS. SO SOME
9 OF THE PROCEDURES MADE IT DIFFICULT FOR THE EXISTING NEEDLE
10 CHANGE-- EXCHANGE PROGRAMS TO CONTINUE THEIR NEEDLE EXCHANGE.

11

12 **SUP. ANTONOVICH:** BUT OURS ARE MORE STRINGENT.

13

14 **ANNA LONG:** OURS WERE MORE STRINGENT AND SOME OF THOSE
15 STRINGENCIES ARE NOT REALLY REQUIRED TO MAKE SURE THAT THE
16 PROGRAM IS EFFECTIVE.

17

18 **SUP. ANTONOVICH:** HERE YOU HAVE THE, YOU KNOW, THE DEPARTMENT
19 OF PUBLIC HEALTH ATTEMPTING TO IMPOSE STRINGENT PROTECTIONS
20 FOR THE PUBLIC AND NOW BEING TOLD THAT THEY HAVE TO WATERED
21 DOWN THOSE PROTECTIONS. THAT DOESN'T SEEM IN THE BEST INTEREST
22 OF PUBLIC HEALTH. COULD YOU EXPLAIN HOW THE NEEDLE EXCHANGE
23 CERTIFICATION PROGRAM TAKES INTO ACCOUNT THE LOSS,
24 CONFISCATION, THEFT OF SYRINGES AND HOW DOES THE COUNTY
25 MONITOR THAT PROCEDURE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

ANNA LONG: THE CITY ALREADY HAS A EVALUATION PROCESS BY WHICH THEY COLLECT INFORMATION ON EACH AND EVERY PERSON, DEMOGRAPHIC INFORMATION AND THE NUMBER OF SYRINGES THAT ARE RETURNED AND THE NUMBER OF SYRINGES THAT ARE GIVEN OUT. IN ADDITION, THE CITY SENDS AROUND A CONTRACT MONITOR THAT VISITS THE SITES ANNUALLY AND THEN DOES INSPECTIONS. WHAT WE WOULD DO, ONCE WE HAVE CERTIFIED THOSE PROGRAMS IS ALSO CONDUCT SITE VISITS, ALSO COLLECT THE SAME DATA AND EVALUATE IT TO MAKE SURE THAT THE NUMBER OF NEEDLES THAT ARE BEING GIVEN OUT IS THE SAME THAT'S COMING BACK.

12

SUP. ANTONOVICH: HOW ARE YOU ENSURING OR MANDATING THAT THOSE WHO ARE USING THE NEEDLES ARE GOING THROUGH DRUG REHABILITATION PROGRAMS?

16

ANNA LONG: AT EACH OF THE NEEDLE EXCHANGE PROGRAMS RIGHT NOW, THERE ARE REFERRAL SOURCES FOR THEM. WHEN WE IMPLEMENT THE CERTIFICATION PROGRAM, WE'LL ALSO ADD TO THAT OUR ALCOHOL AND DRUG PROGRAM COUNSELORS THAT CAN BE ON SITE IF THE NEEDLE EXCHANGE SO WISHES SO THAT THEY CAN HELP THEM GET INTO DRUG TREATMENT.

23

SUP. ANTONOVICH: SO IS THERE ANY REQUIRED PROGRAM TO ENTER THESE INDIVIDUALS INTO DRUG REHAB PROGRAMS?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **ANNA LONG:** THERE'S NOT A REQUIREMENT THAT THEY AUTOMATICALLY
3 BE ENTERED IN. HOWEVER, IT'S VOLUNTARY, SO IF THEY ARE SEEKING
4 SOME ASSISTANCE OR DRUG TREATMENT, ENROLLMENT IN A PROGRAM,
5 THERE WILL BE PEOPLE THERE TO HELP THEM DO THAT.

6

7 **SUP. ANTONOVICH:** HOW DO YOU ENSURE THAT THOSE AGENCIES THAT
8 CONTRACT WITH US ARE ABLE TO OBSERVE OR CONFISCATE FAKE
9 IDENTIFICATION OF THOSE INVOLVED WITH THE PROGRAM?

10

11 **ANNA LONG:** I AM UNAWARE OF THE DIFFERENT TYPES OF
12 IDENTIFICATION THAT MAY BE CHECKED. I DO BELIEVE THAT SOME OF
13 THE AGENCIES HAVE I.D. CARDS THAT THEY ISSUE TO A USER THE
14 FIRST TIME THAT THEY COME TO THEIR PROGRAM.

15

16 **SUP. ANTONOVICH:** AND WHAT IS L.A. COUNTY'S METHOD IN ENSURING
17 THAT IDENTIFICATION CARDS ARE NOT COUNTERFEIT?

18

19 **ANNA LONG:** WELL, ONE OF THE THINGS THAT WE TALKED ABOUT WHEN
20 WE HAD OUR WORKING GROUP WAS ISSUING A COUNTY I.D. CARD THAT
21 WOULD BE ISSUED BY EACH PROGRAM THAT WAS USING-- THAT WAS
22 DOING NEEDLE EXCHANGE, SO EACH CERTIFIED PROGRAM WOULD HAVE
23 THE OPTION OF USING THAT IDENTIFICATION CARD.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** HOW DO YOU ENSURE THAT A PERSON IS, WHAT, 18
2 YEARS OF AGE OLDER RECEIVING THESE NEEDLES AND NOT A TEENAGER
3 UNDER 18 WITH A COUNTERFEIT I.D. CARD?

4

5 **ANNA LONG:** WE HAVE NO WAY OF ASSURING THAT SOMEBODY IS REALLY
6 THE CORRECT AGE OR AN EMANCIPATED YOUTH.

7

8 **SUP. ANTONOVICH:** ARE THERE BACKGROUND INVESTIGATIONS CONDUCTED
9 ON THOSE INDIVIDUALS WHO OPERATE THE NEEDLE EXCHANGE PROGRAMS
10 TO ENSURE THAT THERE ARE NO DRUG ADDICTS INVOLVED IN THE
11 DISTRIBUTION OF THESE SYRINGES?

12

13 **ANNA LONG:** I DON'T HAVE THAT INFORMATION.

14

15 **SUP. ANTONOVICH:** ARE THERE ANY STUDIES REPORTING THAT NEEDLE
16 EXCHANGE PROGRAMS HAVE REDUCED THE NUMBER OF DRUG ADDICTS
17 USING THESE NEEDLES?

18

19 **ANNA LONG:** THERE ARE STUDIES THAT SHOW THAT THERE HASN'T BEEN
20 AN INCREASE IN CRIME ASSOCIATED WITH IT. THERE ARE STUDIES
21 THAT SHOW THAT THERE IS A DECREASE IN NEEDLE-SHARING BEHAVIOR
22 AMONG INJECTION DRUG USERS. THERE ARE STUDIES THAT SHOW THAT
23 THERE IS A DECREASE IN H.I.V. TRANSMISSION AND H.I.V. SERAL
24 PREVALENCE IN THE AREA WHERE THERE ARE NEEDLE EXCHANGES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** AGAIN, THERE'S NO WAY YOU CAN BE A HEALTHY
2 DRUG USER AND THE BEST RESOURCES THAT WE COULD PUT INTO A
3 PROGRAM WOULD BE TO HAVE DRUG REHABILITATION PROGRAMS, TO HAVE
4 PEOPLE LIVING CLEANLY AND NOT ADDICTED TO A POISON FOR THEIR
5 METHOD OF SURVIVAL. SO, ANYWAY-- THANK YOU, MADAM CHAIR.

6

7 **DR. JONATHAN FIELDING:** WE CERTAINLY AGREE WITH YOU ON THAT,
8 SUPERVISOR.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. WE HAVE THE ITEM BEFORE US. THE
11 ITEM IS MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY
12 SUPERVISOR BURKE. COULD WE HAVE A ROLL CALL ON THIS ITEM? ITEM
13 38.

14

15 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

16

17 **SUP. BURKE:** AYE.

18

19 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** AYE.

22

23 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

24

25 **SUP. KNABE:** NO.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

3

4 **SUP. ANTONOVICH:** NO.

5

6 **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

7

8 **SUP. MOLINA, CHAIR:** AYE.

9

10 **CLERK VARONA-LUKENS:** MOTION CARRIES, THREE TO TWO.

11

12 **SUP. MOLINA, CHAIR:** THAT ITEM IS PASSED. ALL RIGHT, SUPERVISOR
13 ANTONOVICH, COULD WE HAVE ITEM NUMBER 5 NEXT?

14

15 **SUP. ANTONOVICH:** YES.

16

17 **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 5. IT'S BEEN HELD
18 BY MR. ROBINSON. IF YOU'D JOIN US, MR. ROBINSON. AND, MR.
19 ROBINSON, WHILE YOU'RE UP, COULD YOU ALSO HANDLE YOUR PUBLIC
20 COMMENT AT THE SAME TIME? WE WOULD APPRECIATE IT.

21

22 **RICHARD ROBINSON:** I HAVE TO GET MY NOTES.

23

24 **SUP. MOLINA, CHAIR:** YOUR NOTES? COULD WE OPEN THE DOOR FOR MR.
25 ROBINSON? THANK YOU.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **RICHARD ROBINSON:** MADAM CHAIRMAN, MEMBERS. THIS IS A TELEPHONE
3 NUMBER. 800-964-FOOD. I'LL SHOW IT TO YOU LATER. BECAUSE MEALS
4 ON WHEELS SERVES THOSE WHO ARE UNABLE TO FEED THEMSELVES IN
5 THEIR HOMES, THIS ADDITIONAL \$5,000 WILL ALLOW YOU TO EXPAND
6 THIS OUTREACH. MA'AM, GOD BLESS YOU FOR THIS INCREASE. I
7 SUPPORT YOU IN YOUR DETERMINATION TO FEED THE COUNTY'S HUNGRY.
8 AS THE CITY AND THE COUNTY, THE REGION, THE STATE AND INDEED
9 THE NATION RECOVERS ITS BALANCE FROM THE EFFECT OF THE
10 ECONOMIC DECLINE CAUSED BY THE SEPTEMBER 11TH, 2001 TERRORIST
11 ATTACKS, THE INCREASE IN THE HOMELESS POPULATION IS GOING TO
12 RESULT IN INCREASED DEMANDS UPON THE COUNTY'S RESOURCES.
13 INCREASINGLY, THE STABLE AND STRONG ECONOMY, WHICH PROMISES SO
14 MUCH FOR SO MANY IN THE FUTURE, IS MARGINALIZING, IRONICALLY,
15 THOSE WHO ARE NOT GOING TO BE ABLE TO KEEP UP, THOSE THAT FALL
16 BETWEEN THE CRACKS, THOSE WHO WILL NOT BE ABLE TO GET THE
17 DOWNSCALE JOBS AND THOSE WHOSE UNEMPLOYMENT BENEFITS AND
18 WELFARE WILL RUN OUT DUE TO THE PRESENT TAX CUTS WILL BE--
19 THEY'RE GOING TO RUN OUT OF MONEY AS THE BUBBLE IN THE
20 HOMELESS POPULATION BECOMES A REALITY BEFORE PRESIDENT BUSH IS
21 ABLE TO BRING HIS HOMELESS OUTREACH ONLINE, HIS FAITH-BASED
22 INITIATIVE. SO, AS MEALS ON WHEELS REACHES THE COUNTY'S
23 HUNGRY, SHUT-INS, MEALS PROVIDED BY OTHER AGENCIES, LIKE FRED
24 JORDAN'S WIDOWS, WILLIE WILSON-- WILLIE WILLIAMS, HOW DID HE
25 GET INTO MY SUBCONSCIOUSNESS? PARDON ME. WILLIE JORDAN'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESCUE MISSION AND OTHERS CAN DO INCREASED FOOD DISTRIBUTION
2 IN THE COUNTY. IF YOU CALL THIS NUMBER, AGAIN, LET ME SHOW IT,
3 800-964-FOOD. WILLIE'S EXPERIENCING A DEFICIT. I'VE KNOWN MRS.
4 JORDAN FOR YEARS AND SHE NEEDS SOME MONEY AND, IF I MAY, THIS
5 IS MY PUBLIC COMMENT AT THE END OF ITEM NUMBER 80, I THINK IT
6 IS. MADAM CHAIRWOMAN, CHAIR MEMBERS, RACISM HAS AGAIN
7 RETRENCHED IN THE CITY AND COUNTY OF LOS ANGELES. MA'AM,
8 FUTURE SHOCKS LIKE THE O.J. SIMPSON, KOBE BRYANT AND THE
9 JACKSON TRIALS ARE GOING TO SHAKE OUR FAITH IN THE UNITED
10 STATES. THE POLARIZATION, WHICH IS TEMPORARILY CHALLENGING US,
11 IS TEMPORARY. OUR NATION ON ALL COUNTS IS THE BEST, EVEN
12 FRANCE. I LIVED IN EUROPE FOR A YEAR AND A HALF WITH THE
13 SEGALITY, ITS FRATERNITY, ITS LIBERTY, FRANCE'S, PLAYING
14 SECOND FIDDLE. HEH. SO, FIRST, IN '66, WHILE WORKING TO HELP
15 TOM MONAGHAN START DOMINO'S PIZZA, I WAS A BODY GUARD FOR TOM
16 MONAGHAN AND SOME VERY THREATENED UNIVERSITY STUDENTS, DURING
17 THE DISTURBANCES IN THE '60S. SO AS YOU AGAIN LEARN, AS WE
18 LEARN TO LIVE TOGETHER, NOW THAT WE ARE ABOUT TO SWEAR IN A
19 NEW MAYOR, REMEMBER THAT, TOGETHER, PARDON ME, RICHARD
20 RIORDAN, WE ARE THE BEST. BECAUSE I'M AN AFRICAN-AMERICAN,
21 NATIVE AMERICAN, SCOTT, IRISH, JEWISH PERSON, I FEEL
22 PARTICULARLY QUALIFIED TO PREACH THAT IT IS OUR DIVERSITY
23 WHICH MAKES US THE BEST. THANK YOU.

24

25 **SUP. MOLINA, CHAIR:** THANK YOU SO MUCH, MR. ROBINSON.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** I'LL MOVE ITEM 5.

3

4 **SUP. MOLINA, CHAIR:** ITEM 5 MOVED BY SUPERVISOR KNABE, SECONDED
5 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED
6 ON ITEM NUMBER 5.

7

8 **SUP. ANTONOVICH:** SET ITEM.

9

10 **SUP. MOLINA, CHAIR:** WE'LL DO THE SET ITEM NOW, S-1, THE REPORT
11 BY THE DEPARTMENT OF HEALTH SERVICES AND NAVIGANT. IF WE COULD
12 HAVE DR. GARTHWAITE AND...

13

14 **SUP. ANTONOVICH:** KAE ROBERTSON.

15

16 **SUP. MOLINA, CHAIR:** ...MS. ROBERTSON PLEASE JOIN US.

17

18 **SUP. ANTONOVICH:** DR. GARTHWAITE...

19

20 **SUP. MOLINA, CHAIR:** LET'S LET THEM MAKE A PRESENTATION-- A
21 REPORT FIRST AND THEN WE CAN ASK QUESTIONS.

22

23 **SUP. ANTONOVICH:** OKAY.

24

25 **KAE ROBERTSON:** SHOULD I BEGIN WITH THE REPORT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** I THINK THAT'D BE A GOOD IDEA.

3

4 **KAE ROBERTSON:** OKAY. THE FIRST ITEM ON THE REPORT WAS
5 PHYSICIAN STAFFING FOR THE EMERGENCY DEPARTMENT AND WE ARE, AS
6 YOU KNOW, HAD MAJOR CONCERNS ABOUT THAT WITH SOME RECENT
7 RESIGNATIONS AND ARE MAKING PROGRESS IN RECRUITING NEW
8 CONTRACTORS AND NEW PHYSICIANS. ALSO, WE'VE WORKED WITH DHS
9 AND THE HOSPITAL ADVISORY STEERING COMMITTEE TO EFFECT SOME OF
10 THE COMPENSATION FOR THE E.D. PHYSICIAN CONTRACTORS. AND
11 RADIOLOGY PHYSICIAN STAFFING IS CONTINUING TO IMPROVE. FOR
12 NURSING, WE'VE INTERVIEWED FOR DIRECTOR OF NURSING AND THAT
13 HAS STARTED. WE ALSO ARE AT THE POINT OF VERY SOON BEING ABLE
14 TO OPEN UP AN ADDITIONAL FOUR MED/SURG BEDS BEDS WHICH HAS
15 BEEN IMPORTANT FOR IMPROVING THROUGHPUT IN THE EMERGENCY
16 DEPARTMENT AND IT'S ALSO IMPORTANT BECAUSE ADMISSIONS HAVE
17 BEEN CREEPING UP. PHARMACY, SIX OF THE SEVEN PHARMACISTS WHO
18 HAD PREVIOUSLY NOT PASSED THE ANTIMICROBIAL SECTION HAVE NOW
19 PASSED THAT COMPETENCY TEST AND WE ARE STILL WAITING TO BEGIN
20 THE COMPETENCY TESTING ON PHARMACY TECHNICIANS DUE TO WORKING
21 THROUGH SOME ISSUES WITH THE UNION, THE LOCAL 660.
22 PERIOPERATIVE SERVICES, WE NOW HAVE THE SCHEDULING ON THE
23 INFORMATION SYSTEMS ON AFFINITY AND THAT'S EXPECTED TO RESULT
24 IN FEWER SURGERY CANCELLATIONS BECAUSE ALL THE PREPARATORY
25 WORK WILL HAVE BEEN COMPLETED AND THE SURGEON WILL BE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AVAILABLE. THE AD HOC COMMITTEE OF THE STEERING-- STEERING
2 COMMITTEE OF THE HOSPITAL ADVISORY BOARD HAS CONTINUED TO MEET
3 ON A WEEKLY BASIS AND HAVE REVIEWED A NUMBER OF TOPICS,
4 INCLUDING HUMAN RESOURCES, GRADUATE MEDICAL EDUCATIONS REPORT
5 AND HOW THEY'RE PREPARING FOR THE RESIDENCY REVIEW AND THE
6 PEDIATRIC INTENSIVE CARE UNIT NURSING SHORTAGE THAT IS AN
7 INDUSTRY-WIDE ISSUE. THERE ARE 150 OPEN DISCIPLINE CASES.
8 THAT'S SIGNIFICANTLY DOWN AND THERE WERE ONLY FIVE NEW CASES
9 ADDED THIS WEEK, SO IT FEELS LIKE THE NUMBERS OF CASES ARE
10 STARTING TO DECLINE AND THAT'S OUR REPORT.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. DR. GARTHWAITE, DID YOU HAVE
13 ANYTHING TO ADD TO IT?

14

15 **DR. THOMAS GARTHWAITE:** NOTHING OF SIGNIFICANCE, SO I'LL LOOK
16 FORWARD TO YOUR QUESTIONS.

17

18 **SUP. MOLINA, CHAIR:** MR. HENRY, ANYTHING?

19

20 **MR. HENRY:** JUST TO REPORT THAT THE OPEN CASELOAD IS NOW AT
21 149. THE LAST TIME OUR REPORT WAS 157, SO IT'S CONTINUING TO
22 GO DOWN IN THE RIGHT DIRECTION.

23

24 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR ANTONOVICH.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** QUESTION. IF NAVIGANT IS UNABLE TO RECRUIT
2 THE PERMANENT COUNTY MANAGER-- MANAGERS TO IMPLEMENT THEIR--
3 LET'S SAY, THOSE REMAINING IMPROVEMENTS, HOW LONG WILL THE
4 HEALTH DEPARTMENT GIVE NAVIGANT BEFORE THEY MANDATE THEM TO
5 DEVELOP A TRANSITION TEAM, TRANSITION PLAN AND IMPLEMENT
6 IMPROVEMENTS AS RECOMMENDED?

7

8 **DR. THOMAS GARTHWAITE:** WELL, I THINK WE'RE STILL RELATIVELY
9 EARLY ON IN THE PROCESS OF RECRUITING KEY MANAGERS. AS YOU'RE
10 PROBABLY AWARE, THE PROCESS CAN TAKE SOME TIME TO BOTH GET
11 ADVERTISEMENTS OUT TO SCREEN CANDIDATES TO...

12

13 **SUP. ANTONOVICH:** NO. I REALLY GET FRUSTRATED ON THAT. WE KNEW,
14 WHEN WE HIRED NAVIGANT AND WERE TOLD IN NOVEMBER, THAT THEY
15 HAD A LARGE NUMBER OF PEOPLE THAT THEY COULD BRING IN TO GET
16 THE JOB DONE. WE WEREN'T TOLD THAT WE HAD TO START A PROCESS
17 WHERE WE WERE GOING TO BEGIN DOING INTERVIEWS, ET CETERA, ET
18 CETERA. WE WERE CALLING IN A FIRE DEPARTMENT TO GET THE JOB
19 DONE, NOT IN A PROCESS OF A RECRUITMENT TO GET A FIREFIGHTER
20 AND TRAIN THEM BEFORE THEY CAN GET THE JOB DONE. THEY HAVE A
21 SHORT CONTRACT, A 12-MONTH CONTRACT. AND I-- YOU KNOW,
22 OPERATING AT A SNAIL'S PACE AT A TIME WHEN PATIENTS ARE
23 SUFFERING AND THERE HAD BEEN DEATHS, WHY WE ALLOW THIS LONG
24 DELAY. WHEN DOES THE DEPARTMENT FINALLY SAY THAT, "WE NEED TO
25 TAKE ACTION AND WE CAN'T HAVE THIS SNAIL'S PACE REACTION TO A



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VERY SERIOUS PROBLEM IN A MAJOR MEDICAL CENTER'S INABILITY TO
2 PROVIDE QUALITY MEDICAL CARE TO THE PEOPLE OF LOS ANGELES
3 COUNTY, AS CITED BY THEIR LOSS OF ACCREDITATION?"

4

5 **DR. THOMAS GARTHWAITE:** I'M SORRY. I THINK I WAS ANSWERING THE
6 QUESTION ABOUT HOW DO WE RECRUIT THEIR REPLACEMENTS. IT'S MY
7 BELIEF THAT NAVIGANT HAS BROUGHT SIGNIFICANT AND THE EXPECTED
8 NUMBER OF PERSONNEL. THERE ARE, AS YOU PROBABLY ARE AWARE FROM
9 THE AUDIT REPORT, SOME QUESTIONING AS TO SPECIFICS THAT I'LL
10 LET NAVIGANT ANSWER TO THAT BUT MY VIEW IS THAT THEY BROUGHT
11 IN THE SIGNIFICANT NUMBER OF EXECUTIVE AND MANAGEMENT
12 INDIVIDUALS TO EFFECT A TURNAROUND AND I WOULD-- I STILL WILL
13 ARGUE THAT I BELIEVE THAT A SIGNIFICANT AMOUNT OF WORK HAS
14 BEEN DONE. YOU KNOW, WE'LL NEVER BE HAPPY THAT WE'VE DONE IT
15 FAST ENOUGH, GIVEN THE NATURE OF THE NEED FOR TURNAROUND
16 QUICKLY, BUT WE'VE-- NOT ONLY HAVE WE IMPLEMENTED HUNDREDS,
17 EVEN PROBABLY THOUSANDS OF PROCEDURES AND TAKEN NOW I THINK
18 IT'S 560 PERSONNEL ACTIONS, BOTH BEFORE AND SINCE NAVIGANT HAS
19 GOT HERE-- COME HERE. SO, YOU KNOW, THE EVIDENCE IS THERE'S
20 BEEN A DRAMATIC AND FULL-BORE ATTEMPT AT IDENTIFYING PROBLEMS
21 AND FIXING THEM AS QUICKLY AS POSSIBLE.

22

23 **SUP. ANTONOVICH:** IF NAVIGANT FAILED TO HAVE THEIR PERFORMANCE
24 IMPROVEMENT PROGRAM BY JANUARY, WHY HASN'T THE HEALTH
25 DEPARTMENT SANCTIONED THEM FOR MISSING THAT DEADLINE?



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **KAE ROBERTSON:** THE PERFORMANCE IMPROVEMENT PLAN IS IN PROCESS
3 AND HAS BEEN SOMETHING THAT WE HAVE STARTED. WE'VE BEEN
4 COLLECTING DATA FOR IT. IT HAS, I THINK, PARTIALLY IMPLEMENTED
5 AND NOT FULLY IMPLEMENTED AND WILL BE A PART OF ONGOING WORK
6 WE'RE DOING TO IMPROVE THE OVERALL PERFORMANCE OF THE
7 HOSPITAL.

8

9 **SUP. ANTONOVICH:** BUT THIS WAS TO BE DEVELOPED BY JANUARY, THAT
10 WAS THE MANDATE FROM THE DEPARTMENT, THAT'S THE MANDATE WE
11 WERE OPERATING UNDER AND NOW IT'S THE MONTH OF JUNE. SO IT'S
12 IN PROGRESS AND YOU'RE STATING THAT YOUR DELIVERABLE WAS
13 DEVELOPED BY JANUARY 17TH, A NEW PERFORMANCE IMPROVEMENT
14 PROGRAM TO COMPLY WITH THE JOINT COMMISSION ON THE
15 ACCREDITATION OF HEALTHCARE ORGANIZATION, J.C.A.H.O., NATIONAL
16 PATIENT SAFETY GOALS, AND, AFTER RECEIVING APPROVAL FROM THE
17 COUNTY PROJECT DIRECTOR, WORK TOWARD IMPLEMENTATION OF THIS
18 PLAN, CONTRACTOR SHALL ENSURE APPROPRIATE INVOLVEMENT OF
19 PHYSICIANS AND PERFORMANCE IMPROVEMENTS PROGRAM ACTIVITIES.

20

21 **KAE ROBERTSON:** AND WE HAVE BEEN WORKING THROUGH THAT. IT DOES,
22 I THINK, SHOW IT AS IN PROGRESS.

23

24 **SUP. ANTONOVICH:** RIGHT, BUT IT WAS TO DEVELOP, BY JANUARY
25 17TH. WE ARE NOW JUNE 14TH.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **KAE ROBERTSON:** WE ARE CONTINUING TO MEASURE THE PERFORMANCE
3 IMPROVEMENT. IT IS AN ONGOING ACTION.

4

5 **SUP. ANTONOVICH:** WHEN WILL THE MEDICAL EQUIPMENT MANAGER, MS.
6 ROBERTSON, DEVELOP AN ANNUAL PLAN FOR IN-SERVICE EDUCATION FOR
7 NURSES AND OTHERS REGARDING THE MONITORING OF EQUIPMENT?

8

9 **KAE ROBERTSON:** HE HAS DEVELOPED A PLAN AND THE MODULES AND
10 STARTED THE ROLLOUT. IT'S NOT MARKED AS PARTIALLY IMPLEMENTED
11 FOR SOME REASONS, ONE OF WHICH IS THE FACT THAT WE HAVE NOT
12 ROLLED OUT ALL MODULES TO THE UNITS YET BUT THAT IS IN
13 PROGRESS.

14

15 **SUP. ANTONOVICH:** BUT ARE HEART PATIENTS BEING TREATED TODAY
16 WITH THAT TYPE OF EQUIPMENT THAT HASN'T BEEN IMPLEMENTED?

17

18 **KAE ROBERTSON:** IN ADVANCE OF THOSE MODULES, WE ACTUALLY ROLLED
19 OUT A MORE CRITICAL TRAINING MODULE ON USING THE CURRENT HEART
20 MONITORS AND THE ALARMS THAT GO WITH THOSE MONITORS TO BEGIN
21 REMEDIATING SOME OF THE ISSUES THAT EXISTED AROUND PATIENTS
22 BEING TREATED WITH THEIR ALARMS TURNED OFF. SO THAT'S PRIOR TO
23 THESE OTHER MODULES AND OTHER TYPES OF MACHINES.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** INDICATED THAT, ON PAGE 13, THAT NAVIGANT
2 INDICATED THAT STAFF IS IN THE PROCESS OF IDENTIFYING THE
3 UNITS AND TIMING OF TRAINING. HOWEVER, THERE'S NO
4 DOCUMENTATION PROVIDED TO SUPPORT THE IMPLEMENTATION OR
5 IDENTIFY VIOLATIONS AND TRAINING REQUIREMENTS ONLY PARTIALLY
6 IMPLEMENTED OR SUBMIT A TRAINING PLAN TO CLINICAL EXECUTIVES
7 FOR APPROVAL, PARTIALLY IMPLEMENTED; ROLL OUT TRAINING,
8 PARTIALLY IMPLEMENTED; MONITOR ATTENDANCE AND INCORPORATE
9 PROFICIENCY PERFORMANCE EVALUATIONS, PARTIALLY IMPLEMENTED.

10

11 **KAE ROBERTSON:** AND I THINK THE TWO THAT HAVE BEEN ROLLED OUT
12 AT THIS POINT ARE MODULES "A" AND "B" AND MODULE "A" HAS BEEN
13 TRAINED ON ALREADY, SO THAT IS CONTINUING TO BE IMPLEMENTED.

14

15 **SUP. ANTONOVICH:** NAVIGANT FAILED TO IMPLEMENT NEW RESIDENCY
16 SUPERVISION PROTOCOLS THROUGHOUT THE MEDICAL CENTER BUT THAT
17 THERE WERE THREE DEATHS THAT OCCURRED WITHIN FOUR CONSECUTIVE
18 DAYS IN MARCH THAT INVOLVED RESIDENTS NOT RECEIVING ADEQUATE
19 SUPERVISION BY ATTENDING PHYSICIANS. WHEN DOES NAVIGANT
20 IMPLEMENT THE PROTOCOLS FOR RESIDENCY SUPERVISION IN EACH
21 SPECIALTY DEPARTMENT?

22

23 **KAE ROBERTSON:** IF-- AS YOU LOOK AT THIS, WE HAVE REVIEWED AND
24 IMPLEMENTED A RESIDENT SUPERVISION POLICY THAT IS NEW AND
25 CHANGED HOUSE-WIDE. WE ARE NOW MOVING TO IMPLEMENT ADDITIONAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESIDENCY SUPERVISION POLICIES BASED ON PROCEDURE, BASED ON
2 THE SPECIALTY AND BASED ON THE YEAR OF THE RESIDENT AND HOW
3 MANY-- AND WHAT THE PROXY-- PROCTORING REQUIREMENTS WOULD BE.

4

5 **SUP. ANTONOVICH:** SO WHEN WILL THOSE PROTOCOLS BE IN PLACE FOR
6 ALL RESIDENCY SUPERVISION...

7

8 **KAE ROBERTSON:** BY LEVEL? I THINK WE'RE JUST WAITING FOR A
9 FINAL APPROVAL THROUGH THE MEDICAL EXECUTIVE COMMITTEE, SO IT
10 SHOULD BE SOON.

11

12 **SUP. ANTONOVICH:** WHEN WILL NAVIGANT PROVIDE THE IN-SERVICE
13 TRAINING TO THE CHAIRMAN AND ATTENDING PHYSICIANS OF SPECIALTY
14 AND SUBSPECIALTY DEPARTMENTS TO ENSURE THE PROTOCOL FOR
15 RESIDENCY SUPERVISION IS IMPLEMENTED ACROSS KING DREW'S
16 HOSPITAL AND CLINICS?

17

18 **KAE ROBERTSON:** WE HAVE PROVIDED COMMUNICATIONS IN THE FORM OF
19 A MEMO AND GONE OVER, AT THE MEDICAL STAFF MEETING, THE
20 RESIDENCY SUPERVISION POLICY THAT WAS GENERATED.

21

22 **SUP. ANTONOVICH:** THE AUDITOR REPORTED THAT THREE OF THE
23 RESIDENCY PROGRAMS POLICIES AND PROCEDURES WERE NOT AVAILABLE
24 AND THAT THE HEALTH DEPARTMENT'S SPECIFIC POLICIES AND
25 PROCEDURES HAD TO BE APPROVED. WHY ARE SOME OF THESE RESIDENCY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROGRAMS AND POLICIES NOT AVAILABLE AND APPROVED BY THE HEALTH
2 DEPARTMENT?

3

4 **KAE ROBERTSON:** WE ARE WORKING TO MAKE SURE THAT THOSE LAST
5 POLICIES GET TO THE HEALTH DEPARTMENT AND GET APPROVED. THEY
6 WERE THE FINAL ONES TO GET THROUGH THE APPROVAL PROCESS.

7

8 **SUP. ANTONOVICH:** WHY IS THE EMERGENCY MEDICINE PEER PANEL NOT
9 REVIEWING ALL THE DEATHS THAT HAVE OCCURRED?

10

11 **KAE ROBERTSON:** THEY ARE REVIEWING DEATHS WHERE THERE ARE
12 PROBLEMS WITH THE CASES AND THEY'RE NOT REVIEWING EVERY DEATH.
13 FOR EXAMPLE, IF SOMEBODY ARRIVES D.O.A., THEY WOULDN'T BE
14 REVIEWING THOSE AND WE'RE GOING TO ASK THEM TO CHANGE THAT.

15

16 **SUP. ANTONOVICH:** THE PERSON WHO IS ARRIVING D.O.A. WAS ALIVE
17 WHEN THEY WERE PICKED UP, RIGHT?

18

19 **KAE ROBERTSON:** NOT-- NOT ALWAYS. WE'VE HAD-- WE'VE HAD SOME
20 EXAMPLES...

21

22 **SUP. ANTONOVICH:** THEN THEY WOULD TO GO TO THE CORONER'S OFFICE
23 IF THEY WEREN'T ALIVE BECAUSE A AMBULANCE DOES NOT PICK UP A
24 LIVING PERSON; A CORONER DOES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** THERE'S ONE EXAMPLE IN THE SIX MONTHS THAT SORT
2 OF FALLS OUTSIDE OF THAT BUT...

3

4 **SUP. ANTONOVICH:** SO HOW DO WE HAVE...

5

6 **KAE ROBERTSON:** THE BASIC POINT WAS THAT WE ARE IMPLEMENTING A
7 PROCESS WHERE ALL DEATHS WILL GET REVIEWED JANUARY THROUGH
8 MAY. THAT'S ALMOST COMPLETED. I THINK THERE ARE JUST A FEW
9 MORE TO REVIEW AND THAT WOULD BE HOSPITAL-WIDE, NOT JUST THE
10 EMERGENCY DEPARTMENT.

11

12 **SUP. ANTONOVICH:** COULD YOU EXPLAIN WHY NAVIGANT DECIDED TO
13 CHANGE ITS RECOMMENDATION TO RESTRUCTURE THE MEDICAL OFFICER
14 OF THE DAY?

15

16 **KAE ROBERTSON:** WHAT WE DID WAS WE USED THE EXISTING MEDICAL
17 OFFICERS OF THE DAY AND CREATED MORE EQUITY IN THE SCHEDULE
18 BETWEEN THE PEOPLE SO THAT THE BURDEN WAS NOT FALLING ON ONE
19 PERSON.

20

21 **SUP. ANTONOVICH:** CAN YOU EXPLAIN WHY WE'VE BEEN INFORMED THAT
22 THE CODE BLUE POLICIES HAD BEEN IMPLEMENTED AND THEN WE FIND
23 THAT THE IN-SERVICE TRAINING FOR THE CODE BLUE IS NOT BEING
24 IMPLEMENTED COMPLETELY? AND WHEN WILL THE APPROPRIATE STAFF
25 RECEIVE THE BEEPERS REQUIRED TO REPLY TO CODE BLUES?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **KAE ROBERTSON:** STAFF HAD RECEIVED THE BEEPERS AT THE TIME OF
3 THE AUDIT. WE DID NOT CREATE A SEPARATE CODE BLUE TEAM. THE
4 BEEPERS INSTEAD WENT TO THE ANESTHESIOLOGISTS AND WE FELT AN
5 IN-SERVICE WASN'T REQUIRED BECAUSE THEY WERE USED TO USING THE
6 BEEPERS AND WE'VE BEEN CONDUCTING AUDITS OF THEIR RESPONSE TO
7 ALL THE CODES, FOR ALL PEOPLE WHO SHOULD RESPOND TO THOSE
8 CODES, AND THOSE RESPONSES ARE RUNNING 95% ON A WEEKLY BASIS
9 OF TIMELY RESPONSE TO CODES.

10

11 **SUP. ANTONOVICH:** BUT THE AUDIT FOUND THAT A.N.C.D. REVIEWED
12 DOCUMENTATION OF THE STAFF ASSIGNED NEW CODE BLUE PAGERS.
13 HOWEVER, NAVIGANT INDICATED THAT A NEW MIX FOR THE CODE BLUE
14 TEAM MEMBERS HAD NOT BEEN IDENTIFIED, THEREFORE PAGERS WERE
15 PROVIDED TO THE EXISTING TEAM MEMBERS AND IN-SERVICE TRAINING
16 HAD NOT OCCURRED. YOU SUBSEQUENTLY INDICATED THAT THE PAGERS
17 ARE ALSO PERIODICALLY TESTED AND PROVIDED A COPY OF THE
18 RESULTS FROM THE TESTS. YOU INDICATED THAT THE MEDICAL
19 DIRECTOR, AS WELL AS THE MANAGEMENT TEAM, IS RESPONSIBLE FOR
20 MONITORING THOSE RESULTS OF THE TESTS AND THE CHAIR IS
21 RESPONSIBLE FOR FOLLOWING UP. HOWEVER, THE AUDITOR WAS UNABLE
22 TO VERIFY THAT FOLLOW-UP OF THE TESTING OCCURS TO ENSURE THAT
23 APPROPRIATE ACTION IS TAKEN WHEN STAFF-- WITH THE STAFF WHO
24 DON'T RESPOND.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** THE AUDIT TESTING IS DONE ON A WEEKLY BASIS BY
2 THE PAGE OPERATORS, AND THEY MAINTAIN DOCUMENTATION OF THAT. I
3 THINK THE CONCERN THAT THEY MENTION IN THE REPORT IS THAT THE
4 DEPARTMENT CHAIR OR THE MEDICAL DIRECTOR DID NOT, AT THE TIME
5 OF THEIR AUDIT, FOLLOW UP WITH COUNSELING FOR I THINK A PERSON
6 WHO DID NOT RESPOND ON THAT AUDIT TEST.

7

8 **SUP. ANTONOVICH:** WHY DOES DR. PEAKS, THE KING DREW MEDICAL
9 OFFICER, STATE THAT HE'S NOT FAMILIAR WITH THE PROTOCOL ON
10 MONITORING CODE BLUE ACTIVITIES AND MANAGING CORRECTIVE
11 ACTIONS THAT NEED TO BE TAKEN?

12

13 **KAE ROBERTSON:** I BELIEVE THAT DR. PEAKS IS FAMILIAR WITH THAT.
14 HE ATTENDS THE REGULAR MEETING AND HAS REVIEWED THOSE REPORTS
15 ON A REGULAR BASIS. THE POINT THAT I BELIEVE THEY WERE MAKING
16 WAS THAT HE NEEDED TO DO SOME FOLLOW-UP COUNSELING WITH THE
17 INDIVIDUAL WHO DIDN'T RESPOND ON THE AUDIT.

18

19 **SUP. ANTONOVICH:** THEN WHY IS IT STATED THAT HE WAS NOT AWARE?
20 I MEAN, WE OUGHT TO HAVE A EXPLANATION THAT THE MEDICAL
21 DIRECTOR AT THE FACILITY IS AWARE. WE'RE TALKING ABOUT SAVING
22 LIVES.

23

24 **KAE ROBERTSON:** I THINK IT ALSO GOES ON TO SAY THE DEPARTMENT
25 CHAIR OF ANESTHESIA WAS-- SHOULD PROVIDE COUNSELING.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** IS NAVIGANT ENSURING THAT THE MEDICAL CHARTS
3 ARE BEING COMPLETED BY THE OCCUPATIONAL THERAPISTS ON
4 PATIENTS' ACTIVITIES OF DAILY LIVING FOR ASSESSMENT PURPOSES?

5

6 **KAE ROBERTSON:** WE HIRED ONE OCCUPATIONAL THERAPIST. WE NEED TO
7 HIRE A SECOND ONE STILL. WE HAVE DONE PERIODICAL CHECKS OF THE
8 DOCUMENTATION AND SOMETIMES WE ARE FINDING THE DOCUMENTATION
9 IS THERE, OTHER TIMES WE'RE NOT, SO THAT IS NOT SOMETHING THAT
10 IS CONSISTENTLY IN PLACE AT THIS POINT.

11

12 **SUP. ANTONOVICH:** BUT THIS WAS CONSIDERED AN URGENT
13 RECOMMENDATION.

14

15 **KAE ROBERTSON:** WE'RE HAVING TROUBLE GETTING THE SECOND
16 OCCUPATIONAL THERAPIST HIRED AND WE ARE CONTINUING TO FOCUS ON
17 FILLING OUR HIRING NEEDS.

18

19 **SUP. ANTONOVICH:** WHY IS NAVIGANT BILLING THEIR STAFF'S
20 VACATION, TIME OFF AND ABSENTEEISM?

21

22 **KAE ROBERTSON:** NAVIGANT IS NOT BILLING VACATION AND
23 ABSENTEEISM TIME AND WE ARE COMPLETING A RECONCILIATION OF
24 TIME AND WE ARE CONFIDENT THAT WILL FULLY MEET THE CONTRACT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REQUIREMENTS. WE'VE REGULARLY PROVIDED MORE STAFF EVERY MONTH
2 THAN IS REQUIRED BY THE CONTRACT.

3

4 **SUP. ANTONOVICH:** BUT YET THERE WAS A REPORT FROM THE AUDITOR
5 THAT RAISED THE ISSUE THAT PEOPLE WERE BEING PAID WHO ARE ON
6 VACATION OR ABSENT.

7

8 **KAE ROBERTSON:** I THINK THEY SAID THEY'RE NOT SURE BECAUSE THEY
9 DIDN'T HAVE ALL THE DOCUMENTATION TO LOOK AT THAT AND THAT WE
10 WOULD PROVIDE-- IT SAYS WE'LL PROVIDE A RECONCILIATION WITHIN
11 30 DAYS.

12

13 **SUP. ANTONOVICH:** BUT IT STATED, THE AUDITOR STATES: "SOME
14 NAVIGANT STAFF WERE OFF SITE OR ON VACATION AT VARIOUS TIMES."
15 THE AUDITOR ALSO REVIEWED NAVIGANT'S INVOICES FROM NOVEMBER
16 '04 THROUGH APRIL OF '05 AND NOTED THAT YOU BILLED THE
17 DEPARTMENT OF HEALTH SERVICES TOTAL MONTHLY CONTRACT FEES WITH
18 NO ADJUSTMENTS FOR ANY STAFF ABSENCES.

19

20 **KAE ROBERTSON:** AND, AS YOU'RE AWARE WITH THE AMENDMENT, WE
21 WILL BE DOING A RECONCILIATION OF TIME AND BE ABLE TO BILL FOR
22 ADDITIONAL TIME OVER THOSE MONTHS AND WE'LL BE TRUING THAT UP
23 IN THE NEXT 30 DAYS.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** BUT THE PEOPLE THAT YOU WOULD BE BILLING US
2 FOR WOULD BE PEOPLE WHOSE ACTUAL BODIES WERE AT THE SITE AND
3 NOT IN PHILADELPHIA.

4

5 **KAE ROBERTSON:** AND WE HAVE ROUTINELY PROVIDED MORE PEOPLE THAN
6 ARE IN THE CONTRACT AND I'M CONFIDENT THAT THAT WILL BE ABLE
7 TO BE WORKED OUT IN THE NEXT 30 DAYS.

8

9 **SUP. ANTONOVICH:** AND, IF NOT, YOU WOULD REIMBURSE THE COUNTY?

10

11 **KAE ROBERTSON:** OH, ABSOLUTELY. ABSOLUTELY.

12

13 **SUP. ANTONOVICH:** ARE NAVIGANT'S CHIEF EXECUTIVE OFFICER AND
14 CHIEF NURSING OFFICER AND CHIEF OPERATING OFFICER AT KING DREW
15 PUTTING IN FULL-TIME, ON-SITE HOURS AT THE FACILITY?

16

17 **KAE ROBERTSON:** THEY ARE WORKING MANY, MANY HOURS.

18

19 **SUP. ANTONOVICH:** ON-SITE?

20

21 **KAE ROBERTSON:** AS YOU CAN IMAGINE, IT IS A AGGRESSIVE TIME
22 FRAME THAT WE'RE TRYING TO WORK UNDER. OFTEN, THEY ARE LATE
23 INTO THE EVENING AND ON WEEKENDS, THEY'RE ALSO OFF IN THE
24 COMMUNITY HOSTING COMMUNITY MEETINGS AND ALSO PARTICIPATING IN
25 RECRUITMENT ACTIVITIES.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THEY'RE ON-SITE OR WITHIN THE COMMUNITY
3 HOLDING THOSE MEETINGS?

4

5 **KAE ROBERTSON:** AS REQUIRED. THE CHIEF EXECUTIVE OFFICER WAS
6 ILL ONE WEEK AND HE WAS ON VACATION FOR ANOTHER WEEK. WE DO
7 KNOW THAT PEOPLE WILL TAKE VACATION AND THERE HAVE BEEN PEOPLE
8 WITH ILLNESSES BUT WE HAVE ALSO PROVIDED ADDITIONAL STAFF TO
9 COMPENSATE FOR THOSE HOURS.

10

11 **SUP. ANTONOVICH:** BUT YOU ADVERTISE YOURSELF AS A TURNAROUND
12 ARTIST. YOU HAVE 12 MONTHS TO DO A TURNAROUND. IT WOULD SEEM
13 THAT YOU'RE LIKE THE FIRE DEPARTMENT AND, WHEN YOU CALL THE
14 FIRE DEPARTMENT, YOU EXPECT TO HAVE THE FIRE DEPARTMENT COME
15 OUT AND PUT OUT THE FIRE AND NOT TO BE TOLD THAT EVERYBODY'S
16 ON VACATION OR, YOU KNOW, THE DRIVER OF THE TRUCK WAS ON
17 VACATION AND COULDN'T COME OUT OR ET CETERA. IF YOU KNOW THAT
18 YOU HAVE A 12-MONTH TURNAROUND, YOU SHOULD ENSURE THAT THE
19 PEOPLE THAT YOU'RE HIRING TO DO THE JOB ARE GOING TO BE ABLE
20 TO PUT IN THE 12 MONTHS AND NOT HAVE VACATION TIMES
21 INTERFERING WITH THIS URGENT, AND THIS IS AN URGENT, NOT JUST
22 A COST-PLUS CONTRACT, BUT ONE TO PUT OUT A VERY SERIOUS,
23 SERIOUS DEFICIENCY AT THAT HOSPITAL, WHICH WAS THE FAILURE TO
24 RECEIVE THEIR ACCREDITATION. AND THE ACCREDITATION COMMITTEE,
25 WHEN THEY DO THEIR FINAL REPORT, ARE NOT GOING TO FACTOR IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT THE TURNAROUND ARTISTS WERE ON VACATION. SO WE HAVE TO
2 TAKE THAT INTO COMPENSATION AND ALLOW THEM TO CONTINUE TO
3 OPERATE AS A ACCREDITED FACILITY.

4

5 **KAE ROBERTSON:** WE ARE TAKING THIS VERY SERIOUSLY AND OUR STAFF
6 ARE ALL WORKING VERY HARD AND VERY LONG HOURS, INCLUDING
7 WEEKENDS, EVENINGS AND NIGHTS. AND WE ACTUALLY ARE MAKING
8 SIGNIFICANT PROGRESS ON PATIENT SAFETY AND MORTALITY. WE'RE
9 VERY PLEASED WITH THE DECLINE IN MORTALITIES FROM JANUARY
10 THROUGH MAY. THERE'S PROBABLY BEEN OVER A 50% DECLINE IN
11 MORTALITIES AT THE HOSPITAL. OUR STAFF HAS BEEN WORKING ON
12 CLINICAL ASSISTANCE TEAMS THEIR EVENINGS, NIGHTS AND WEEKENDS
13 SINCE APRIL AND HAVE REALLY BEEN ABLE TO MAKE A DIFFERENCE IN
14 THE THING THAT'S IMPORTANT, WHICH IS PATIENT SAFETY AND
15 MORTALITY.

16

17 **SUP. ANTONOVICH:** THEN WHY DID NAVIGANT FAIL TO ESTABLISH AN
18 ACCOUNTING OF STAFF HOURS THAT HAD BEEN WORKED AND WHY DID IT
19 TAKE NAVIGANT 30 DAYS TO SEND THIS REPORT TO THE HEALTH
20 DEPARTMENT?

21

22 **KAE ROBERTSON:** WE DO HAVE AN ACCOUNTING DEPARTMENT AND I'VE
23 ASKED THEM TO PULL ALL THE RECORDS AND WANTED TO GIVE THEM THE
24 TIME TO BE ABLE TO PROVIDE THAT REPORT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** SO IT WILL NOT TAKE 30 DAYS FOR THEM TO
2 RECEIVE THAT REPORT?

3

4 **KAE ROBERTSON:** THEY'LL BE PROVIDING THE REPORT WITHIN THE 30
5 DAYS.

6

7 **SUP. ANTONOVICH:** BUT WHY-- I MEAN, YOU'VE BEEN ON THE JOB FOR
8 ABOUT SEVEN MONTHS. WHY WOULD IT TAKE ANOTHER 30 DAYS, MAKE
9 YOU ON THE JOB EIGHT MONTHS, FOR THAT INFORMATION? YOU ONLY
10 HAVE FOUR MONTHS LEFT IN THE CONTRACT, THEN.

11

12 **KAE ROBERTSON:** IT WILL TAKE US A WHILE TO PULL ALL THE
13 RECORDS.

14

15 **SUP. ANTONOVICH:** IS THIS THE FIRST TIME YOU'VE EVER BEEN IN A
16 TURNAROUND SITUATION?

17

18 **KAE ROBERTSON:** NO, NO.

19

20 **SUP. ANTONOVICH:** WHEN IS THE CHIEF NURSING OFFICER ATTENDING
21 WHEN-- DOES ATTEND CONFERENCES AND CLAIMS THAT SHE IS
22 RECRUITING NURSES, HOW DOES THE HEALTH DEPARTMENT ASSESS THAT
23 THE RECRUITMENT ACTIVITIES ARE APPROPRIATE BILLINGS FOR THE
24 COUNTY?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** SUPERVISOR, SHE DID NOT BILL THE COUNTY FOR HER
2 ATTENDANCE AT THE CONFERENCE. SHE DID WORK THE WEEKEND BEFORE
3 THE CONFERENCE AND THAT WAS HER TIME IN THAT WEEK.

4

5 **SUP. ANTONOVICH:** WHAT COULD BE DONE TO FAST TRACK THE
6 RECRUITMENT AND HIRING OF PERMANENT KING DREW MANAGERS BY THE
7 DEPARTMENT OF HUMAN RESOURCES AND THE HEALTH DEPARTMENT, IN
8 YOUR ESTIMATION?

9

10 **KAE ROBERTSON:** IN MY ESTIMATE, I THINK THAT IT IS A DIFFICULT
11 SITUATION BECAUSE IT'S AN UNACCREDITED HOSPITAL, IT IS NOT IN
12 THE LIMELIGHT IN A POSITIVE WAY, SO IT IS A VERY CHALLENGING
13 POSITION TO WALK INTO AND I REALIZE THAT COMPENSATION STUDIES
14 WERE CONDUCTED BUT, TO BRING SOMEBODY INTO THIS DIFFICULT,
15 COMPLEX SITUATION THAT HAS SUCH A NEGATIVE IMAGE AT THE
16 MOMENT, I BELIEVE, TO GET THE CALIBER OF INDIVIDUAL, YOU NEED
17 TO SUSTAIN THE CHANGE, THERE ARE ISSUES WITH COMPENSATION FOR
18 THE POSITION.

19

20 **SUP. ANTONOVICH:** IS THIS THE FIRST HOSPITAL THAT HAS LOST
21 THEIR ACCREDITATION THAT YOU HAVE BEEN INVOLVED WITH IN
22 ATTEMPTING TO RESTORE THEIR ACCREDITATION?

23

24 **KAE ROBERTSON:** THERE ARE VERY FEW HOSPITALS ACROSS THE COUNTRY
25 THAT HAVE EVER LOST THEIR ACCREDITATION. WE HAVE WORKED WITH



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MANY HOSPITALS THAT HAVE FAILED SURVEYS AND HAD TO HAVE
2 REMEDIATION WITH THE JOINT COMMISSION.

3

4 **SUP. ANTONOVICH:** AND HOW LONG DID IT TAKE YOU TO BRING IN THE
5 STAFF NECESSARY TO CORRECT THOSE DEFICIENCIES FOR THOSE
6 MEDICAL CENTERS?

7

8 **KAE ROBERTSON:** NOT ALL OF THOSE PLACES HAD THE NUMBER OF
9 VACANT SENIOR MANAGEMENT POSITIONS THAT THIS ORGANIZATION HAS,
10 NOR DID THEY HAVE THE SAME IMAGE OR OTHER EXTENUATING
11 CIRCUMSTANCES OF YEARS OF PROBLEMS THAT HAVE BEEN GROWING.

12

13 **SUP. ANTONOVICH:** WHEN YOU DID THE REQUEST TO-- PROPOSAL FOR
14 THIS FACILITY TO COME IN AND TURN IT AROUND, YOU INDICATED TO
15 OUR BOARD THAT YOU HAD RESOURCES AVAILABLE, PERSONNEL
16 AVAILABLE WHO COULD DO THE-- DO THE JOB AND NOW YOU'RE TELLING
17 ME THAT THIS IS VERY DIFFICULT AND YOU HAVE TO DO MORE
18 EXTENSIVE...

19

20 **KAE ROBERTSON:** NO. WE HAVE BROUGHT IN THE PERSONNEL TO DO THE
21 JOB. I THOUGHT YOUR QUESTION WAS ABOUT RECRUITING PEOPLE TO
22 REPLACE US AND I THINK THAT IS-- MANY COMPONENTS OF THAT ARE
23 RELATED TO THE CIRCUMSTANCES OF THE HOSPITAL, SO I MAY HAVE
24 MISUNDERSTOOD YOUR QUESTION AND THOUGHT YOU WERE ASKING ABOUT
25 RECRUITING REPLACEMENTS.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** BUT YOU SAID YOU HAD A GREAT RESOURCE OF
3 INDIVIDUALS THAT YOU COULD CALL UPON.

4

5 **KAE ROBERTSON:** AND WE HAVE CONTACTED A NUMBER OF PEOPLE ABOUT
6 THE POSITION...

7

8 **SUP. ANTONOVICH:** NOT CONTACT BUT AVAILABLE, THEY WERE THERE,
9 YOU HAD THIS GREAT RESOURCE OF PERSONNEL.

10

11 **KAE ROBERTSON:** WE HAVE PROVIDED THE PERSONNEL ON-SITE THAT WE
12 WERE SUPPOSED TO AND THEN WE HAVE ALSO CONTACTED OTHER PEOPLE
13 THAT WE KNOW TO INCLUDE THEM IN THE RECRUITMENT AND IT IS A
14 DIFFICULT ROLE TO RECRUIT TO PERMANENT MANAGERS AT THE MOMENT.

15

16 **SUP. ANTONOVICH:** WHY HASN'T NAVIGANT DEVELOPED A COMPREHENSIVE
17 REPORT ON, SAY, THE PREMATURE RELEASES, DEATHS, AND OTHER TYPE
18 OF PROTOCOLS AT THE HOSPITAL AND REPORTED THESE TO THE HEALTH
19 SERVICES ADMINISTRATION CONSISTENTLY?

20

21 **KAE ROBERTSON:** I THINK WE'RE STILL WORKING OUT THE FINAL
22 COMPONENTS OF MAKING SURE EVERYTHING IS RELEASED TO THE
23 DEPARTMENT OF HEALTH SERVICES IN A TIMELY FASHION. WE MET ON
24 THAT AGAIN LAST WEEK AND...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** BUT IF YOU HAVE A 12-MONTH CONTRACT AND WE'RE
2 NEARING THE EIGHTH MONTH, WHEN DO YOU DEVELOP YOUR PROTOCOLS?

3

4 **KAE ROBERTSON:** THE MEDICAL DIRECTOR AND THE DEPARTMENT HAVE A
5 DAILY CONFERENCE CALL REGARDING ANY OF THE CLINICAL ISSUES
6 THAT COME UP AND THEY COVER IT ON A DAILY BASIS AND WE'RE
7 WORKING NOW TO FINALIZE A WRITTEN REPORT FORMAT.

8

9 **SUP. ANTONOVICH:** THE MOST CRITICAL TIME IN A TURNAROUND OF A
10 HOSPITAL THAT IS FAILING IS THE FIRST SIX MONTHS. THAT IS WHEN
11 THE COMMUNITY AND ALL OF THOSE INVOLVED IN THAT PROCESS ARE
12 LOOKING FOR A FAST, HIT-THE-GROUND-RUNNING EVENT TO CORRECT
13 THE DEFICIENCIES AND START YOUR PLAN OF ACTION DURING THE LAST
14 SIX MONTHS. WE'RE STILL DOING THE PLANNING ON HOW TO TURN IT
15 AROUND AND...

16

17 **KAE ROBERTSON:** ACTUALLY, WE ARE BEYOND PLANNING. WE HAVE MANY
18 THINGS THAT HAVE BEEN IMPLEMENTED. IF YOU LOOK AT THIS, TRULY,
19 98% OF THE RECOMMENDATIONS THEY TESTED WERE EITHER IMPLEMENTED
20 OR IN PROGRESS AND, FOR THE ACTION STEPS, 94% WERE EITHER
21 IMPLEMENTED OR IN PROGRESS AND MANY OF THOSE THAT ARE ONLY IN
22 PROGRESS OR PARTIALLY IMPLEMENTED HAVE A FEW STEPS LEFT TO
23 COMPLETE. WE'VE-- WE HAVE BEEN FOCUSED ON THE MOST IMPORTANT
24 COMPONENT, WHICH IS PATIENT SAFETY AND REDUCING MORTALITIES.
25 WE HAVE MADE GREAT STRIDES IN REDUCING MORTALITIES WHILE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ADMISSIONS TO THE HOSPITAL HAVE INCREASED. ADMISSIONS HAVE
2 INCREASED FROM JANUARY TO MAY, AND SO WE'RE VERY PROUD OF THE
3 REDUCTION. WHAT THAT TRANSLATES TO IS THAT THERE'S ACTUALLY A
4 REDUCTION IN THE MORTALITY PERCENTAGE OF OVER 65%.

5

6 **SUP. ANTONOVICH:** WHY IS IT THAT THE AUDITOR STATES THAT, AS OF
7 APRIL 1ST, 26% OF THE RECOMMENDATIONS HAD BEEN COMPLETED?

8

9 **KAE ROBERTSON:** I THINK YOU'RE LOOKING AT A FRONT PAGE OF THE
10 FACT THAT...

11

12 **SUP. ANTONOVICH:** THE COVER PAGE.

13

14 **KAE ROBERTSON:** RIGHT. REMEMBER, THERE'S A THOUSAND
15 RECOMMENDATIONS. WE DIVIDED THEM INTO URGENT, SHORT-TERM,
16 INTERMEDIATE AND LONG-TERM AND WE DECIDED TO BE VERY
17 AGGRESSIVE AND TAKE 25% OF THOSE OR I GUESS THE NUMBER IS 26%
18 OF THOSE AND TRY TO GET THEM COMPLETED IN 60 DAYS. SO THAT'S
19 ABOUT 250 OR 275 RECOMMENDATIONS THAT WE TRIED TO COMPLETE IN
20 60 DAYS, ABOUT 900 ACTION STEPS. SO THAT'S THE 25% YOU'RE
21 TALKING ABOUT, WHICH WAS OUR ORIGINAL VERY AGGRESSIVE PLAN
22 BECAUSE WE DO TAKE THIS SERIOUSLY AND KNOW IT'S IMPORTANT TO
23 GET THE HOSPITAL TURNED AROUND AND TO FOCUS ON GETTING THE
24 MAJORITY OF RECOMMENDATIONS DONE BY JUNE 30TH SO THAT WE CAN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONTINUE TO FOCUS ON JOINT COMMISSION ACCREDITATION, WHICH WE
2 ARE TARGETING FOR NOVEMBER.

3

4 **SUP. KNABE:** WHEN YOU SAY-- CAN I JUST INTERRUPT? WHEN YOU SAY
5 MAJORITY, WHAT'S THAT? I MEAN, IS THAT 50% OR IS THAT 60% OR
6 IS THAT 90%? I MEAN, I THINK THE IMPRESSION MANY OF US OR AT
7 LEAST MYSELF, WAS THAT WE WERE IN THE 90% RANGE. THE CONCERN
8 THAT I HAVE NOW WITH THE SIGNIFICANT UNDELIVERABLES, ARE THEY
9 ALL GOING TO BE DONE AT THE END OF YOUR CONTRACT?

10

11 **KAE ROBERTSON:** THE MAJORITY OF OUR DELIVERABLES WILL BE DONE
12 AT THE END OF OUR CONTRACT AND I THINK THAT, WHEN YOU ADD
13 SHORT-TERM AND URGENT...

14

15 **SUP. KNABE:** YEAH, BUT WHAT'S MAJORITY?

16

17 **KAE ROBERTSON:** ...AND INTERMEDIATE. I THINK IT'S OVER 75%,
18 SUPERVISOR, THAT-- I DON'T HAVE THE NUMBERS OFF THE TOP OF MY
19 HEAD TO REMEMBER WHAT PART WERE URGENT, SHORT-TERM, AND
20 INTERMEDIATE BUT IT'S PROBABLY 75 TO 80%.

21

22 **SUP. KNABE:** I UNDERSTAND BUT YOU CLASSIFIED THEM. I MEAN...

23

24 **KAE ROBERTSON:** YES.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** ...THAT'S THE SIGNIFICANT ISSUE WE HAVE HERE, OR
2 AT LEAST I HAVE, IS THE FACT THAT YOU CLASSIFIED THEM URGENT
3 AND THEY'RE NOT FULLY IMPLEMENTED BY NOW, SO-- I MEAN, I
4 ASSUME SOMETHING THAT'S CLASSIFIED URGENT IS NOT A 12-MONTH
5 PROJECT.

6

7 **KAE ROBERTSON:** ABSOLUTELY NOT. WE'RE WORKING AS HARD TO GET
8 THEM IMPLEMENTED AS QUICKLY AS POSSIBLE AND THERE ARE STEPS OF
9 APPROVALS AND ADDITIONAL STAFF TRAINING AND SOME OF THE ISSUES
10 YOU'VE BEEN HEARING ON AN ONGOING BASIS RELATIVE TO HIRING AND
11 COUNSELING THAT WE NEED TO CONTINUE TO FOCUS ON IN ORDER TO
12 GET ALL OF THOSE LAST STEPS OF ANY OF THOSE RECOMMENDATIONS
13 COMPLETED.

14

15 **SUP. KNABE:** I MEAN, I JUST THINK THAT WE NEED TO BE CLEAR ON
16 WHAT THE MAJORITY OF RECOMMENDATIONS IS AND, YOU KNOW, I MEAN,
17 THESE PERCENTAGES BECAUSE, AT LEAST FROM MY PERSPECTIVE,
18 THEY'RE WAY BELOW WHAT I THOUGHT WE WERE BEING TOLD EACH AND
19 EVERY WEEK HERE AND REALLY UNACCEPTABLE, SO...

20

21 **SUP. ANTONOVICH:** THE FINAL QUESTION I HAD, DR. GARTHWAITE,
22 WHAT PERCENTAGE HAVE YOU BEEN LED TO BELIEVE HAVE BEEN
23 COMPLETED?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. THOMAS GARTHWAITE:** I DON'T KNOW IF I CAN GIVE YOU A
2 PERCENTAGE BECAUSE I THINK IT DEPENDS ON HOW YOU DEFINE THE
3 TERMS.

4
5 **SUP. ANTONOVICH:** NO, HOW DO YOU DEFINE IT?

6
7 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, YOU KNOW, THE-- I HAVE THE
8 INFORMATION THAT'S AVAILABLE IN THE AUDIT REPORT, JUST AS YOU
9 DO, AND I HAVE THE DAILY OR MONTHLY OR WEEKLY, MONTHLY REPORTS
10 THAT NAVIGANT PUTS OUT.

11
12 **SUP. ANTONOVICH:** BUT YOU HAVE THEIR REPORT, WHAT THEY'RE
13 PUTTING OUT, YOU HAVE REPORTS BEFORE YOU BUT YOU ALSO HAVE--
14 YOU'VE BEEN ON SITE SEEING HOW THE RECOMMENDATIONS ARE BEING
15 IMPLEMENTED FROM THAT ACCREDITATION.

16
17 **DR. THOMAS GARTHWAITE:** AND I DON'T THINK I COULD REASONABLY
18 GIVE YOU A QUANTITATIVE ANALYSIS BUT WHAT I CAN TELL YOU IS
19 THAT ONE OF THE HARDEST CHALLENGES, I THINK THAT IF YOU READ
20 THIS REPORT FROM A LITTLE BIT MORE OF A MACRO PERSPECTIVE,
21 THAT ONE OF THE REAL CHALLENGES IS YOU CAN WRITE POLICY AND
22 YOU CAN IMPLEMENT, YOU CAN HAVE GOOD POLICY AND YOU CAN EVEN
23 TEACH POLICY. THE CHALLENGE IS TO GET IT INTO EVERY INDIVIDUAL
24 IN THAT CENTER SO THAT, WHEN ASKED THE QUESTION, THEY ANSWER
25 THE QUESTION CORRECTLY ABOUT THE NEW POLICY AND THAT, AS THEY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DO THEIR DAILY ACTIVITIES, THAT THEY FOLLOW OUT THAT NEW
2 POLICY. IT IS VERY CLEAR, WHEN WE LOOKED AT THE PSYCHIATRIC
3 RESPONSE TEAMS, THAT SOME OF THE USUAL METHODS FOR EDUCATION
4 WERE NOT AS EFFECTIVE AS THEY COULD BE, AND THE NEW METHODS
5 THAT WERE IMPLEMENTED BY NAVIGANT WERE EFFECTIVE. I THINK
6 WE'RE-- IN SOME OF THESE INSTANCES, WHAT WAS FOUND BY THE
7 AUDITORS WAS THAT, YES, THE FIRST SEVERAL STEPS HAD BEEN DONE
8 BUT IT HASN'T FULLY TAKEN AT THE STAFF LEVEL. I THINK THAT'S
9 THE CRITICAL POINT. WE HAVE TO REEMPHASIZE THE EDUCATION DOWN
10 TO THE FRONT LEVEL BECAUSE THAT'S WHERE THE JOINT COMMISSION
11 REVIEWERS ARE GOING TO GO, THEY'RE GOING TO THE FRONT LINE AND
12 THEY'RE GOING TO ASK QUESTIONS AND PEOPLE HAVE TO KNOW THE
13 POLICIES AND PROCEDURES.

14

15 **SUP. KNABE:** BUT THAT WAS EIGHT MONTHS AGO, THOUGH.

16

17 **DR. THOMAS GARTHWAITE:** PARDON?

18

19 **SUP. KNABE:** I MEAN, WE KNEW THAT EIGHT MONTHS AGO.

20

21 **DR. THOMAS GARTHWAITE:** NO, AND I UNDERSTAND AND PROGRESS HAS
22 BEEN MADE BUT, YOU KNOW, YOU SHOW ME A SCHOOL IN AMERICA WHERE
23 EVERY STUDENT GETS A HUNDRED PERCENT ON EVERY TEST.

24

25 **SUP. ANTONOVICH:** THE POINT IS...



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** WE'RE NOT TESTING. THIS IS LIFE-AND-DEATH. WE GOT
3 A HOSPITAL.

4

5 **SUP. ANTONOVICH:** YOU HAD A 12-MONTH...

6

7 **DR. THOMAS GARTHWAITE:** THEY'RE PEOPLE.

8

9 **SUP. ANTONOVICH:** ...CONTRACT AWARDED TO A TURNAROUND GROUP.
10 WE'RE BASICALLY ENTERING THE EIGHTH MONTH. WE ONLY HAVE FOUR
11 MONTHS LEFT. WE'RE ENTERING THE LAST LAPS.

12

13 **DR. THOMAS GARTHWAITE:** CORRECT.

14

15 **SUP. ANTONOVICH:** WE'RE STILL TALKING ABOUT URGENT
16 RECOMMENDATIONS NOT BEING FULLY IMPLEMENTED. AND, AGAIN, IT'S
17 THIS SNAIL'S PACE AS THE METHOD OF OPERATING BUT A SNAIL'S
18 PACE DOESN'T FUNCTION WHEN YOU'RE DEALING WITH A HOSPITAL THAT
19 HAS LOST ITS ACCREDITATION. YOU NEED TO HAVE A RAPID RESPONSE.
20 WE NEED TO BE RESOLVING THE PROBLEM TODAY TO IMPROVE THE
21 QUALITY OF CARE BUT ACTING, LET'S SAY, FOLLOWING A SNAIL'S
22 PACE, ALL YOU'RE DOING IS CREATING TOMORROW'S NEWSPAPER
23 HEADLINES WITH ANOTHER TRAGEDY. AND I DON'T UNDERSTAND HOW,
24 WHEN YOU'RE TALKING ABOUT LIFE-AND-DEATH ISSUES, WE ALLOW
25 COMPLACENCY TO BE THE RULE AND NOT THE EXCEPTION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** WELL, I DO NOT BELIEVE COMPLACENCY IS
3 THE RULE. I DON'T-- I THINK, WHEN YOU GO TO THE MEDICAL
4 CENTER, YOU DON'T FEEL COMPLACENCY IS THE RULE. I WALK AROUND
5 AND TALK TO STAFF. I DON'T FEEL THAT ANYONE FEELS COMPLACENT
6 ABOUT THIS BUT THERE ARE REAL SIGNIFICANT CHALLENGES OF
7 CHANGING AN ORGANIZATION THIS BIG AND TO MAKE ALL THE
8 FUNDAMENTAL CHANGES THAT ARE NECESSARY. I DON'T THINK THERE'S
9 ANY COMPLACENCY.

10

11 **SUP. ANTONOVICH:** THE ANSWER, IF NAVIGANT IS TELLING US THEY
12 CAN'T FIND COMPETENT PEOPLE, IS TO OUTSOURCE THAT FACILITY SO
13 THAT YOU BRING IN A GROUP WHO IS DEDICATED TO RESTORING
14 MEDICAL STANDARDS TO A MEDICAL CENTER. I MEAN, THAT'S THE
15 OPTION THAT WE HAVE TO MOVE FORWARD TO IMPLEMENT BECAUSE THE
16 OUTSIDE EXPERTS AREN'T DOING THE JOB, THE DEPARTMENT'S NOT
17 DOING THE JOB. I MEAN, YOU'RE DOING FINE AT HARBOR MEDICAL
18 CENTER, YOU'RE DOING FINE AT U.S.C. AND OLIVE VIEW, LOS
19 ALAMEDAS BUT, AT KING DREW, IT APPEARS YOU'VE SURRENDERED AND
20 OUTSOURCING IS THE ONLY OPTION LEFT TO THAT COMMUNITY TO HAVE
21 AN ANCHOR OF PROVIDING GOOD MEDICAL SERVICE.

22

23 **KAE ROBERTSON:** SUPERVISOR, YOU KNOW, THEY ARE MAKING
24 SIGNIFICANT PROGRESS ON THE CRITICAL ISSUES OF PATIENT SAFETY
25 AND MORTALITY. I THINK THAT IS THE FIRST AND MOST IMPORTANT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 FOCUS THAT YOU'VE ASKED ALL OF US TO ATTEND TO, AND THERE HAS
2 BEEN A LOT OF PROGRESS IN THAT ARENA.

3

4 **SUP. ANTONOVICH:** BUT WE HEAR EXCUSES ON DEADLINES AND
5 DELIVERABLES AND THAT'S WHERE THIS BOARD HAS A FRUSTRATION. I
6 CAN UNDERSTAND THAT IN NOVEMBER AND DECEMBER BECAUSE YOU'RE
7 JUST GETTING YOUR FEET ON THE GROUND, ALTHOUGH YOU STATED YOUR
8 FEET WERE ALWAYS ON THE GROUND IN THESE OTHER HOSPITALS AND
9 DOING A CREDIBLE JOB AND THAT'S NOT THE CASE.

10

11 **KAE ROBERTSON:** AND I DO BELIEVE WE ARE DOING A CREDIBLE JOB
12 HERE WITH THE FOCUS BEING PATIENT SAFETY, PATIENT MORTALITY
13 AND THE MOST IMPORTANT COMPONENTS, WHICH WOULD INCREASE THE
14 ABILITY TO ADMIT PATIENTS AND ADMISSIONS HAVE BEEN INCREASING.
15 LENGTH OF STAY HAS BEEN DECREASING. MANY OF THE MEASURABLE
16 CONTRACT DELIVERABLES FOR E.D. LENGTH OF STAY, BOTH TREATED
17 AND RELEASED AND ADMITTED, HAVE IMPROVED. THE RECOVERY ROOM
18 LENGTH OF STAY HAS IMPROVED. SO WE ARE MAKING MANY, MANY
19 COMPONENTS OF MEASURABLE PROGRESS.

20

21 **SUP. ANTONOVICH:** THE LAST CONCLUSION, ON PAGE 9, FROM THE
22 AUDITOR, "WEAKNESSES WERE NOTED IN NAVIGANT'S MONITORING TO
23 ENSURE COMPLIANCE WITH IMPLEMENTED CHANGES AND REPORTING OF
24 CORRECTIVE ACTIONS TO DHS FOR SIGNIFICANT OR PEER REVIEWED
25 CLINICAL EVENTS." THIS IS WHAT WE'RE LOOKING AT. THIS IS OUR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OBJECTIVE ANALYSIS OF THE JOB YOU'RE DOING, THE JOB THE HEALTH
2 DEPARTMENT IS DOING. RIGHT NOW, YOU'RE NOT FAILING-- I MEAN,
3 YOU'RE FAILING, YOU'RE NOT GETTING A PASSING GRADE. YOU GOT
4 FOUR MONTHS LEFT IN YOUR CONTRACT. WE NEED TO GET ON THE JOB
5 TO SAVE THOSE PATIENTS...

6

7 **KAE ROBERTSON:** WE ARE ON THE JOB AND ACTUALLY WE ARE REALLY
8 IMPROVING MORTALITY.

9

10 **SUP. ANTONOVICH:** THANK YOU.

11

12 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE. OH, I'M SORRY. DR.
13 GARTHWAITE.

14

15 **DR. THOMAS GARTHWAITE:** I JUST WANT TO ADD THAT, YOU KNOW, IN
16 OUR MAY LETTER, YOU KNOW, THE AUDIT OF THE CONTRACT IS A VERY
17 ONE-FOCUSED VIEW. THERE ARE OTHER VIEWS COMING FORWARD. THERE
18 WILL BE THE VIEW FROM THE QUALITY COMMITTEE, THE REPORT TO THE
19 HOSPITAL ADVISORY BOARD, THE HOSPITAL ADVISORY BOARD'S
20 RECOMMENDATIONS THEMSELVES, SO THERE WILL BE ADDITIONAL VIEWS.
21 THIS IS ONE VERY FOCUSED VIEW ON DELIVERABLES IN THE CONTRACT.
22 SO I WANTED TO MAKE SURE THAT YOU ARE AWARE THAT THERE ARE
23 OTHER PIECES THAT WE'LL BE ADDING TO THE ASSESSMENT OF THE
24 PROGRESS OF THIS FACILITY.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** MS. BURKE.

2

3 **SUP. BURKE:** YES. I'M INTERESTED IN THE ISSUE IN TERMS OF
4 DISCHARGING PATIENTS AND ALSO WHETHER OR NOT THERE ARE BEDS
5 AVAILABLE FOR THOSE PATIENTS WHO ARE COMING FROM EMERGENCY AND
6 GOING INTO EITHER STEP-DOWN BEDS OR INTO OTHER KINDS OF
7 FACILITIES WITHIN THE HOSPITAL, INPATIENT BEDS. ARE PATIENTS
8 BEING-- FIRST OF ALL, ARE PATIENTS BEING DISCHARGED NOW IN A
9 TIMELY MANNER?

10

11 **KAE ROBERTSON:** WE HAVE DECREASED THE LENGTH OF STAY AT THE
12 HOSPITAL, MEANING THAT WE'RE ABLE TO GET PATIENTS THROUGH
13 THEIR ADMISSION IN A SHORTER TIMEFRAME. IT'S BEEN ABOUT A DAY
14 DECREASE IN THE LENGTH OF STAY. THERE ARE, AT THIS POINT, MANY
15 PATIENTS WHO ARE BEING DISCHARGED IN THE EVENING BECAUSE OF A
16 FAMILY'S AVAILABILITY TO PICK THEM UP. WHAT WE ARE ALSO
17 WORKING ON IS TRYING TO GET DISCHARGES TO OCCUR EARLIER IN THE
18 DAY. THAT IS SOMETHING, NATIONALLY, THAT ALL HOSPITALS
19 STRUGGLE WITH. IN TERMS OF-- YOU ASKED THE QUESTION ABOUT
20 ADMISSIONS FOR STEP-DOWN BEDS. WE DO NOT HAVE STEP-DOWN BEDS
21 AND HAVE BEEN TALKING WITH THE STATE HEALTH DEPARTMENT ABOUT
22 THE OPPORTUNITY TO HAVE STEP-DOWN BEDS AS THAT IS ONE OF THE
23 GROUPS THAT IS WAITING FOR ADMISSION AND BEING EITHER--
24 WAITING IN OUR E.D. FOR ADMISSION UNTIL THEY INCREASE IN
25 ACUITY TO NEED AN INTENSIVE CARE UNIT BED OR THEY IMPROVE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ENOUGH TO NEED A MED SEARCH BED OR WE'RE ABLE TO HAVE THEM
2 TRANSFERRED TO ANOTHER FACILITY WITH STEP-DOWN BEDS.

3

4 **SUP. BURKE:** NOW, IS THERE AN APPLICATION THAT HAS TO BE FILED
5 FOR THAT OR IS IT A MATTER OF GETTING THE ACTUAL PHYSICIANS
6 TO-- AND NURSES TO TAKE CARE OF THOSE STEP-DOWN BEDS?

7

8 **KAE ROBERTSON:** IT'S A LITTLE MORE COMPLICATED THAN THAT. WE
9 NEED TO GET STATE APPROVAL, WE'D HAVE TO HAVE SPACE, WE'D HAVE
10 TO HAVE O.S.H. P.O.D. SAY IT'S OKAY, WE'D HAVE TO HAVE THE
11 STAFF. SO IT WILL TAKE LONGER TO DO THAT.

12

13 **SUP. BURKE:** ARE SOME OF THOSE THINGS IN THE WORKS?

14

15 **KAE ROBERTSON:** YES. WE HAVE BEEN-- ALREADY STARTED WITH THE
16 STATE ON THAT PROCESS.

17

18 **SUP. BURKE:** WITH O.S.H. P.O.D., YOU'VE ALREADY STARTED?

19

20 **KAE ROBERTSON:** WITH THE HEALTH DEPARTMENT, WE'VE ALREADY
21 STARTED.

22

23 **SUP. BURKE:** WITH THE HEALTH DEPARTMENT? THEN THE HEALTH
24 DEPARTMENT WOULD HAVE TO FILE WITH O.S.H. P.O.D.?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** I DON'T HAVE ALL THE STEPS IN, YOU KNOW, AT MY
2 FINGERTIPS BUT I BELIEVE THAT'S CORRECT.

3

4 **SUP. BURKE:** DR. GARTHWAITE?

5

6 **DR. THOMAS GARTHWAITE:** YOU'RE TALKING ABOUT STATE HEALTH
7 DEPARTMENT?

8

9 **KAE ROBERTSON:** RIGHT. STATE HEALTH DEPARTMENT.

10

11 **DR. THOMAS GARTHWAITE:** THE STATE HEALTH DEPARTMENT. SO THE
12 INITIAL APPLICATIONS WITH THE STATE HEALTH DEPARTMENT.

13

14 **SUP. BURKE:** HAS THAT BEEN FILED YET?

15

16 **KAE ROBERTSON:** WE'VE ACTUALLY HAD MEETINGS WITH THEM AND WE'VE
17 IDENTIFIED SPACE, THEY'RE LOOKING AT THE SPACE TO FIGURE OUT
18 IF WE CAN USE THAT, SO I COULD PROVIDE YOU MORE DETAILED
19 INFORMATION AT THE NEXT MEETING.

20

21 **SUP. BURKE:** BUT WOULD YOU TELL US HOW THE PATIENT FLOW HAS
22 IMPROVED. YOU HAVE DAILY MEETINGS NOW IN TERMS OF BED HUDDLING
23 AND SOME OF THOSE THINGS?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **KAE ROBERTSON:** WE HAVE IMPROVED PATIENT FLOW BY THE CLINICAL
2 ASSISTANCE TEAMS WHO ACTUALLY DO MORE THAN JUST BE THERE ON A,
3 YOU KNOW, WEEKDAY, DAYTIME BASIS. WE ACTUALLY NOW ARE DOING
4 THAT FOR EVENINGS AND NIGHTS AND EXPEDITING PATIENTS,
5 TRANSFERRING WHO MAY HAVE A CHANGE IN LEVEL OF CARE ON A MED
6 SURG UNIT AND NEED TO GO TO THE I.C.U. OR WHO ARE IN THE
7 EMERGENCY DEPARTMENT AND NEED TO GET EITHER A MED SURG OR
8 I.C.U. BED AND THEN WORKING WITH THE PHYSICIANS AND RESIDENTS
9 TO BE ABLE TO TRANSFER PATIENTS OUT OR ARRANGE FOR THEIR
10 DISCHARGE.

11

12 **SUP. BURKE:** I UNDERSTAND IN THAT COMMUNITY A REAL PROBLEM IS A
13 PATIENT'S READY FOR DISCHARGE AND THERE'S NO ONE TO PICK THEM
14 UP. WHAT HAPPENS TO THAT PATIENT AND HOW DO YOU HANDLE THAT
15 NOW?

16

17 **KAE ROBERTSON:** WE HAVE A COUPLE OF DIFFERENT ISSUES. ONE IS
18 MAYBE THERE ARE PEOPLE TO TAKE CARE OF THE PATIENT AT HOME BUT
19 THEY CAN'T PICK THEM UP UNTIL THE LATER EVENING HOURS AND SO
20 THAT PATIENT DOES STAY AND WAIT FOR SOMEBODY TO PICK THEM UP.
21 OTHER PATIENTS MAY HAVE NOWHERE TO GO TO AND THAT'S WHEN WE
22 INVOLVE SOCIAL SERVICES TO FIND SHELTERS AND OTHER OPTIONS FOR
23 DISCHARGE FOR THE PATIENT TO A SAFE LOCATION.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** WELL, I UNDERSTAND THAT SOME OF THE HOSPITALS
2 WHERE THE PATIENT-- NO ONE CAN PICK THEM UP UNTIL THE END OF
3 THE DAY. THEY DON'T HOLD ONTO THAT BED THE WHOLE DAY? THAT
4 THEY HAVE SOME PLACE FOR THOSE PATIENTS WHERE THEY CAN BE
5 TAKEN CARE OF AND PROVIDED JUST BASIC CARE BUT THEY DON'T
6 ACTUALLY HOLD UP A BED.

7

8 **KAE ROBERTSON:** THAT IS AN OPTION IN SOME HOSPITALS AND WE--
9 WE'RE PROBABLY NOT GOING TO DO THAT I THINK, AT THIS POINT,
10 ONLY BECAUSE WE HAVE MANY OF THE BASIC PROCESSES TO IMPROVE
11 AND TO CREATE ANOTHER AREA TO HAVE TO STAFF UP AND, YOU KNOW,
12 BRING ONLINE FROM A LOCATION AND A COMMUNICATION AND A POLICY
13 AND PROCEDURE PERSPECTIVE IS NOT SOMETHING THAT WE FEEL WE CAN
14 TAKE ON AT THIS POINT AND BE AS SAFE BECAUSE YOU STILL NEED TO
15 MONITOR THOSE PATIENTS IN CASE ANYTHING MEDICALLY WERE TO GO
16 IN THE WRONG DIRECTION. WE WOULD PREFER TO KEEP THEM IN THE
17 SAFER LOCATION UNTIL THEIR FAMILY COMES.

18

19 **SUP. BURKE:** OKAY. J.C.A.H.O., OBVIOUSLY, IS A GREAT GOAL.

20

21 **KAE ROBERTSON:** IT IS.

22

23 **SUP. BURKE:** IS THE GOAL WE HAVE TO ACHIEVE. HOW ARE YOU
24 EVALUATING THE STEPS TOWARD J.C.A.H.O. APPROVAL AND KNOWING
25 THAT J.C.A.H.O. IS A LITTLE MORE DIFFICULT THIS YEAR THAN IT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAS WHEN KING DREW DID NOT MEET THE ACCREDITATION, HOW DO YOU
2 EVALUATE HOW THINGS ARE GOING ON THAT?

3

4 **KAE ROBERTSON:** FIRST OF ALL, WE ARE HOLDING WEEKLY ROUNDS ON
5 CERTAIN ELEMENTS OF J.C.A.H.O. ACCREDITATION TO TEST AND TO DO
6 ESSENTIALLY MOCK SURVEYS ON THAT ELEMENT AND THEN THE
7 DEPARTMENT, IN THEIR MAY LETTER, I BELIEVE, OUTLINED THAT THEY
8 WOULD HAVE A J.C.A.H.O. SURVEY IN JULY AND THEN WE WOULD
9 EXPECT TO HAVE A SURVEY FROM THE CENTER FOR MEDICARE AND
10 MEDICAID SERVICES SOMETIME IN AUGUST OR SEPTEMBER AND AN
11 ADDITIONAL SURVEY IN SEPTEMBER OR OCTOBER WITH THE FINAL
12 SURVEY OCCURRING IN NOVEMBER. SO WE ARE BEGINNING OUR PERIOD
13 OF ALMOST MONTHLY INTENSIVE SURVEYS AND TRAINING FOR THAT
14 FINAL EVENT IN NOVEMBER.

15

16 **SUP. BURKE:** SO EVERYONE'S BEING DRILLED AND ARE THERE
17 PARTICULAR SPECIALISTS THAT ARE BROUGHT IN TO HELP WITH
18 J.C.A.H.O. QUALIFICATION OR ARE YOU PROVIDING THOSE PEOPLE?

19

20 **KAE ROBERTSON:** WE, FROM THE BEGINNING, HAVE HAD ON OUR TEAM
21 PEOPLE WHO HAVE BEEN THROUGH ACTUALLY GETTING HOSPITALS
22 REACCREDITED. THEY WORKED WITH ONE IN BALTIMORE AND IN D.C.
23 THAT HAD HAD THE SAME SORT OF-- NOT ANYWHERE NEAR THE SAME
24 SORT OF ISSUES BUT HAD HAD THE ISSUE OF NEEDING TO REGAIN
25 ACCREDITATION.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** WELL, LET'S HOPE IT GOES WELL.

3

4 **KAE ROBERTSON:** THANK YOU.

5

6 **SUP. BURKE:** NOW, I'D LIKE TO GET OVER TO THIS OUTSOURCING
7 ISSUE. OF COURSE, YOU KNOW, OUTSOURCING A WHOLE HOSPITAL, GEE,
8 GOOD LUCK. WHO DO YOU FIND TO TAKE OVER A HOSPITAL? I THINK
9 THAT'S REALLY INTERESTING. BUT YOU DID TALK ABOUT OUTSOURCING
10 PHARMACY AND THERE ARE PEOPLE WHO DO TAKE OVER THE PHARMACY.
11 AND I'D LIKE TO FIND OUT THE BASIS FOR THE RECOMMENDATION AND
12 ARE YOU TALKING ABOUT INPATIENT PHARMACY AND OUTPATIENT OR
13 BOTH?

14

15 **KAE ROBERTSON:** WE ARE TALKING ABOUT OUTSOURCING THE ENTIRE
16 PHARMACY. USUALLY, WE'LL FIND FIRMS THAT DO IT COMPREHENSIVELY
17 AND THE BASIS FOR THAT RECOMMENDATION WAS THAT, AT THE TIME OF
18 THE ASSESSMENT, 75% OF THE STAFF, BOTH INPATIENT AND
19 OUTPATIENT, WERE REGISTRY AND IT WAS AS IF THE PHARMACY WAS
20 OUTSOURCED WITHOUT HAVING THE BENEFIT OF THE MANAGEMENT OF
21 THAT OR THE INFORMATION TECHNOLOGY ASSOCIATED WITH AN
22 OUTSOURCING.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** AND HAVE YOU LOOKED AT SOME OF THE COMPANIES OR
2 HAVE YOU FOUND SOME PEOPLE WHO ARE INTERESTED IN POSSIBLY
3 TAKING ON THAT RESPONSIBILITY?

4

5 **KAE ROBERTSON:** I THINK WE'RE AT STEPS BEFORE THAT. THERE IS A
6 STEP OF WRITING THE REQUEST AND IT HAS TO GO THROUGH A
7 FINANCIAL STUDY BEFORE THAT CAN GO OUT TO ANY COMPANY.

8

9 **SUP. BURKE:** NOW, WHAT WOULD HAPPEN TO THE COUNTY EMPLOYEES
10 THAT ARE THERE? AND I'D LIKE TO ASK WHOEVER CAN RESPOND TO
11 THIS. I DON'T KNOW WHETHER MR. LEAF HAS TO RESPOND OR IF MR.
12 HENRY RESPONDS BUT WOULD THOSE EMPLOYEES WHO ARE PRESENTLY
13 THERE, WOULD THEY BE SENT TO OTHER HOSPITALS? SINCE YOU'RE
14 TALKING ABOUT ONLY 25% OF THE STAFF, HOW DO YOU DO THAT WHEN
15 YOU-- FIRST OF ALL, I GUESS THERE ARE TWO THINGS. WHAT HAPPENS
16 TO THE STAFF? THE SECOND THING IS I ASSUME YOU HAVE TO MEET
17 PROP "A."

18

19 **MICHAEL J. HENRY:** THAT'S ONE OF THE COMPONENTS.

20

21 **SUP. BURKE:** AND WHO IS MAKING THAT ANALYSIS OR WHO MAKE THAT
22 ANALYSIS?

23

24 **MICHAEL J. HENRY:** I BELIEVE THAT ANALYSIS WOULD BE MADE BY THE
25 DEPARTMENT. THERE ARE REQUIREMENTS THAT THE AUDITOR-CONTROLLER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HAS TO MEET THE PROP "A" REQUIREMENTS. WHAT HAPPENS WITH THE
2 EMPLOYEES DEPENDS ON HOW THE CONTRACT IS SET UP ONCE YOU GET
3 TO THAT POINT, WHETHER THEY'RE GIVEN AN OPTION TO-- FIRST
4 RIGHT OF REFUSAL, IF YOU WILL, WITH THE NEW CONTRACTOR COMING
5 IN. ALL THAT HAS TO BE WORKED OUT RELATIVE TO THE CONTRACT BUT
6 I BELIEVE THIS PROBABLY WOULD BE A PROP "A" CONTRACT.

7

8 **SUP. BURKE:** IT WOULD BE A PROP "A" CONTRACT AND THAT HAS TO BE
9 AN EVALUATION. I'D LIKE-- WHAT IS THE DEPARTMENT'S POSITION ON
10 THAT? I SEE MR. LEAF. DO YOU WANT TO COME FORWARD AND RESPOND
11 TO THAT?

12

13 **DR. THOMAS GARTHWAITE:** I THINK, FROM THE DEPARTMENT'S
14 STANDPOINT, I THINK I'M QUITE OPEN TO CONTRACTING OUT. WE'VE
15 BEEN NOTORIOUSLY UNSUCCESSFUL IN RECRUITING PHARMACISTS. A
16 LARGE PORTION OF OUR STAFF, OUR REGISTRY, I THINK WE'RE PAYING
17 AN EXORBITANT AMOUNT FOR THOSE INDIVIDUALS. I THINK WE ALSO
18 WOULDN'T BE ABLE TO FIND PLACES FOR MANY OF THEM IN OUR OTHER
19 FACILITIES THAT HAVE HAD A LITTLE BIT BETTER LUCK IN
20 RECRUITING.

21

22 **SUP. BURKE:** SO I GUESS WHAT YOU'RE SAYING IS, BECAUSE WE'RE
23 PAYING SO MUCH FOR REGISTRY, WE PROBABLY WOULD MEET THE PROP
24 "A"? THE COST WOULD PROBABLY BE LESS THAN WHAT WE'RE PAYING
25 NOW?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **DR. THOMAS GARTHWAITE:** I THINK YOU HAVE TO DO THE ANALYSIS. I
3 DON'T WANT TO SAY THAT. I DON'T KNOW. I WOULDN'T PREJUDGE THE
4 ANALYSIS. I THINK BOTH THE DEPARTMENT AND C.A.O. HAVE TO DO
5 THE ANALYSIS.

6

7 **FRED LEAF:** YES, SUPERVISOR, THE DEPARTMENT WOULD COMPLETE A
8 COST ANALYSIS. THAT WOULD THEN BE LOOKED AT BY THE AUDITOR TO
9 SEE IF, IN FACT, THE PROPOSAL WAS COST EFFECTIVE. THEN WE
10 WOULD GO OUT WITH A BID. AS FAR AS THE EMPLOYEES, DISPOSITION
11 OF THE EXISTING EMPLOYEES, WE WOULD MITIGATE THE EMPLOYEES
12 WHERE POSSIBLE TO PLACE THEM AND THEN, IN THE END, IN WRITING
13 THE CONTRACT, WE'D GENERALLY INCLUDE A CLAUSE THAT GIVES
14 FIRST-- REQUIRES THEM TO INTERVIEW OUR EMPLOYEES AND EMPLOY
15 THEM, IF ACCEPTABLE.

16

17 **SUP. BURKE:** JUST FROM THE WAY YOU'RE RESPONDING, IT SOUNDS TO
18 ME AS THOUGH THAT THIS HASN'T GOTTEN VERY FAR. IS THIS JUST AN
19 EARLY DISCUSSION OR WHAT'S THE SITUATION?

20

21 **FRED LEAF:** YES, IT'S VERY EARLY RIGHT NOW.

22

23 **SUP. BURKE:** NOW, GETTING TO PHARMACY, ARE YOU PLANNING TO
24 MOVE-- IS IT INPATIENT PHARMACY OR OUTPATIENT PHARMACY-- OVER



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TO THE AREA IN THE TRAUMA CENTER THAT IS-- WAS IS IT, THE
2 THIRD FLOOR? IS THAT WHAT THE PLAN IS?

3

4 **FRED LEAF:** WELL, THE PLAN RIGHT NOW, WE'RE WORKING WITH
5 NAVIGANT AS WE SPEAK TO LOOK AT THE BEST PLACE-- RIGHT NOW,
6 THE CURRENT PHARMACY IS SOMEWHAT CROWDED AND SO WE'RE LOOKING
7 FOR A BETTER PLACE IN THE HOSPITAL TO PLACE THAT. WHETHER
8 THAT'S GOING TO BE IN THE TRAUMA CENTER-- TRAUMA BUILDING HAS
9 NOT BEEN DETERMINED YET AND WE'RE LOOKING AT SPACE THROUGHOUT
10 THE HOSPITAL RIGHT NOW TO SEE IF THERE WOULD BE A BETTER PLACE
11 TO PUT IT BECAUSE OF THE WOMEN'S CENTER INVOLVED AND WE WANT
12 TO MAKE SURE THAT WE MAKE THE RIGHT DECISION ABOUT WHERE THAT
13 PHARMACY IS PLACED.

14

15 **SUP. BURKE:** YOU KNOW, EVERYONE'S BEEN VERY CONCERNED ABOUT
16 DELIVERABLES. I MEAN, SOME OF THESE THINGS THAT ARE DISCUSSED
17 SEEM TO BE TAKING TIME WITHIN THE DEPARTMENT AND EVERYWHERE
18 ELSE IN TERMS OF ACHIEVING SOME OF THESE RESULTS. WHAT IS THE
19 TIMETABLE IN TERMS OF THE PHARMACY RELOCATION?

20

21 **FRED LEAF:** AT THIS POINT, I DON'T BELIEVE WE HAVE ONE BECAUSE,
22 AS I SAID, WE'RE WORKING WITH NAVIGANT TO IDENTIFY THE ACTUAL
23 LOCATION IN THE HOSPITAL. ONCE THAT IS DONE, IT COULD MOVE
24 FAIRLY QUICKLY BECAUSE WE'VE BEEN ABLE TO MOVE FAIRLY QUICKLY
25 ON THE PROJECTS THAT WE'VE AGREED ON THE SPECIFICATIONS AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE NATURE OF ALL THE PARAMETERS RELATIVE TO THE PROJECT. ONCE
2 THAT'S DONE, IT MOVES FAIRLY QUICKLY BUT WE HAVE TO MAKE SURE
3 OUR INITIAL DECISION IS CORRECT.

4

5 **SUP. BURKE:** IS THERE ANY PROBLEM BETWEEN THE DEPARTMENT OF
6 HEALTHCARE AND NAVIGANT IN TERMS OF MOVING FORWARD WITH SOME
7 OF THESE THINGS?

8

9 **FRED LEAF:** I'M NOT AWARE OF ANY.

10

11 **SUP. BURKE:** ALL RIGHT. SO THERE'S NO PROBLEM IN TERMS OF
12 COOPERATION BETWEEN THE TWO DEPARTMENTS?

13

14 **FRED LEAF:** NO, ABSOLUTELY-- ABSOLUTELY NOT AND I SAY THAT WITH
15 MISS ROBERTSON SITTING RIGHT BESIDE ME.

16

17 **KAE ROBERTSON:** NO.

18

19 **SUP. BURKE:** OKAY. WELL, I'M GLAD TO HEAR THAT BECAUSE I WONDER
20 ABOUT-- WHEN YOU TALK ABOUT DELIVERABLES AND SOME OF THEM
21 REQUIRE ACTION BY A NUMBER OF DIFFERENT PEOPLE, NOT JUST BY
22 NAVIGANT STAFF, AND I THINK ALL OF US, WE'RE DISAPPOINTED IN
23 THE DELIVERABLES AND WE'RE CONCERNED ABOUT THEM AND WE WANT TO
24 MAKE SURE THAT THE CONTRACT PROVIDES THOSE SERVICES THAT THE
25 CONTRACT WAS SUPPOSED TO PROVIDE. IN GOING OUT TO THE HOSPITAL



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND I ASSUME MR. ANTONOVICH GOES OUT THERE ALSO TO LOOK--
2 LOOK...

3

4 **SUP. ANTONOVICH:** I WANT TO LIVE.

5

6 **SUP. BURKE:** WELL, I MEAN, THEY DON'T KILL YOU WHEN YOU WALK IN
7 THE DOOR. AND, YOU KNOW, IT'S SOMETIMES GOOD TO REALLY KNOW
8 WHAT YOU'RE TALKING ABOUT, AND TO SEE AND TALK TO SOME OF THE
9 PEOPLE THAT ARE UP ON THE STAND, YOU KNOW, AND TO REALLY LOOK
10 AT THE FACILITY THAT YOU'RE CRITICIZING AND IT DOESN'T HURT TO
11 TAKE A LOOK AT IT. I THINK A COUPLE OF THE OTHER SUPERVISORS
12 HAVE BEEN THERE. THEY'VE GONE THROUGH AND THEY'VE TALKED TO
13 EITHER THE STAFF PEOPLE OR SOMETHING TO GET SOME EVALUATION
14 AND I THINK WE ALL HAVE TO DO THAT BECAUSE IT'S PRETTY TOUGH
15 TO LOOK AT JUST A FEW PIECES OF PAPER AND DETERMINE WHAT'S
16 BEING DELIVERED. YOU KNOW, WE KNOW WHAT, IN TERMS OF THE
17 REPORT THAT COMES IN, WE KNOW THAT THERE'S A DELAY BETWEEN THE
18 TIME THE REPORT'S MADE, THE TIME IT COMES TO US AND ALL OF
19 THESE THINGS BUT WE CAN AT LEAST KEEP UP TO DATE, IF WE MAKE
20 THOSE TRIPS THERE AND WE FIND OUT WHAT'S HAPPENING AND WE SEE
21 WHAT'S HAPPENING. I THINK WE'VE DONE THAT WITH ALL THE OTHER
22 HOSPITALS. CERTAINLY AT HARBOR, WE ALL SPENT TIME GOING TO
23 HARBOR TO LOOK AT IT WHEN WE WERE TALKING ABOUT SOME OF THE
24 ISSUES THERE. WE'VE BEEN DONE IT AT U.S.C., WE'VE DONE IT
25 EVERYWHERE ELSE AND I THINK IT'S VERY IMPORTANT FOR US TO DO



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THAT. NOW, YOU KNOW, I REALLY WONDER, WHEN YOU TALK ABOUT THE
2 DELIVERABLES THAT HAVE BEEN ACHIEVED, ONE OF THE ISSUES THAT
3 WAS DISCUSSED WAS THAT THERE WOULD TAKE REALLY A LONG TERM TO
4 TURN THE HOSPITAL AROUND. AT THIS POINT, I'D LIKE TO ASK
5 NAVIGANT, WHAT IS YOUR ESTIMATION OF THE TIME IT'S GOING TO
6 TAKE TO ACTUALLY TURN THE HOSPITAL AROUND TO GET TO 90% OF THE
7 DELIVERABLES?

8

9 **KAE ROBERTSON:** I THINK THAT IT'S GOING TO DEPEND A LOT ON THE
10 RECRUITMENT AND ON HIRING OF FULL-TIME PERMANENT EMPLOYEES.
11 I'M CONFIDENT THAT THE HOSPITAL CAN BE TURNED AROUND, I FEEL
12 IT'S ALREADY MADE SIGNIFICANT PROGRESS IN TERMS OF PATIENT
13 SAFETY AND DECREASING MORTALITIES. NOW THE KEY IS TO BE ABLE
14 TO HAVE IT BE SUSTAINABLE. THE PEOPLE WHO ARE GOING TO WORK
15 THERE FOR THE LONG-TERM NEED TO BE IN PLACE AND NEED TO BE A
16 PART OF THE ONGOING CHANGE. SO THAT IS OUR NEXT BIG ISSUE, IS
17 MAINTAINING THE NUMBERS OF STAFF, PHYSICIANS, LEADERS THAT ARE
18 PERMANENT AND WILL BE THERE FOR THE LONG HAUL.

19

20 **SUP. BURKE:** WELL, I, TOO, REMEMBER YOUR RESPONSE WAS THAT YOU
21 HAD PEOPLE THAT YOU BELIEVED YOU COULD BRING IN TO FILL SOME
22 OF THOSE POSITIONS. AT THIS POINT, APPARENTLY, YOU HAVE COME
23 TO THE CONCLUSION THAT SOME OF THOSE PEOPLE YOU BELIEVED THAT
24 YOU HAD ON CALL TO FILL SOME OF THOSE EMPTY POSITIONS ARE NOT
25 AVAILABLE. SO I THINK THAT WHAT HAS TO REALLY HAPPEN IS THAT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THERE NEEDS TO BE SOME UNDERSTANDING OF HOW YOU IDENTIFY
2 PEOPLE AND I RECOGNIZE THERE'S BEEN A PULITZER AWARD BETWEEN
3 THE TIME THAT YOU-- YOUR CONTRACT WAS ENTERED INTO AND THERE
4 HAVE BEEN NUMEROUS DAILY NEWSPAPER ARTICLES THAT DO INFLUENCE
5 PEOPLE AND ALSO THAT PEOPLE HAVE OBSERVED HOW-- WHAT HAPPENS
6 BEFORE THIS BOARD AND SOMETIME I'M SURE THEY THINK ABOUT THAT
7 IN TERMS OF THEIR CAREER FUTURES. SO...

8

9 **KAE ROBERTSON:** BUT THERE ALSO IS UNCERTAINTY AS TO WHETHER OR
10 NOT THE HOSPITAL WILL CONTINUE TO EXIST BASED ON JUST THE
11 AUGUST REPORT THAT IS BEING AWAITED. IT IS DIFFICULT, IN THAT
12 UNCERTAIN ENVIRONMENT, TO TEMPT PEOPLE TO MOVE INTO THAT
13 POSITION THAT'S ALREADY GOING TO BE CHALLENGING AND THEN, IF
14 YOU MAKE IT BE UNCERTAIN AS TO WHETHER OR NOT MAKING THAT MOVE
15 WOULD GIVE THEM A CONTINUED STREAM OF INCOME AND A CONTINUED
16 JOB, I THINK THAT IT BECOMES-- BECOMES EVEN HARDER TO RECRUIT.

17

18 **SUP. BURKE:** BUT I RECOGNIZE THAT. I MEAN, NO ONE WANTS TO GO
19 SOME PLACE THAT YOU'RE TALKING ABOUT CLOSING AND NO ONE WANTS
20 TO GO SOMEWHERE WHERE YOU'RE TALKING ABOUT HIRING SOMEONE ELSE
21 TO RUN IT. SO THAT WE'RE REALLY IN A CATCH 22 BUT SOMEHOW WE
22 HAVE TO COME FORWARD-- MOVE FORWARD AND TRY TO RECRUIT PEOPLE
23 BECAUSE THERE ARE PEOPLE WHO-- YOU KNOW, THERE ARE PEOPLE WHO
24 WANT TO HELP TO DO ANYTHING, THERE ARE PEOPLE WHO HAVE A
25 DEDICATION TO THE COMMUNITY AND THEY DON'T CARE ABOUT THEIR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 OWN CAREER. THEY JUST WANT TO HELP PEOPLE WHO MAY NEED
2 HEALTHCARE. THERE ARE A NUMBER OF PEOPLE LIKE THAT AND WE HAVE
3 TO TRY TO IDENTIFY THOSE PEOPLE AND I UNDERSTAND WE HAVE
4 HEALTH FAIRS AND YOU'VE HAD FAIRS TO RECRUIT NURSES, EVEN,
5 YOU'VE BEEN ABLE TO RECRUIT AND THAT YOU...

6

7 **KAE ROBERTSON:** THE HEALTH FAIRS FOR NURSES HAVE BEEN
8 SUCCESSFUL AND CERTAINLY HAVE HELPED US IN THE RECRUITMENT,
9 AND I THINK THE ISSUE OF EXECUTIVE STAFF IS ONE WHERE WE'VE
10 STARTED THE INTERVIEW PROCESS, THERE ACTUALLY HAVE BEEN SOME
11 GOOD CANDIDATES, THERE STILL ARE MORE CANDIDATES TO INTERVIEW
12 BUT I THINK WE'RE, YOU KNOW, NOT QUITE TO THE POINT OF HAVING
13 PERMANENT REPLACEMENTS. WE'RE A WAYS AWAY FROM THAT,
14 TRUTHFULLY.

15

16 **SUP. BURKE:** BUT THE THING THAT'S VERY IMPORTANT IS, IF YOU'RE
17 GOING TO HAVE ALL THESE PROCEDURES THAT WE'VE JUST GONE
18 THROUGH A WHOLE LITANY IN THE TERMS OF DO YOU HAVE THIS
19 PROCEDURE FOR THIS MEETING AND DO YOU HAVE THIS PROCEDURE FOR
20 THAT, IF YOU HAVE THOSE PROCEDURES IN PLACE, YOU ALSO HAVE TO
21 HAVE THE PEOPLE WHO WILL CARRY THEM OUT ONLINE AND WORKING AS
22 YOU LEAVE AND THAT'S THE THING THAT'S GOING TO BE REALLY
23 DIFFICULT BECAUSE YOU'RE GOING TO HAVE TO RECRUIT THOSE PEOPLE
24 WHO ARE GOING TO MAKE SURE THAT ALL OF THOSE PROCESSES AND
25 PROCEDURES THAT WE ARE MEASURING CONTINUE AFTER NAVIGANT IS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 GONE. SO IT'S VERY IMPORTANT FOR SOME OF THESE PEOPLE TO GET
2 ON AS SOON AS POSSIBLE AND YOU HAVE MID LEVEL MANAGERS WHO CAN
3 CARRY OUT ALL OF THESE THINGS AS WELL AS SOME OF THE TOP
4 MANAGERS.

5

6 **SUP. MOLINA, CHAIR:** ANY OTHER QUESTION OR COMMENT? WE HAVE
7 SOME PEOPLE WHO WISH TO ADDRESS THIS ITEM. DR. HECTOR FLORES,
8 KATHLEEN OCHOA, MR. PETER BAXTER. DO YOU WANT TO BEGIN, DR.
9 FLORES?

10

11 **DR. HECTOR FLORES:** YES. THANK YOU VERY MUCH. GOOD AFTERNOON.
12 IT'S MY PLEASURE TO BE HERE TO GIVE YOU A BRIEF UPDATE ON THE
13 HOSPITAL ADVISORY BOARD SINCE OUR REPORT ON MAY 10TH AND ALSO
14 JUST GIVE A LITTLE PERSPECTIVE ON SORT OF WHERE OUR COMMITTEE
15 IS GOING, OUR GROUP IS GOING. JUST BRIEFLY TO SAY THAT THE
16 WORK THAT WE'VE ENGAGED IS REALLY RECOGNIZING THAT THE MEDICAL
17 CENTER IS LIKE A CARGO SHIP WITH A HUGE CRACK IN ITS HULL AND
18 WE-- DELIVERS IMPORTANT SERVICES TO MANY PEOPLE THROUGH THE
19 VARIOUS PORTS AND HARBORS AND I THINK EVEN OUR CONSULTANTS,
20 NAVIGANT, COULD NOT ESTIMATE THE SIZE OF THAT CRACK IN THE
21 HULL AND WE'RE TRYING TO REPAIR THAT SHIP IN MID OCEAN, EVEN
22 AS WE TRY TO MAKE THE IMPORTANT CHANGES REQUIRED TO ENSURE
23 PATIENT SAFETY AND CARE. I THINK THE BOARD OF SUPERVISORS HAS
24 WISELY ALSO LOOKED AT THE POTENTIAL OF OUTSOURCING THE MEDICAL
25 CENTER BUT I THINK THE KEY WILL BE THAT IT'S STILL A DAMAGED



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 SHIP THAT ANYONE WILLING TO TAKE IT ON WILL HAVE TO REPAIR IN
2 THE SAME MANNER. A COUPLE OF COMMENTS ABOUT THE HOSPITAL
3 ADVISORY BOARD AND WHAT WE'D LIKE TO ESTABLISH. I THINK THE
4 MAIN MESSAGE TODAY IS THAT WE WANT TO CONTINUE TO BE A PARTNER
5 TO THE BOARD OF SUPERVISORS AND REALLY STREAMLINING AND
6 CARRYING OUT THE CHARGE THAT YOU HAVE GIVEN US AND THAT'S THE
7 PARTNERSHIP NOT ONLY BETWEEN THE BOARD, YOUR BOARD AND THE
8 DEPARTMENT OF HEALTH SERVICES BUT ALSO THE HOSPITAL ADVISORY
9 BOARD, OUR WORK AND THE MEDICAL CENTER ITSELF AND THE PEOPLE
10 WHO WORK THERE AND THE PEOPLE WE SERVE. WE'VE HAD THREE
11 MEETINGS AS A HOSPITAL ADVISORY BOARD, IN APRIL, MAY AND
12 YESTERDAY, JUNE 13TH. WE HAVE DONE THE NECESSARY BUSINESS AS A
13 HOSPITAL ADVISORY BOARD, INCLUDING ESTABLISHING FOUR
14 COMMITTEES: TWO STANDING COMMITTEES, ONE IS THE QUALITY
15 IMPROVEMENT COMMITTEE AND ONE IS THE FINANCE AND PLANNING
16 COMMITTEE AND ALSO TWO AD HOC COMMITTEES, ONE IS A NOMINATING
17 COMMITTEE AND ONE IS WHAT WAS ORIGINALLY CALLED THE OPERATING
18 COMMITTEE, NOW CALLED THE STEERING COMMITTEE. A MAJOR PART OF
19 OUR WORK AS A BOARD ALSO IS TO ESTABLISH THE RELATIONSHIP TO
20 REALLY GAIN THE CONFIDENCE OF THE STAFF AND EMPLOYEES WHO WORK
21 AT THE MEDICAL CENTER, THE LEADERSHIP THERE, AS WELL AS GAIN
22 THE CONFIDENCE AND SUPPORT OF THE COMMUNITY. AND, WITH THAT
23 REGARD, I WANT TO RECOGNIZE TWO EXEMPLARY INDIVIDUALS WHO ARE
24 MEMBERS OF THIS ADVISORY BOARD. ONE IS SITTING NEXT TO ME,
25 KATHY OCHOA, HAS BEEN EXEMPLARY IN HER AVAILABILITY TO NOT



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ONLY THE MEMBERS OF THE COMMUNITY, THE MEMBERS OF THE MEDICAL
2 STAFF, THE WORKERS AND, IN PARTICULAR, ALSO OUR RESOURCE TO
3 NAVIGANT AND ALL THE INTERESTED PARTIES, THE STAKEHOLDERS, IF
4 YOU WILL, THE MEDICAL CENTER AND ALSO MR. JIM LOTT. UPDATE ON
5 THE HOSPITAL ADVISORY BOARD IS WE HAD ONE RESIGNATION LAST
6 WEEK FROM DR. WOODY MEYERS WHO, AS YOU MAY KNOW, HAS BEEN
7 CONSIDERED FOR A RECOMMENDATION MADE BY THE STEERING COMMITTEE
8 ON THE FUTURE OF KING DREW TO IDENTIFY A NEW CHIEF EXECUTIVE
9 THAT WOULD WORK JOINTLY WITH THE BOARD OF SUPERVISORS AND THE
10 MEDICAL SCHOOL AND, BECAUSE OF THE POTENTIAL OR CONFLICT OF
11 INTEREST, HE RESIGNED AND SO WE WILL BE IDENTIFYING A
12 RECOMMENDED-- RECOMMENDATION FOR REPLACEMENT. THE WORK OF THE
13 THREE COMMITTEES, BRIEFLY: QUALITY IMPROVEMENT COMMITTEE IS
14 REALLY TO ESTABLISH A PROCESS TO MONITOR THE SYSTEMS THAT
15 NAVIGANT HAS EITHER IMPLEMENTED OR HAS REINVIGORATED AT THE
16 MEDICAL CENTER, STARTING WITH THE ROLE OF THE MEDICAL
17 DIRECTOR, THE QUALITY REVIEW COMMITTEE AND ALL THE SUBSETS OF
18 THAT IMPORTANT WORK. WE HAD OUR BRIEFING ON MAY 16TH AND A
19 FORMAL MEETING ON MAY 27TH AND EACH OF US WHO ARE MEMBERS OF
20 THAT COMMITTEE HAVE BEEN INDIVIDUALLY MEETING WITH
21 STAKEHOLDERS AND IMPORTANT PEOPLE WHO PLAY KEY ROLES IN THE
22 MEDICAL CENTER, INCLUDING QUALITY RESOURCE-- QUALITY REVIEW
23 COMMITTEE, AS WELL AS DR. ROGER PEAKS REGARDING THE
24 RECRUITMENT OF AN INTENSIVIST TO OVERSEE THE WORK OF THE
25 I.C.U. AND DR. ROGER KAISER REGARDING THE IMPLEMENTATION OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE CLINICAL ASSESSMENT TEAMS, WHICH I THINK HAVE BEEN A MAJOR
2 BENEFIT IN TERMS OF NOT ONLY OVERSEEING UTILIZATION,
3 OVERSEEING THE QUALITY ON A DAY-TO-DAY, MINUTE-BY-MINUTE BASIS
4 BUT ALSO IMPROVING THE MORALE OF THE MEDICAL STAFF. THE
5 STEERING COMMITTEE HAD A BRIEFING ON MAY 16TH AND HAS BEEN
6 MEETING WEEKLY SINCE THEN. IT IS CHAIRED BY MR. JIM LOTT, AND
7 IT ESTABLISHED GUIDELINES TO ASSESS THE PACE OF PROGRESS AND,
8 IN A SENSE, ASSESS THE ROLE OF NAVIGANT AND ITS PERFORMANCE
9 AND, WITH THAT, ALSO IDENTIFYING STRUCTURAL BARRIERS THAT
10 WOULD PREVENT THE RIGHTING OF THE SHIP, SO TO SPEAK, AND THAT
11 REALLY INCLUDES IDENTIFYING HUMAN RESOURCES CHALLENGES AND ONE
12 OF THE IMMEDIATE THINGS WE HEARD FROM THE CONSTITUENTS, THE
13 WORKERS INTERNALLY AS WELL AS EXTERNALLY IS THAT COMPENSATION
14 IS A MAJOR ISSUE FOR RECRUITMENT. AND IF WE HAVE TIME, WE CAN
15 TALK ABOUT WHAT WE'VE DONE SO FAR. CLEARLY, RIGHTING THE SHIP
16 HAS TO INVOLVE PLACING ONSITE LEADERSHIP: THE C.E.O., THE
17 C.O.O., THE CHIEF NURSING OFFICER AND THE TEAM THAT THEY WILL
18 ASSEMBLE TO CARRY OUT THE RESPONSIBILITIES OF TURNING AROUND
19 THE MEDICAL CENTER. IN A SENSE, WE'RE OUTSOURCING THAT
20 MANAGEMENT AND ITS EXECUTIVE LEADERSHIP BUT THERE'S NOTHING
21 LIKE GROWING YOUR OWN LEADERSHIP TO BE ABLE TO KICK
22 ACCOUNTABILITY INTO THE SYSTEM ON A DAY-TO-DAY BASIS AND TO
23 HAVE PERSONAL OWNERSHIP, PERSONAL INVESTITURE IN THAT SUCCESS.
24 AND WE HAVE IDENTIFIED STRATEGIES TO PUBLICIZE THE RECRUITMENT
25 OF THOSE INDIVIDUALS. I THINK THAT THERE ARE MANY, MANY, COULD



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NUMBER THEM IN THE DOZENS OF TALENTED RISK-TAKERS WHO WOULD
2 COME AND WORK IN THIS INSTITUTION IF THEY WERE GIVEN THE
3 APPROPRIATE ENVIRONMENT IN WHICH TO BRING A TEAM TOGETHER THAT
4 WOULD TURN THE SYSTEM AROUND. SECONDLY AND MOST IMPORTANTLY IN
5 TERMS OF THE IMMEDIATE THINGS, THE CHARGE OF THE STEERING
6 COMMITTEE IS TO OVERSEE THE RECERTIFICATION BY J.C.A.H.O. AND,
7 AS A CONSEQUENCE TO THAT, TO OVERSEE THE STATUS OF THE
8 ACCREDITATION OF A.C.G.M.E. BODY OF THE INSTITUTION AS A
9 TEACHING INSTITUTION AND BY EXTENSION THE RESIDENCY PROGRAMS
10 AT THE MEDICAL CENTER. THE FINANCE COMMITTEE HAS MET BRIEFING
11 ON THE 17TH OF MAY AND THEN WE ACTUALLY HAD OUR FIRST FORMAL
12 MEETING ON THE 24TH OF MAY. THE CHAIR OF THAT COMMITTEE,
13 UNFORTUNATELY, WAS DR. WOODROW MEYERS, WHO HAS NOW RESIGNED,
14 SO WE WILL BE IDENTIFYING A NEW CHAIR FROM THE EXISTING
15 MEMBERS. LASTLY IS JUST LOOKING AT THE AUDIT. THE AUDIT,
16 UNFORTUNATELY, WE DID NOT RECEIVE UNTIL YESTERDAY MORNING, SO
17 IT WAS HARD FOR US TO REALLY TAKE FORMAL ACTION AS A HOSPITAL
18 ADVISORY BOARD. BUT MY REVIEW OF IT LAST NIGHT IS THAT IT'S
19 ACTUALLY A FAIR AUDIT. IT'S GOOD, IT'S FAIR. AS AUDITS GO, WE
20 ASK AUDITORS TO NOT ONLY IDENTIFY THE 75% OF THE GLASS THAT IS
21 FULL BUT ALSO IDENTIFY THE 25% THAT'S NOT AND GIVE US THE
22 REASONS WHY. IN PARTICULAR, THE CONTROLLER'S REPORT, AUDITOR-
23 CONTROLLER'S REPORT ACTUALLY INDICATES THAT, EIGHT MONTHS INTO
24 THEIR ENGAGEMENT, I.E., 75% OF THE TIME OF THEIR ENGAGEMENT
25 HAS ELAPSED, NAVIGANT HAS ACCOMPLISHED ABOUT 75% OF THE WORK



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IT NEEDED TO DO. AND, IN THE OTHER 30%, ALTHOUGH THERE MAY BE
2 SOME DEFICIENCIES, A LOT OF IT IS RELATED TO THE WORKFORCE AND
3 HOW WELL THEY'VE BEEN ABLE TO AMASS, ENGAGE, DIGEST AND
4 INTERNALIZE THE INFORMATION THAT NAVIGANT HAS PLACED BEFORE
5 THEM. WHAT WE WOULD LIKE TO DO IS REITERATE THE FACT THAT WE
6 WANT TO BE YOUR EYES AND EARS, WE WANT TO SWEAT THE BULLETS
7 WITH YOU, WE WANT TO BE YOUR PARTNER AND ONE OF THE THINGS
8 THAT THE H.A.B. ASKED ME, THROUGH A FORMAL VOTE, IS TO
9 REITERATE THAT ROLE AS A PARTNER AND THAT AUDITS, SUCH AS THE
10 ONE THAT NEEDED TO BE DONE BY THE AUDITOR-CONTROLLER, SHOULD
11 BE SHARED WITH US AS THE FIRST PASS OF REVIEW SO THAT WE CAN
12 HELP YOU IN YOUR DELIBERATIONS. LASTLY, AGAIN, I THINK THE
13 HOSPITAL ADVISORY BOARD IS COMMITTED TO MAINTAINING SERVICES
14 IN THAT COMMUNITY. AS SUPERVISOR ANTONOVICH MENTIONED, IT'S AN
15 IMPORTANT ANCHOR FOR THE CARE OF THAT COMMUNITY AND SAFETY,
16 QUALITY IMPROVEMENT AND EXCELLENCE ARE PART OF OUR CHARGE.
17 THANK YOU VERY MUCH FOR THE OPPORTUNITY.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU. I'M WONDERING, DR. FLORES, IN
20 THE WORK THAT YOU'RE DOING AND I KNOW YOU JUST STARTED, I KNOW
21 THAT THE AUDIT, IT'S HARD-- IT'S NOT REALLY IN CONTEXT, IT'S
22 LIKE NUMBERS GAME THAT WAS PLAYED BUT I HAVE THE SAME CONCERN
23 AS SUPERVISOR ANTONOVICH MENTIONED ABOUT OUR TIMEFRAME HERE
24 AND I KNOW THAT YOU JUST STARTED BUT IT JUST SEEMS TO ME THAT
25 RECRUITMENT IS ALWAYS IN THE PROCESS AND WE DON'T SEE PEOPLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 COMING. AND I DON'T THINK IT'S A COMPENSATION ISSUE, AS MUCH
2 AS PEOPLE WILL SAY THAT. BUT I DO-- IT-- THAT'S A REAL
3 CONCERN, AND I HOPE THAT-- I KNOW YOU MENTIONED IT AS
4 SOMETHING YOU'RE DOING BUT I'M WORRIED THAT WE'RE NOT GOING TO
5 MEET THIS TIMEFRAME AND WE'RE GOING TO BE IN A SITUATION WHERE
6 WE START THE PROCESS OVER AGAIN. I DON'T KNOW WHERE WE'RE
7 GOING WITH NAVIGANT BUT IT DOESN'T LOOK SO HOT FOR US. AND I'M
8 WORRIED ABOUT WHAT ARE THE NEXT STEPS AFTER THIS AND
9 CERTAINLY-- EVEN IF-- EVEN IF TODAY, WE WERE ACTIVELY
10 RECRUITING AND WE WERE TO ACTIVELY BEGIN THE PROCESS AND
11 CREATE INTERVIEWS IN THE NEXT TWO WEEKS, WHICH I KNOW IS
12 IMPOSSIBLE, AND THEN WE START HIRING PEOPLE IN THE NEXT MONTH
13 AND A HALF, WHAT DO YOU HAVE AT THE END OF THE DAY BUT TWO
14 PEOPLE OR THREE PEOPLE THAT JUST STARTED? I MEAN, THEY CAN'T
15 MANAGE IT.

16

17 **DR. FLORES:** THAT'S A VALID POINT. AND THERE'S THREE PARTS TO
18 ANSWERING THAT. I THINK ONE IS THAT, WE DO HAVE AT LEAST, AS
19 MUCH AS I REGRETTED TO SEE DR. WILLIAM MEYERS RESIGN FROM THE
20 HOSPITAL ADVISORY BOARD, HE HAS NOW WILLINGLY THROWN HIS NAME
21 IN THE HAT TO BE CONSIDERED AS A CANDIDATE. THAT'S THE KIND OF
22 RISK-TAKER. HE'S GOT INCREDIBLE TALENT NETWORKING WITH THE
23 KIND OF PEOPLE THAT HE COULD ALSO ATTRACT...

24

25 **SUP. MOLINA, CHAIR:** SO WHERE IS THE HAT AT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

DR. FLORES: WELL, THAT'S-- THE KEY IS ACTUALLY WITH INDIVIDUALS LIKE HIMSELF AND I DON'T WANT TO SPEAK FOR HIM BUT-- IS THEY WANT TO SEE THAT THIS WILL BE A STRATEGIC POSITION THAT IS AS MUCH OF A CAREER-DEFINING MOMENT FOR INDIVIDUALS LIKE HIMSELF AS IT IS AN OPPORTUNITY TO MAKE SOME HISTORIC CHANGES, AND THAT IS NEGOTIATING WHAT I THINK HE SUPPORTS, IS THE STEERING COMMITTEE'S RECOMMENDATION FOR A NEW C.E.O. THAT WOULD BE A PARTNERSHIP BETWEEN THE MEDICAL SCHOOL AND THE BOARD OF SUPERVISORS. THAT'S THE HAT THAT I THINK HIS NAME IS IN.

12

SUP. MOLINA, CHAIR: I KNOW, BUT WHERE IS THAT AT?

14

DR. FLORES: WELL, AND I THINK IT'S AN ACTION THAT WE WILL BE MAKING A FORMAL RECOMMENDATION ONCE WE'VE HAD A CHANCE TO DELIBERATE BECAUSE WE'VE HAD OTHER THINGS AS PRIORITIES THAT WE'VE NOT HAD A CHANCE TO TALK ABOUT THIS. THERE ARE SOME MEMBERS OF OUR HOSPITAL ADVISORY BOARD WHO WOULD FEEL THAT JUMPING TO THAT NEW C.E.O. POSITION MAY BE A DISTRACTION IN TERMS OF GETTING OTHER PRIORITIES TAKEN CARE OF. THE SECOND PART OF THAT QUESTION IS REALLY, YOU'RE RIGHT, IT'S NOT ABOUT COMPENSATION, IT'S JUST ABOUT FINDING THE RIGHT ENVIRONMENT FOR INDIVIDUALS WHO WANT TO PARTICIPATE. I WOULD SAY THAT THERE ARE MEMBERS, JUST LIKE THE FOLKS WHO STEPPED UP TO

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 VOLUNTEER THEIR TIME ON THE HOSPITAL ADVISORY BOARD, THAT
2 THERE ARE MANY OUTSIDE-- I DON'T THINK WE'VE DONE A GOOD JOB
3 OF MARKETING THESE POSITIONS IN THE RIGHT JOURNALS AND RIGHT
4 CIRCLES. FOR EXAMPLE, THE AMERICAN ASSOCIATION OF MEDICAL
5 COLLEGES, THE MEDICAL GROUP MANAGEMENT ASSOCIATION, THE
6 AMERICAN COLLEGE OF HEALTHCARE EXECUTIVES HAS RISK TAKERS.
7 I'VE BEEN TO THOSE CONFERENCES AND I'VE SEEN THEM.

8

9 **SUP. MOLINA, CHAIR:** I KNOW BUT, DR. FLORES, YOU KNOW, FOR
10 SOMEBODY WHO IS SITTING HERE, I'M SUPPOSED TO ASSUME THAT I
11 WORK WITH PROFESSIONALS. I MEAN, I HIRED A CONSULTANT THAT'S A
12 \$15 MILLION A YEAR CONSULTANT. THEY SHOULD KNOW THIS. I MEAN,
13 IT'S HARD TO BE GOING BACK. I'VE TALKED TO THEM ABOUT THE LACK
14 OF-- THAT I KNOW PROFESSIONALS WHO ARE SAYING, THIS IS NOT
15 APPEARING IN THE WEBSITES THAT THEY LOOKED AT, AND THEY DON'T
16 TAKE IT TO HEART. I'VE WRITTEN OUR PERSONNEL PEOPLE WHO SAY,
17 "OH, YEAH, WE'RE MARKETING THESE POSITIONS, WE'RE OUT THERE,"
18 AND YET YOU'RE TELLING ME THE SAME THING THAT I HAD A HARVARD
19 DOCTOR TELL ME ABOUT THREE MONTHS AGO SAYING THAT THEY HAVE
20 LOOKED FOR THESE OPENINGS, THEY CAN'T FIND THEM. I MENTIONED
21 IT TO MR. JANSSEN, I MENTIONED IT TO MR. HENRY. AND YOU'RE
22 SAYING THE SAME THING TO US. IT'S JUST HARD TO BE ON THIS END
23 OF IT AND KEEP GETTING ASSURANCES FROM PEOPLE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. FLORES:** WELL, I THINK SOMETHING NAVIGANT CAN'T DO IS WE
2 CAN DO A LITTLE ARM TWISTING AS WELL AS CONVINCING THE RIGHT
3 ENVIRONMENT...

4

5 **SUP. MOLINA, CHAIR:** BUT, I MEAN, PUTTING SOMETHING IN A
6 WEBSITE OR GETTING A MAJOR RESOURCE WHERE DOCTORS LOOK TO SEE
7 WHAT KIND OF AVAILABILITY OF POSITIONS, THAT'S JUST SUCH A
8 SIMPLE-- YOU DON'T GOT TO TWIST ANYBODY'S ARM. YOU JUST
9 PROBABLY HAVE TO PAY A COUPLE OF NICKELS TO GET IT ON A
10 WEBSITE OR IN A NEWSPAPER AD.

11

12 **DR. FLORES:** AND, ACTUALLY, THAT'S PROBABLY THE LOWEST YIELD IN
13 TERMS OF LOOKING FOR THE TALENT YOU'RE LOOKING FOR. BECAUSE,
14 MOST OF THE TIME, THE PEOPLE LOOKING AT THOSE WEB PAGES ARE
15 PEOPLE THAT ARE HAVING A TOUGH TIME FINDING WHO THEY ARE...

16

17 **SUP. MOLINA, CHAIR:** THEY'RE LOOKING FOR A JOB. <LAUGHS>

18

19 **DR. FLORES:** NO, THAT'S THE TRUTH. IT HAS TO BE A PERSONAL
20 RELATIONSHIP...

21

22 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THAT'S ONE OF THE ISSUES
23 YOU MENTIONED. I JUST DON'T KNOW. EVERY TIME WE TALK ABOUT
24 RECRUITMENT, IT'S ALWAYS IN PROCESS. AND WE HAVE BEEN A YEAR
25 AND A HALF OF "IN PROCESS" AND IT'S JUST VERY TROUBLING. I'M



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 JUST NERVOUS THAT WE'RE NEVER GOING TO GET TO THE POINT WHERE
2 WE HAVE SOME STABLE MANAGEMENT IN THE FACILITY. I REALLY THINK
3 IT'S LEADERSHIP AND MANAGEMENT. THEY HAVE A LOT OF GOOD PEOPLE
4 WORKING THERE BUT WE DON'T HAVE MANAGEMENT AND LEADERSHIP AT
5 THE TOP TO REALLY ASSIST US.

6

7 **DR. FLORES:** AND I THINK A THIRD PART WILL BE NAVIGANT ITSELF.
8 IF IT CAN CREATE THE RIGHT ENVIRONMENT, THEN I THINK, AGAIN,
9 THIS IS MY PERSONAL PERSPECTIVE IN LOOKING AT THE AUDIT
10 RESULTS, IS THAT THIS IS AN OVERWHELMING TASK AND THE-- THEY
11 CAN CREATE THE RIGHT ENVIRONMENT BY AT LEAST DEFINING WHAT THE
12 CHALLENGES ARE FOR THAT NEW PERSON COMING IN SO THEY DON'T
13 HAVE THE SAME KIND OF LEARNING CURVE. I THINK THEY'VE DONE A
14 GREAT JOB IN THE EIGHT MONTHS THEY'VE BEEN HERE.

15

16 **SUP. MOLINA, CHAIR:** WELL, YOU KNOW, AGAIN, IT'S HARD FOR ME TO
17 TELL IF THEY'RE DOING A GREAT JOB OR NOT. I JUST AM STILL VERY
18 CONCERNED ABOUT OUR DEADLINE DATE. MR. HENRY IS NOW GIVING US
19 A DETAILED REPORT OF PERSONNEL ACTIONS. THERE WERE, LIKE,
20 EIGHT PEOPLE HIRED ON MAY THE 20TH ON DIFFERENT LEVELS,
21 EVERYTHING FROM NURSES TO PHARMACY FOLKS, AND ALL OF THEM HAVE
22 SINCE COME BACK WITH SOME KIND OF PROBLEM IN THEIR DEPARTMENT
23 OF JUSTICE REVIEW. I MEAN, IT'S LIKE-- THAT'S NOT RECRUITMENT.
24 I MEAN...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **DR. FLORES:** NO, THAT'S SETTling FOR SOMEBODY WITH A HEARTBEAT
2 AND A PULSE, YOU KNOW?

3

4 **SUP. MOLINA, CHAIR:** IT'S VERY UNSETTLING. AND SO I HOPE THE
5 COMMITTEE IS LOOKING AT THESE THINGS. UNFORTUNATELY, THAT'S
6 WHAT WE'RE WRESTLING WITH HERE. I MEAN, I GET THIS REPORT AND
7 I LOOK AT IT AND I'M GOING, "WHAT DOES THIS MEAN?" THAT
8 EVERYBODY WHO WAS RECRUITED ON THAT DAY HAD A CRIMINAL RECORD
9 OF SOME TYPE? THAT IS VERY TROUBLING.

10

11 **DR. FLORES:** THANK YOU.

12

13 **SUP. MOLINA, CHAIR:** MISS OCHOA.

14

15 **KATHY OCHOA:** YES. GOOD AFTERNOON, SUPERVISORS. MY NAME IS
16 KATHY OCHOA. I AM HERE ON BEHALF OF S.E.I.U LOCAL 660. I WANT
17 TO CLARIFY A COUPLE OF POINTS RELATED TO THE DISCUSSION ON
18 CONTRACTING OUT OR OUTSOURCING. CLEARLY, WE OPPOSE THE
19 OUTSOURCING OF THE HOSPITAL ITSELF AND ITS DIVESTITURE. WE
20 THINK IT'S A VALUABLE COMMUNITY ASSET AND WE ARE PUTTING ALL
21 OF THE RESOURCES AVAILABLE TO US TO REBUILD THAT HOSPITAL. WE
22 FEEL VERY CONFIDENT THAT, AS WE APPROACH J.C.A.H.O.
23 APPLICATION IN AUGUST AND A REVIEW IN NOVEMBER, THAT THE
24 DISCUSSION AROUND OUTSOURCING THE HOSPITAL WILL BECOME MOOT
25 BECAUSE WE WILL BE ABLE TO REESTABLISH ACCREDITATION. ON THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ISSUE OF THE PHARMACY IDEA, I WANT TO COMMUNICATE VERY CLEARLY
2 THAT WE OPPOSE CONTRACTING OUT OF PHARMACY. NAVIGANT
3 IDENTIFIED THAT MANY OF THE STAFF ARE ALREADY REGISTRY STAFF;
4 THEREFORE, THEY'RE NOT PERMANENT COUNTY EMPLOYEES AND IT'S
5 VERY SIMILAR TO THE DISCUSSION THAT MY COLLEAGUE, TANYA AKEL,
6 RAISED THIS MORNING ABOUT LIBRARIES. THE SOLUTION TO GETTING
7 QUALIFIED LIBRARIANS IN IS NOT TO JUST RELY ON P.D.Q. AND
8 VIOLATE CONTINUALLY SECTION 31000 OF THE STATE CODE IN DOING
9 SO BUT TO FIGURE OUT WHAT ARE THE WAYS TO RECRUIT AND RETAIN
10 AND I WOULD TAKE IT A STEP FURTHER, HOW TO RESTORE MONEY THAT
11 HAS BEEN DIVERTED FROM SALARY AND EMPLOYEE BENEFITS OVER TO
12 SERVICES AND SUPPLIES WHERE, ACTUALLY, YOU'RE BUYING A HUMAN
13 RESOURCE. THAT MONEY NEEDS TO BE REINVESTED BACK INTO THE
14 STAFF. SO I WOULD ARGUE THAT THE SOLUTION IS TO FIGURE OUT HOW
15 TO MAKE THE PHARMACY STAFF A PERMANENT PART OF THE COUNTY
16 WORKFORCE AND, AT THE SAME TIME, AVOID YOUR CONTINUED
17 VIOLATION OF SECTION 31000. I WAS REALLY CONCERNED WHEN THE
18 DIRECTOR OF HUMAN RESOURCES WAS ASKED ABOUT, WHAT ABOUT THE
19 IMPACT ON COUNTY WORKERS, SAID, "WELL, YOU KNOW, WE'LL
20 MITIGATE." I THINK THAT WE SHOULD AVOID MITIGATION ALTOGETHER
21 BY REDUCING THE NUMBER OF AGENCY WORKERS, CONVERTING SERVICES
22 AND SUPPLIES REVENUE BACK TO SALARY EMPLOYEE BENEFITS FOR A
23 MORE FAIR AND EQUITABLE WORKPLACE. THANK YOU.

24
25 **SUP. MOLINA, CHAIR:** MR. BAXTER.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,

3 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND

4 I LIVE IN LOS ANGELES. IT IS RESPECTFULLY SUBMITTED THAT THIS

5 AGENDA ITEM PROVIDES FOR A REPORT ON THE STATUS OF REFORM AT

6 KING DREW MEDICAL CENTER. THERE IS A COMPARISON TO BE DRAWN

7 BETWEEN THE LEVEL OF PUBLIC DISCUSSION OVER THE KING DREW

8 MEDICAL CENTER AND THE FIRE DEPARTMENT OF THE COUNTY OF LOS

9 ANGELES. THE DIFFERENCE BETWEEN THESE TWO PUBLIC RESOURCES IN

10 TERMS OF PUBLIC SCRUTINY IS LITTLE SHORT OF AMAZING. THE KING

11 DREW DISCUSSION HAS ATTRACTED AND THAT DISCUSSION CONTINUES TO

12 ATTRACT THE MOST CAREFUL STUDY BY THE BOARD OF SUPERVISORS,

13 THE HEALTH DEPARTMENT, NAVIGANT AND THE NEWS MEDIA,

14 PARTICULARLY "THE LOS ANGELES" TIMES. IN COMPARISON, THERE

15 APPEARS TO BE NO ONGOING STUDY OF THE OPERATIONS OF THE FIRE

16 DEPARTMENT, EVEN THOUGH THE DISASTER OF 9/11 WAS, AS IT

17 REMAINS, A PUBLIC SPECTACLE OF FIREFIGHTING BEING REVEALED AS

18 A VOCATION IN SHAMBLES. THE WHOLE UNDERTAKING, THAT IS, THE

19 RESPONSE OF THE NEW YORK FIRE DEPARTMENT TO THAT EVENT ON

20 9/11, WAS A TOTAL FAILURE. HERE IN LOS ANGELES, WE FACE

21 ANOTHER FIRE SEASON WHEN WE MAY EXPECT TO SUFFER THE LOSS OF

22 LIFE AND PROPERTY FROM FIRE ON A SCALE UNKNOWN IN ANY OTHER

23 PART OF THE WORLD. EVERY DAY AT KING DREW MEDICAL CENTER,

24 MIRACLES IN MEDICINE ARE REGULARLY PERFORMED AND THESE

25 MIRACLES ARE, IT SEEMS, ALMOST ROUTINE AT EVERY HOSPITAL IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THE COUNTY. NOTHING IN MEDICINE COMPARES WITH THE DEVASTATION
2 OF 9/11 IN MANHATTAN AND YET THE STUDY OF KING DREW IS
3 CONDUCTED PUBLICLY IN EXCRUCIATING DETAIL WHILE THE OPERATION
4 IN MANHATTAN-- IN MANHATTAN ON 9/11 IS SHIELDED BY WHAT
5 APPEARS TO BE A MYSTERIOUS TAB-- TABOO, ALL OF WHICH IS
6 RESPECTFULLY SUBMITTED AND I THANK YOU, MADAM CHAIR.

7

8 **SUP. MOLINA, CHAIR:** THANK YOU. NEXT WE HAVE DR. GENEVIEVE
9 CLAVREUL AND CHRIS EDWARDS.

10

11 **DR. GENEVIEVE CLAVREUL:** GOOD AFTERNOON, BOARD OF SUPERVISORS.
12 THIS IS DR. GENEVIEVE CLAVREUL. I'M ALWAYS AMAZED OF THOSE
13 WEEKLY MEETINGS WHERE WE ARE FED ERRONEOUS INFORMATION AND NO
14 ONE RESPONDS TRULY TO THE QUESTION BEING ASKED. I THINK IT
15 WOULD BE CHALLENGING FOR YOU TO REALLY READ THE TRANSCRIPT OF
16 THOSE MEETINGS OR WATCH A TAPE OF THOSE MEETINGS, AND YOU WILL
17 FIND OUT HOW YOU ARE MADE FOOLS OF. BUT SUPERVISOR ANTONOVICH
18 ASKED A VERY PRECISE QUESTION OF NAVIGANT: HOW MANY
19 TURNAROUNDS OF HOSPITALS HAVE YOU DONE? AND HE WAS TOLD
20 NUMEROUS. THE QUESTION SHOULD HAVE BEEN ASKED, HOW MANY NOT
21 FINANCIAL TURNAROUNDS BUT TRULY HOSPITAL TURNAROUNDS? AND THE
22 RESPONSE WOULD HAVE BEEN ZILCH, THIS ONE IS THE FIRST ONE. AND
23 IT'S OBVIOUS, FROM THE PERFORMANCE, THAT THEY ARE NOT QUITE
24 EXPERT IN THE SITUATION. WHEN YOU LOOK AT THE REPORT THEY GIVE
25 YESTERDAY TO THE HOSPITAL ADVISORY BOARD, YOU KNOW, ONE OF THE



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 TASKS WAS TO PROVIDE APPROPRIATE NURSING STAFF. NOT ONLY WE
2 HAVE NOT INCREASED THE NURSING PERMANENT STAFF, BUT WE ARE
3 INCREASING EVERY MONTH THE USE OF THE REGISTRY. IN JANUARY,
4 40% OF THE STAFF WAS REGISTRY. IN FEBRUARY, 44%. IN MARCH,
5 46%. AND THAT'S AMAZING WHEN THE PATIENT CENSUS HAS DROPPED
6 FANTASTICALLY AT KING DREW. THE CENSUS OF PATIENTS HAS DROPPED
7 SO MUCH THAT MANY OF THE RESIDENT PROGRAMS WON'T BE ABLE TO BE
8 MAINTAINED BECAUSE THE RESIDENTS DON'T HAVE ENOUGH PATIENTS TO
9 DO THEIR LEARNING. SO THE FIGURES ARE MUCH WORSE THAN WE ARE
10 THINKING ABOUT. AND, AS A STATEMENT, THE PERCENTAGE OF
11 PATIENTS WITH COMPLETED NURSING ASSESSMENT WAS 24-HOUR. IT IS
12 WORSE NOW THAN IT WAS IN JANUARY. YOU KNOW, I HAVE NOT SEEN
13 THE IMPROVEMENTS AND IT'S DEVASTATING FOR ME TO SEE HOW PEOPLE
14 ARE WILLING TO ACCEPT SUCH STANDARDS. YOU ARE PAYING AND IT'S
15 NOT \$15 MILLION, BY THE WAY, IT'S GOING TO BE OVER \$18 MILLION
16 WHEN WE TALK ABOUT EXPENSES AND SO ON. FOR THE AMOUNT WE ARE
17 PAYING, WE HAVE THE RIGHT TO DEMAND PERFORMANCE AND IT'S YOUR
18 DUTY, AS A PUBLIC REPRESENTATIVE, TO DEMAND THAT THEY PERFORM
19 TO WHAT THEY'RE BEING PAID FOR. THANK YOU.

20

21 **CHRISTINA EDWARDS:** GOOD AFTERNOON. FIRST, I'D LIKE-- YOU NEED
22 TO ASK YOURSELF TO STOP ACCEPTING THE SIZZLE, ASK FOR THE
23 STEAK. BECAUSE ALL NAVIGANT HAS DONE TO DATE IS SELL THE
24 SIZZLE. THEY HAVE YET TO SELL THE STEAK. THAT'S REVEALED IN
25 THE AUDIT. THE BACKBONE OF ALMOST ANY ORGANIZATION, ESPECIALLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 A BUREAUCRACY, IS ITS POLICIES AND ITS PROCEDURES. AND, IF YOU
2 READ THE AUDITS PROVIDED BY YOUR EMPLOYEES, BY THE AUDITOR-
3 CONTROLLER, ALMOST EVERY SINGLE POLICY IS STOPPED AT THE
4 ROLLOUT STAGE. WE'RE EIGHT MONTHS INTO THIS CONTRACT, ALMOST,
5 AND THEY HAVE NOT FULLY ROLLED OUT ONE SINGLE POLICY,
6 ACCORDING TO THIS AUDIT. THAT'S A BIG PROBLEM. BECAUSE THAT'S
7 THE MEAT. WITHOUT THESE POLICIES IN PLACE, YOU CANNOT ENSURE
8 SUCCESS. BUT THEN AGAIN, MISS ROBERTSON SEEMS TO HAVE A
9 PROBLEM WITH THE FACTS. GO BACK IN YOUR TRANSCRIPTS BECAUSE,
10 IF I REMEMBER CORRECTLY, AND MY MEMORY IS QUITE WELL AND QUITE
11 GOOD, MISS ROBERTSON SAID THE C.N.O., MISS WHITE, WHO WAS OFF
12 AT AN A-1-- I THINK IT WAS AN A-1 MEETING, WAS OUT THERE
13 ACTUALLY RECRUITING FOR THE C.N.O. POSITION FOR KING DREW.
14 TODAY, SHE SEEMED TO HAVE A DIFFERENT VERSION OF WHAT SHE WAS
15 DOING AT THAT MEETING. BUT THIS IS THE SAME GROUP THAT SAW
16 NURSING AS SO INSIGNIFICANT THAT, WHEN THEY CAME ON THE
17 GROUND, THEY DID NOT BRING A CHIEF NURSING OFFICER WITH THEM.
18 IT TOOK THEM ALMOST A MONTH, IF NOT MORE, TO BRING SOMEONE
19 WITH THEM. AND WHEN THEY FINALLY DID BRING SOMEONE WITH THEM,
20 NURSING WAS SO SIGNIFICANT TO THEM THAT SHE WAS GOING HOME
21 EVERY THURSDAY TO NORTH CAROLINA. SO IT WAS MORE IMPORTANT FOR
22 HER TO GO HOME THAN TO STAY HERE AND MEET THE NEEDS OF THE
23 NURSING PROGRAM AND THE NURSING SERVICES. THAT WENT ON FOR
24 MONTHS. MONTHS, WHEN WE WERE PAYING SOMEONE TO BE FULL-TIME
25 BUT THAT PERSON WASN'T FULL-TIME. OH, BUT, SEE, THAT'S JUST



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NURSING. SEE, NURSING IS THE BACKBONE OF A HOSPITAL. YOU CAN
2 HAVE THE BEST DOCTORS IN THE WORLD BUT, IF YOUR NURSES AREN'T
3 GOOD, IT DOESN'T FLY BECAUSE THE PATIENTS ARE TOUCHED BY THE
4 NURSES A HUNDRED PERCENT OF THE TIME, NOT BY DOCTORS, NOT EVEN
5 IN A TEACHING HOSPITAL. NURSING IS STILL IN CRITICAL CONDITION
6 AT KING DREW. THEY'RE TURNING OVER SUPPOSEDLY SOME OF THE
7 REGISTRY NURSES HAVE COME ON FULL-TIME. THAT'S GREAT. ARE WE
8 PAYING A PREMIUM FOR THAT TURNOVER? BECAUSE A LOT OF
9 REGISTRIES, WHEN THEY DO TURN OVER THEIR STAFF TO A HOSPITAL
10 AS A FULL-TIME POSITION, EXPECT A PREMIUM PAID FOR THEM. ARE
11 WE PAYING A PREMIUM? WE PROBABLY ARE. UNLESS THEY'RE REALLY
12 GOOD NEGOTIATORS AND THEY HAVE BEEN ABLE TO NEGOTIATE NO
13 PREMIUM PAID BUT THAT SHOULD BE A QUESTION ASKED BECAUSE THOSE
14 PREMIUMS, THAT TRANSLATES INTO HOW MANY PEOPLE YOU CAN HIRE
15 DOWN THE ROAD. YOU HAVE A SERIOUS ISSUE WITH YOUR DIRECTOR OF
16 HEALTH ISSUES NOT GIVING YOU THE FACTS. MISS ROBERTSON FAILS
17 ALSO TO GIVE YOU THE FACTS BUT THAT'S THE WAY YOU LIKE IT.
18 THAT'S WHY YOU'RE STILL HERE WONDERING WHETHER OR NOT YOU
19 SHOULD SHOW THE DOOR TO NAVIGANT. THE AUDIT GIVES YOU THE
20 ANSWER.

21

22 **SUP. MOLINA, CHAIR:** THANK YOU. THIS IS A RECEIVE AND FILE
23 REPORT IF WE DON'T HAVE ANY FURTHER QUESTIONS. WE COULD MOVE
24 ONTO-- I DON'T THINK-- ARE THERE OTHER ITEMS WE HAVEN'T DONE?
25 WE STILL HAVE ADJOURNMENTS. WE HAVE NUMBER 11? OH, THAT'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RIGHT. WE HAVE NUMBER 11. I APOLOGIZE. THEN LET ME CONTINUE TO
2 GO THROUGH. I DON'T HAVE ANY ADJOURNING MOTIONS OR ANY OTHER
3 ITEMS. MS. BURKE?

4

5 **SUP. BURKE:** I HAVE ADJOURNMENTS. I MOVE THAT, WHEN WE ADJOURN
6 TODAY, WE ADJOURN IN MEMORY OF THE HONORABLE HARRY T.
7 SCHAFFER, WHO PASSED AWAY ON FRIDAY, JUNE 3RD, AT THE AGE OF
8 92 OF CANCER. JUDGE SCHAFFER MOVED TO LOS ANGELES IN 1949,
9 PASSED THE CALIFORNIA BAR, ESTABLISHED HIS PRACTICE IN
10 COMPTON. HE SERVED AS COMPTON CITY PROSECUTOR FROM '57 TO '61.
11 HE WAS KNOWN FOR HIS UNUSUAL SENTENCES AND REMARKS. HE SPENT
12 17 YEARS ON THE BENCH AND AN ADDITIONAL 15 YEARS SITTING AS A
13 PRIVATE JUDGE. HE WAS APPOINTED TO COMPTON MUNICIPAL COURT BY
14 GOVERNOR PAT BROWN IN '65, ELEVATED TO THE SUPERIOR COURT BY
15 JERRY BROWN IN '76. HE VOLUNTEERED HIS LEGAL SERVICES TO THE
16 WATTS RIOTER GROUP FORMED BY AUTHOR, BUD SHULBERG. HE'S
17 SURVIVED BY HIS WIFE OF 64 YEARS, RUTH, TWO SONS, ROGER AND
18 DAVID, ONE DAUGHTER, GERRIE GOLDSTEIN, AND EIGHT GRANDCHILDREN
19 AND HE WAS CERTAINLY A PERSON WHO WAS ACTIVE, NOT ONLY IN THE
20 LAW, BUT IN THE COMMUNITY AND HE WILL BE SORELY MISSED. MABLE
21 LEFTSAR, WHO PASSED AWAY LAST WEEK. SHE WAS A LONG-TIME
22 RESIDENT OF THE SECOND DISTRICT. SHE LEAVES TO CHERISH HER
23 MEMORY HER DAUGHTER, CATRINA BARNHAM GRAFFAW AND SON, LESLIE
24 EDWIN BARNHAM, JR. AND MRS. JOHNNY DORIS BARRY LAUDERMILL WHO
25 PASSED AWAY ON JUNE 7 AT THE AGE OF 80 SHE WAS A 49-YEAR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RESIDENT OF THE SECOND DISTRICT. SHE RETIRED IN 1961, AFTER 32
2 YEARS OF SERVICE, FROM THE COUNTY OF LOS ANGELES ASSESSOR'S
3 OFFICE AND LATER THE REGISTRAR-RECORDER'S ELECTION DIVISION.
4 SHE SPENT HER RETIREMENT YEARS IN SERVICE TO HER CHURCH AND
5 WAS DEVOTED TO HER FAMILY. SHE LEAVES TO CHERISH HER MEMORY
6 HER SON, SYLVESTER LAUDERMILL, JR., WHO IS THE PASTOR OF
7 WARRANT A. M. E. CHURCH AND KEVIN BARRY LAUDERMILL AND A HOST
8 OF OTHER RELATIVES AND FRIENDS. HER HUSBAND, SYLVESTER BUSTER
9 LAUDERMILL, PRECEDED HER IN DEATH TWO YEARS AGO. AND THOMAS
10 MCCARRY, A LONG-TIME SECOND DISTRICT RESIDENT WHO LIVED IN
11 LADERA HEIGHTS FOR MANY YEARS. HE WAS THE EXECUTIVE DIRECTOR
12 OF THE CALIFORNIA TRUCKING ASSOCIATION. HE'S SURVIVED BY HIS
13 CHILDREN, TOM, DANIEL, MARY AND MICHAEL. THAT CONCLUDES MY
14 ADJOURNMENTS AND I HAVE NO SPECIALS.

15

16 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.
17 SUPERVISOR YAROSLAVSKY, YOUR ADJOURNMENTS.

18

19 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HAVE SEVERAL. ASK THAT WE
20 ADJOURN IN THE MEMORY OF ANN BANCROFT, WHO IS ONE OF THE...

21

22 **SUP. BURKE:** ALL MEMBERS.

23

24 **SUP. YAROSLAVSKY:** ALL MEMBERS IS FINE. ONE OF THE PREMIER FILM
25 AND STAGE ACTRESSES OF HER GENERATION AND WHO PASSED AWAY LAST



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WEEK AND SHE IS SURVIVED BY HER HUSBAND OF 41 YEARS,
2 WRITER/DIRECTOR MEL BROOKS, A SON, MAX, HER MOTHER, MILDRED
3 ITALIANO, TWO SISTERS, PHYLLIS AND JOANN AND A GRANDSON,
4 HENRY. ASK THAT WE ADJOURN IN THE MEMORY OF YVONNE COWLS, AN
5 ACTIVE MEMBER OF THE SYLMAR COMMUNITY FOR THE PAST 40 YEARS.
6 SHE WAS A PAST PRESIDENT OF THE KIWANIS CLUB, A MEMBER OF THE
7 MOOSE LODGE FOR MANY YEARS AND A SUCCESSFUL BUSINESS OWNER IN
8 SYLMAR FOR 35 YEARS. SHE WAS VERY MUCH INVOLVED WITH OUR
9 HOLIDAYS IN THE PARK EVENT AT EL CARASO PARK WITH OTHER
10 KIWANIS MEMBERS AND SHE WAS A VERY DEDICATED VOLUNTEER. SHE'S
11 SURVIVED BY HER HUSBAND, EARL, A SON AND TWO BROTHERS. ASK
12 THAT WE ADJOURN IN MEMORY OF JAMES J. HAGERTY, WHO PASSED AWAY
13 AT THE AGE OF 83, A SKILLED SHEET METAL TRADESMAN FOR NEARLY
14 FOUR DECADES, BUILDING COMMERCIAL STRUCTURES FROM CHICAGO TO
15 LOS ANGELES, INCLUDING MANY OF OUR ORIGINAL DOWNTOWN HIGH-RISE
16 BUILDINGS. HE WAS ALSO AN HONORARY MEMBER OF OUR COUNTY AS THE
17 FATHER OF KATHLEEN HAGERTY PASTRELLO, THE WIFE OF MARK
18 PASTRELLO, WATERSHED MANAGEMENT DIVISION CHIEF OF OUR
19 DEPARTMENT OF PUBLIC WORKS. IN ADDITION TO KATHLEEN, HE'S
20 SURVIVED BY JENTINA HAGERTY, HIS WIFE OF 14 YEARS, A BROTHER,
21 FRAN, AND A SISTER, RITA SCHILLINGER, NINE OTHER CHILDREN, 25
22 GRANDCHILDREN, FOUR GREAT-GRANDCHILDREN AND 25 NIECES AND
23 NEPHEWS. NANCY HOLM MINELLA, A NATIVE ANGELINO AND A LONG-TIME
24 RESIDENT OF THE THIRD DISTRICT, WHO PASSED AWAY AT THE AGE OF
25 87. SHE GRADUATED PHI BETA KAPPA WITH A BACHELOR'S AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MASTER'S DEGREES IN HISTORY FROM U.S.C. WORKED IN WASHINGTON
2 DURING WORLD WAR II BEFORE RETURNING TO LOS ANGELES WHERE SHE
3 BECAME ONE OF THE FIRST WOMEN TO PURSUE A CAREER IN BROADCAST
4 JOURNALISM, WRITING FOR THE CBS AND ABC NETWORKS AND HOSTING
5 HER OWN RADIO PROGRAM IN THE 1950S. IN 1960, SHE DREW ON HER
6 KNOWLEDGE OF ART AND HER EXPERIENCE AS A WORLD TRAVELER TO
7 HELP FOUND THE L.A. COUNTY MUSEUM OF ARTS AND DOCENT COUNCIL
8 AND OUR BOARD HONORED HER IN 2002 AS A VOLUNTEER OF THE YEAR.
9 SHE'S SURVIVED BY HER DAUGHTER, U.S. DISTRICT JUDGE NORA
10 MINELLA, A DAUGHTER-IN-LAW, ANDREA MINELLA AND FIVE
11 GRANDCHILDREN. HER HUSBAND, ARTHUR MINELLA, WHO IS CO-FOUNDER
12 OF THE FIRM IRELLA AND MINELLA AND HER SON, DAVID, PREDECEASED
13 HER. I KNOW MIKE DID THIS BUT I ALSO WANT TO ADJOURN IN THE
14 MEMORY OF HUANG TOM, WHO WAS A RESIDENT OF MY DISTRICT WHO IS
15 THE FATHER OF ED TOM, WHO RUNS OUR HOLLYWOOD BOWL OPERATION,
16 PASSED AWAY FOLLOWING A LONG ILLNESS. HUANG WAS THE-- DIED AT
17 THE AGE OF 84, WAS A 30-YEAR VETERAN OF COUNTY SERVICE,
18 CONTINUED TO WORK AS LONG AS HE COULD, NEVER RETIRED FROM THE
19 COUNTY. BEFORE HE CAME TO WORK FOR THE COUNTY IN HIS EARLY
20 50S, HE WAS A-- HE HAD A LAUNDRY BUSINESS FOR MANY YEARS AND
21 THEN CAME TO WORK FOR THE COUNTY AND WE ALL SHARE OUR-- SEND
22 OUR PRAYERS AND OUR BEST WISHES TO ED AND HIS FAMILY. MR. TOM
23 WAS SURVIVED BY HIS WIFE, MARGARET, AND HIS CHILDREN, ED,
24 SHIRLEY, EUGENE AND ALBERT AND OTHER MEMBERS OF THEIR FAMILY.
25 SIMON WARRINGER, A LEGENDARY RECORD PRODUCER AND FOUNDER OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 LIBERTY RECORDS, RECENTLY PASSED AWAY AT THE AGE OF 90 IN HIS
2 BEVERLY HILLS HOME. DURING ITS HEYDAY, LIBERTY'S ROSTER
3 INCLUDED ARTISTS AS VARIED AS EDDIE COCHRAN, ALVIN AND THE
4 CHIPMUNKS, JULIE LONDON, JAN AND DEAN, GARY LEWIS AND THE
5 PLAYBOYS, CANNED HEAT AND MANY OTHERS. BORN IN L.A., HE
6 TRAINED AS A CLASSICAL VIOLINIST IN EUROPE BEFORE RETURNING
7 HOME WHERE HE EVENTUALLY BECAME A STUDIO MUSICIAN AND A
8 CONDUCTOR BEFORE LAUNCHING LIBERTY RECORDS IN 1955. HE IS
9 SURVIVED BY A SON, LENNY, WHO IS ALSO A LONG-TIME RECORD
10 EXECUTIVE, A DAUGHTER, ROSALYN RAYBOW, A SISTER, ELEANOR
11 LYNDON, EIGHT GRANDCHILDREN AND TWO GREAT- GRANDCHILDREN.
12 THOSE ARE MY ADJOURNING MOTIONS.

13

14 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

15

16 **SUP. YAROSLAVSKY:** I HAVE A MOTION I WANT TO READ IN FOR NEXT
17 WEEK. THE UNITED STATES VETERANS ADMINISTRATION NO LONGER
18 APPEARS TO BE COMMITTED TO PRESERVING ITS WEST LOS ANGELES
19 PROPERTIES FOR DIRECT VETERAN SERVICES, ITS HISTORIC BUILDINGS
20 AND ITS OPEN SPACES AS PROMISED BY FORMER VETERAN'S
21 ADMINISTRATION SECRETARY, ANTHONY PRINCIPE. THE CURRENT CARES
22 ADVISORY COMMITTEE IS DOMINATED BY REAL ESTATE AND FACILITIES
23 EXPERTS, WHILE ONLY ONE COMMUNITY REPRESENTATIVE AND ONE AREA
24 ELECTED OFFICIAL HAVE BEEN INVITED TO PARTICIPATE. IT IS
25 BECOMING INCREASINGLY APPARENT THAT THE VETERANS



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ADMINISTRATION IS ONCE AGAIN CONSIDERING PRIVATIZING ITS WEST
2 LOS ANGELES LANDS THROUGH SALE OR LEASES FOR PURPOSES
3 UNRELATED TO THE DIRECT PROVISION OF VETERAN SERVICES AS
4 PREVIOUSLY PROMISED. ONCE FEDERAL LANDS ARE PRIVATIZED, THEY
5 COME UNDER THE JURISDICTION OF LOCAL ZONING LAWS AND
6 REGULATIONS. THE WEST LOS ANGELES VETERANS ADMINISTRATION IS
7 IN UNINCORPORATED LOS ANGELES COUNTY WHOSE ZONING IS VERY
8 RESTRICTIVE AND WOULD NOT PERMIT THE LEVEL OF DEVELOPMENT THAT
9 HAS BEEN CONTEMPLATED BY THE V.A. IN THIS REGARD, THE COUNTY
10 NEEDS TO PROTECT THE INTEGRITY OF ITS ZONING IF THE V.A. SEEKS
11 TO CIRCUMVENT THOSE REGULATIONS BY LEASING RATHER THAN SELLING
12 ITS LANDS. I THEREFORE MOVE THAT THE COUNTY COUNCIL BE
13 INSTRUCTED TO ANALYZE THE COUNTY'S LEGAL OPTIONS IN ENSURING
14 THAT ITS ZONING ORDINANCES AT THE WEST LOS ANGELES VETERANS
15 ADMINISTRATION BE PROTECTED AND RESPECTED AND I FURTHER MOVE
16 THAT THE COUNTY COUNSEL BE AUTHORIZED TO TAKE WHATEVER LEGAL
17 ACTION IS NECESSARY TO OPPOSE ANY DEVELOPMENT THAT IS
18 INCONSISTENT WITH THE COUNTY'S ZONING ON THE WEST LOS ANGELES
19 VETERANS ADMINISTRATION PROPERTIES. THAT'S FOR NEXT WEEK.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT.

22

23 **SUP. YAROSLAVSKY:** THAT'S ALL I HAVE.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT'S FOR NEXT WEEK.

2 SUPERVISOR KNABE, YOUR SPECIALS.

3

4 **SUP. KNABE:** YES. I, TOO, WOULD LIKE TO JOIN IN WITH YVONNE ON
5 JUDGE HARRY SCHAFER. HE WAS A GOOD FRIEND AND HE WAS ONE OF
6 THE GREAT EMCEES, AND I DON'T KNOW, MAYBE SOME OF YOU DO KNOW
7 THIS ALREADY BUT, BACK IN 1988, HE CO-WROTE A COLLECTION OF
8 LEGAL JOKES WITH ANGIE PAPADAKIS, MY APPOINTEE TO THE BOARD OF
9 EDUCATION, BUT HARRY IS ONE OF THE GREAT EMCEES, ALWAYS A
10 PLEASURE TO BE AROUND AND HE WILL BE MISSED. ALSO, THAT WE
11 ADJOURN IN MEMORY-- THE REASON I WAS LATE THIS MORNING BECAUSE
12 I ATTENDED THIS FUNERAL IS DOUGLAS WARREN PADDLEFORD. HE
13 PASSED AWAY AT THE AGE OF 56 JUST A WEEK AGO THURSDAY, HE WAS
14 PRESENTED WITH THE BUSINESSPERSON OF THE YEAR AT CHAMBER OF
15 COMMERCE OUT THERE IN THE ARTESIA AREA. HE WAS PRESIDENT OF H.
16 A. PALFORD AND SONS, A GENERAL CONTRACTING FIRM THAT HE RAN
17 WITH HIS CHILDREN, DIANE AND DAN AND COUSIN, GENE EDMONDS.
18 UNDER HIS GUIDANCE, IT'S BEEN A LONG-TIME FAMILY BUSINESS BACK
19 FROM HIS GRANDFATHER'S DAYS OUT THERE TO A MULTI-MILLION-
20 DOLLAR ENTERPRISE. DOUG MET HIS WIFE, ANITA, AT THE U.S.C. AT
21 THE DEPARTMENT OF ARCHITECTURE WHERE HE EARNED A BACHELOR OF
22 ARCHITECTURE DEGREE AND WAS A LICENSED ARCHITECT AND MEMBER OF
23 THE AMERICAN INSTITUTE OF ARCHITECTS. VERY ACTIVE IN THE
24 TROJAN COMMUNITY, PARTICULARLY, HE WAS A STRONG SUPPORTER OF
25 THE TROJAN BAND WHERE BOTH HIS SONS HAD PLAYED PREVIOUSLY. HE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 WAS A FIXTURE IN THE CITIES OF ARTESIA AND CERRITOS, SERVING
2 ON THE ARTESIA PLANNING COMMISSION, ON THE CERRITOS' ECONOMIC
3 DEVELOPMENT COMMISSION AND BOTH CITIES' CHAMBER OF COMMERCE.
4 HE'S SURVIVED BY HIS LOVING WIFE, ANITA, SONS, BRIAN AND
5 BRENT, MOTHER, BETTY, MOTHER-IN-LAW, THERESA, AND SEVERAL
6 EXTENDED FAMILY MEMBERS AND FRIENDS. HE WAS A GOOD FRIEND AND
7 WILL BE MISSED BY ALL AND VERY, VERY PHILANTHROPIC AND THERE'S
8 GOING TO BE A LOT OF AGENCIES AND INSTITUTIONS THAT DOUG AND
9 HIS FAMILY SUPPORTED THAT WILL GREATLY MISS HIM AS WELL, TOO,
10 SO OUR THOUGHTS AND PRAYERS GO TO THE FAMILY. ALSO, THAT WE
11 ADJOURN TODAY IN MEMORY OF KIMBERLY CREEK, WHO PASSED AWAY AT
12 THE VERY YOUNG AGE OF 42 AFTER A LONG BOUT WITH DIABETES. SHE
13 WAS THE DAUGHTER OF MARYANNE KING, PUBLIC RELATIONS AND SCHOOL
14 CAREER FACILITATOR AT THE LA PUENTE VALLEY REGIONAL OCCUPATION
15 AND PRESIDENT OF PUENTE HILLS CHAMBER OF COMMERCE. SHE WILL BE
16 DEARLY MISSED BY HER FAMILY AND FRIENDS. SHE'S SURVIVED BY HER
17 MOTHER, MARYANNE AND A SISTER, CANDY. ALSO THAT WE JOIN--
18 ADJOURN IN THE MEMORY OF MARYANNE TOURINE EVANS, WHO PASSED
19 AWAY AFTER A COURAGEOUS BATTLE WITH CANCER AND ARTHRITIS. SHE
20 HAD DEDICATED HER LIFE TO CARING FOR OTHERS AND HER GREATEST
21 HAPPINESS CAME THROUGH HELPING THEM. SHE HAD A GREAT SMILE AND
22 A WONDERFUL SENSE OF HUMOR THAT TOUCHED ALL THOSE AROUND HER.
23 SHE'LL BE GREATLY MISSED. SHE'S SURVIVED BY HER HUSBAND CLIFF,
24 THREE CHILDREN AND EIGHT GRANDCHILDREN. AND ALSO THAT WE
25 ADJOURN IN MEMORY OF DOROTHY LASER, WHO PASSED AWAY RECENTLY



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN RANCHO PALOS VERDES AT THE AGE OF 82. SHE'S SURVIVED BY HER
2 BROTHER, ROBERT, AND HER SONS, STEPHEN AND HARV. THOSE ARE MY
3 ADJOURNMENTS.

4

5 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

6

7 **SUP. KNABE:** THEN I CALL UP-- I BELIEVE ZEV HELD ITEM NUMBER
8 11.

9

10 **SUP. MOLINA, CHAIR:** ITEM NUMBER 11.

11

12 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HELD IT BECAUSE I NEED A COPY
13 OF IT. I GAVE MY COPY TO DON.

14

15 **SUP. KNABE:** YOU CAN HAVE IT BACK.

16

17 **SUP. YAROSLAVSKY:** MADAM CHAIR, I UNDERSTAND WHAT'S GOING ON
18 HERE WITH DOWNEY REGIONAL MEDICAL CENTER. IT'S THE SAME AS
19 WHAT'S GOING ON WITH VIRTUALLY EVERY HOSPITAL IN MY DISTRICT
20 AND I SUSPECT IN EVERYBODY ELSE'S DISTRICT, THE COST OF
21 PROVIDING SERVICE IS UP, STATE'S CONTRIBUTION HAS NOT KEPT
22 PACE. AS A RESULT, HOSPITALS ARE FEELING THE SQUEEZE JUST AS
23 WE HAVE BEEN FOR QUITE A NUMBER OF YEARS. MANY HOSPITALS HAVE
24 CALLED ME AND ASKED IF WE COULD-- IF WE WOULD BE WILLING JUST
25 THIS ONE LITTLE TIME, JUST THIS ONE TIME, IF WE WOULD MAKE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THEM WHOLE THIS YEAR AND THEY PROMISE THEY'RE GOING TO WORK
2 REAL HARD TO GET STATE MONEY NEXT YEAR. I DIDN'T NOTICE A HELL
3 OF A LOT OF-- IN THAT BUDGET AGREEMENT THAT I READ ABOUT LAST
4 NIGHT IN THERE FOR HOSPITALS. IN ANY CASE, NOT TO BE FACETIOUS
5 ABOUT IT, THE FACT IS THAT THERE ARE HOSPITALS ALL OVER THE
6 COUNTY THAT ARE HURTING AND THEY ALL, AS A GROUP AND
7 INDIVIDUALLY, WANT TO ACCESS COUNTY MONEY. THIS MOTION, AT
8 LEAST AT THE END OF IT, I WILL READ THE LAST PART. IT READS AS
9 FOLLOWS. I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS
10 INSTRUCT THE DIRECTOR OF HEALTH SERVICES TO IDENTIFY THE
11 APPROPRIATE LEVEL OF SUPPORT NEEDED FOR IMPACTED NON-D.H.S.
12 HOSPITALS, IN THIS CASE WE'RE TALKING ABOUT A NON-D.H.S.
13 HOSPITAL, TO MAINTAIN THEIR VIABILITY AND CONTINUE TO SERVE--
14 SERVICE THE PATIENTS, ESPECIALLY FOR HOSPITALS IN OR ADJACENT
15 TO KING DREW SERVICE AREA, INCLUDING ANY ARRANGEMENTS FOR THE
16 PROVISION OF FUNDING OR INPATIENT BED LICENSING BY THE COUNTY,
17 FUNDING BY THE COUNTY OR OTHER MEANS AND REPORT BACK TO THE
18 BOARD WITHIN 30 DAYS. I JUST WANT TO SAY, I THINK IT'S
19 IMPORTANT. I HAVE TOLD EVERY HOSPITAL IN MY PART OF TOWN,
20 BASED ON WHAT I HAVE THOUGHT THE COUNTY POLICY HAS BEEN, IF
21 IT'S GOING TO CHANGE, THEN WE OUGHT TO KNOW IT NOW SO THAT I
22 CAN GO BACK TO MY HOSPITALS AS WELL, IS THAT WE WERE NOT GOING
23 TO BACKFILL THE STATE, WE WERE NOT GOING TO BEGIN TO FINANCE
24 PRIVATE HOSPITALS. I'M NOT EVEN GOING TO GET INTO THE D.H.S.
25 VERSUS NON- D.H.S. HOSPITALS BUT JUST TO FINANCE PRIVATE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOSPITALS WHO WERE FALLING SHORT. BECAUSE HERE'S THE PROBLEM,
2 IF YOU DO THAT, AND I THINK IF THIS MOTION IS APPROVED AND YOU
3 ASK THE DEPARTMENT TO COME BACK, I THINK THERE'S A LIKELIHOOD
4 THE DEPARTMENT WILL SAY, IF YOU WANT TO SPEND FIVE, 10, \$15
5 MILLION OUT OF THE HEALTH DEPARTMENT SURPLUS THIS YEAR, IT'S
6 NOT A SURPLUS THAT'S GOING TO BE AROUND NEXT YEAR BUT IT'S A
7 POLICY DECISION, I CAN SEE YOU SITTING THERE RIGHT NOW SAYING-
8 - WELL, MAYBE YOU WON'T THIS TIME BUT IT'S A POLICY DECISION.
9 I THINK, IF YOU GO DOWN THIS ROAD, A YEAR OR TWO FROM NOW WHEN
10 YOU HIT THE CLIFF, DEPENDING ON WHAT HAPPENS WITH OUR
11 NEGOTIATIONS, WHICH HAVE NOT GONE VERY WELL WITH THE STATE,
12 THAT YOU'RE GOING TO BE TRYING TO GET THIS MONEY BACK AND
13 YOU'RE GOING TO HAVE TO SIT HERE IN FRONT OF A BUNCH OF
14 HOSPITALS, PRIVATE HOSPITALS, AND SAY, "WE'RE GOING TO CUT YOU
15 IN ORDER TO TAKE THE MONEY BACK AND KEEP THIS-- OUR HOSPITAL
16 SYSTEM ALIVE." WE HAVE SPENT A GOOD PORTION-- NOT A GOOD
17 PORTION, ABOUT \$25 MILLION, GIVE OR TAKE A COUPLE MILLION, ON
18 THE TRAUMA CENTERS. WE HAVE ADDED TO THAT, IN THE CASE OF ST.
19 FRANCIS HOSPITAL AND CALIFORNIA HOSPITAL, FOR THE TRAUMA
20 CENTERS. BUT THIS IS ASKING FOR A NEW DIRECTION AND THAT
21 DIRECTION WOULD BE TO USE COUNTY FUNDS, THAT'S WHAT THIS
22 MOTION SAYS, WHATEVER THE INTENT IS, THAT'S WHAT IT SAYS, TO
23 USE COUNTY FUNDS TO IDENTIFY COUNTY FUNDS TO TAKE CARE OF
24 DOWNEY REGIONAL MEDICAL CENTER'S PROBLEM BUT REALLY, IT'S MORE
25 THAN DOWNEY. IT'S ENCINO TARZANA, IT'S NORTHRIDGE, IT'S



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CEDARS, IT'S EVERY SINGLE ONE OF THEM THAT HAVE CALLED ME AND
2 EVERY SINGLE ONE OF THEM THAT HAVE CALLED YOU. AND I THINK WE
3 NEED TO KNOW RIGHT HERE AND NOW, THAT'S WHY I HELD IT. I'M NOT
4 PREPARED TO SUPPORT USING COUNTY MONEY TO DEAL WITH THE
5 EMERGENCY ROOM PROBLEMS THAT THE PRIVATE HOSPITALS HAVE HAD,
6 SPECIAL NON- D.H.S. HOSPITALS BUT, YOU KNOW, THAT'S A
7 PHILOSOPHICAL ISSUE THAT WE CAN GET INTO SOME OTHER TIME. I
8 DON'T THINK WE HAVE THAT KIND OF-- THAT KIND OF MONEY AND--
9 AND IF WE DO, THEN I NEED TO HAVE THE C.A.O. AND THE COUNTY
10 HEALTH DIRECTOR TELL ME WHAT HAPPENS, LITERALLY, A YEAR FROM
11 NOW, WHAT IS YOUR PROJECTION ON HOW SHORT WE'RE GOING TO BE A
12 YEAR FROM NOW? 435 MILLION? SO-- AND IT ALL STARTED BECAUSE
13 THE STATE HAS NOT KEPT PACE WITH ITS RESPONSIBILITIES. THAT'S
14 WHERE THIS ALL STARTS FROM. SO WE'RE BEING ASKED, THIS IS THE--
15 - THE SHOE IS ON THE OTHER FOOT NOW OR THE SHOE IS-- WHATEVER,
16 BACKWARDS, THE WHOLE THING IS BACKWARDS. WE'RE BEING ASKED TO
17 BACKFILL BECAUSE THE STATE IS ABROGATING ITS RESPONSIBILITY
18 AND THE DAY WE DO THAT IS THE LAST TIME YOU'LL EVER GET-- BE
19 TAKEN SERIOUSLY BY THE STATE AND IT'S THE FIRST AND CERTAINLY
20 NOT THE LAST TIME THAT THIS BOARD'S GOING TO BE ASKED TO USE
21 COUNTY MONEY TO PROP UP THE FAILING EMERGENCY OPERATIONS OF
22 THE HOSPITALS BECAUSE THE STATE HAS NOT BEEN WILLING TO STEP
23 UP AND KEEP ITS RESPONSIBILITY. I THINK THIS IS A CRITICAL
24 ISSUE AND THAT'S WHY I HELD IT. NOTHING AGAINST DOWNEY ANY
25 MORE THAN I HAVE ANYTHING AGAINST CEDARS OR ENCINO OR



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 NORTHRIDGE OR, YOU KNOW, EVERY ONE OF THEM WHO HAVE CALLED ME
2 AND THE DOCTORS WHO HAVE CALLED ME AND CORRALLED ME ON MY JOGS
3 AND E-MAILED ME AT MIDNIGHT, I UNDERSTAND IT, I TOTALLY
4 UNDERSTAND IT. BUT THINK A COUPLE OF STEPS AHEAD. IF WE GO
5 DOWN THIS ROAD, WHEN WE NEED TO DEAL WITH OUR 400-MILLION-
6 DOLLAR OR WORSE DEFICIT LESS THAN A YEAR FROM NOW, WE'RE GOING
7 TO HAVE TO BE SITTING HERE TELLING PRIVATE HOSPITALS, "WE'RE
8 GOING TO CUT YOU" WHEN IT WASN'T OUR RESPONSIBILITY IN THE
9 FIRST PLACE TO FUND THEM. SO I HAVE A SUGGESTION, I MADE IT TO
10 DON PRIVATELY, I GUESS IT DIDN'T-- WASN'T A BIG HIT BUT IF YOU
11 TAKE THE COUNTY MONEY OUT OF IT, OUT OF THIS MOTION, AND YOU
12 WANT TO IDENTIFY OTHER FUNDS, FEDERAL AND STATE FUNDS OR KIND
13 OF LET THE DEPARTMENT OF HEALTH GIVE THEM A ROAD MAP, I'M FINE
14 WITH THAT BUT I'M NOT IN FAVOR OF LEAVING THIS LANGUAGE IN
15 HERE ON THE-- ON COUNTY FUNDS...

16

17 **SUP. KNABE:** I DON'T HAVE A PROBLEM AT THE END THERE WHERE IT
18 SAYS, INCLUDING ANY ARRANGEMENT. JUST SAY, INCLUDING POSSIBLE
19 FEDERAL, STATE OR COUNTY FUNDING OR INPATIENT BED LICENSING
20 AND REPORT BACK TO THE BOARD IN 30 DAYS. I THINK, ZEV, I KNOW
21 THAT YOU'RE TRYING TO CLARIFY MY INTENT BUT, CLEARLY, THIS-- I
22 GAVE THE EXAMPLE OF DOWNEY BUT CLEAR THIS IS A COUNTYWIDE
23 ISSUE WITH THE CLOSURE OF NINE E.R.S AND THE IMPACT ON OUR
24 ENTIRE SYSTEM AND POTENTIAL CLOSURES DOWN THE ROAD, NOT JUST
25 AT DOWNEY BUT OTHER PLACES IN THE VALLEY AND THINGS LIKE THAT.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 AND I, TOO, HAVE A GRAVE CONCERN ABOUT WHETHER WE CAN AFFORD
2 THIS OR NOT BUT I THINK, AT LEAST FROM MY PERSPECTIVE, I'M
3 ASKING FOR A REPORT BACK, ONE, OF ALL THE OPTIONS THAT MIGHT
4 BE AVAILABLE AND I DON'T THINK THE COUNTY'S GOING TO BE ONE OF
5 THEM BUT I DO THINK WE NEED TO FACE THAT ISSUE AS FAR AS IF
6 THAT'S WHAT IT IS AND THE RIGHT WAY TO SAY "NO" IF WE CAN'T DO
7 IT. AND INSTEAD OF JUST, YOU KNOW, JUST LET IT HANG OUT THERE
8 SO THAT WE GET THE E-MAILS AT MIDNIGHT, SO WE GET THE PHONE
9 CALLS DURING THE DAY, SO WE GET POUNDED WHEN WE'RE AT EVENTS,
10 LET'S FIND OUT WHERE WE REALLY ARE BECAUSE I AGREE WITH YOU, I
11 THINK I KNOW WHERE WE ARE, AND FOR COUNTY DOLLARS TO BE PUT IN
12 THAT PERSPECTIVE IS GOING TO BE A VERY, VERY DIFFICULT
13 SITUATION. SO I'M JUST ASKING FOR A REPORT.

14

15 **SUP. BURKE:** COULD WE ASK CAROL MEYER TO COME FORWARD FROM
16 E.M.S.? BECAUSE I UNDERSTAND THAT THERE IS A BILL, GIL CEDILLO
17 HAS A BILL TO DISCUSS TO DEAL WITH THIS. WHILE SHE'S COMING
18 UP, I WAS REACHED BY DANIEL FREEMAN AS WELL AS CENTINELA WHO
19 HAS, I THINK THEY SAY, THIS YEAR 24 MILLION DEFICIT.

20

21 **SUP. KNABE:** MM HM. I GOT THE SAME PHONE CALL.

22

23 **SUP. BURKE:** AND THEY HAVE BEEN IMPACTED BY THE TRAUMA
24 SITUATION AT KING. AS A RESULT, THEIR EMERGENCY ROOM HAS BEEN
25 OVERFLOWING, THAT THEY HAVE A TREMENDOUS PROBLEM IN TERMS OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 HOW THEIR DEFICIT IS GOING TO BE HANDLED. I THINK WE NEED TO
2 TAKE THE COUNTY OUT OF THIS BUT COULD WE HEAR WHAT CEDILLO IS
3 DOING?

4

5 **CAROL MEYER:** WELL, SENATOR CEDILLO HAS A BILL, SB-328. IT'S A
6 BILL THAT WAS ORIGINALLY STARTED THROUGH GOOD SAMARITAN
7 HOSPITAL, ALSO A NON-D.H.S. HOSPITAL THAT'S HEAVILY INUNDATED
8 BECAUSE OF ITS LOCATION IN INNER CITY AND, APPARENTLY, THIS
9 BILL REALLY DOESN'T HAVE A LOT OF TEETH IN IT. IT'S FAIRLY
10 VAGUE AND IT TALKS ABOUT NEGOTIATING WITH MEDI-CAL FOR SPECIAL
11 CONSIDERATION FOR NON-D.H.S. HOSPITALS BUT THERE'S NO MONEY
12 ATTACHED TO IT, SO IT'S-- IT'S A CONCEPTUAL BILL MORE THAN
13 ANYTHING ELSE. THE BILL HAS BEEN REVISED AND WOULD NOW, BASED
14 ON THE GEOGRAPHICS THAT'S DESIGNED, AND ALSO BASED ON SOME
15 CRITERIA THAT WILL BE DEVELOPED, COULD INCLUDE DOWNEY
16 COMMUNITY AND POSSIBLY OTHER NON-D.H.S. HOSPITALS EVENTUALLY.
17 IT'S MY UNDERSTANDING THAT THAT PIECE OF LEGISLATION HAS
18 PASSED THE SENATE AND IS IN THE FIRST HEARING IN THE ASSEMBLY.
19 AND THAT'S REALLY ABOUT ALL I KNOW ABOUT IT. I DON'T SEE IT AS
20 A, YOU KNOW, HUGE SOLUTION IN ITS CURRENT STATE.

21

22 **SUP. BURKE:** WELL, I THINK THAT WE RECOGNIZE THAT THE STATE HAS
23 TO DO SOMETHING WITH THESE HOSPITALS. ALSO, MY UNDERSTANDING
24 IS THAT, ON THE WAIVER, ISN'T THERE SOME ISSUE IN TERMS OF HOW
25 YOU'RE GOING TO DEFINE CONTRIBUTIONS, AND SO THE D.H.S.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 CONCEPT IS ONE THAT'S UNDER REVIEW. SO I WOULD SUGGEST THAT
2 YOU TAKE OUT THE COUNTY AND THAT WE WORK WITH THE STATE TO,
3 FIRST OF ALL, SEE HOW THEY'RE GOING TO DEFINE OR HOW THEY'RE
4 GOING TO ADDRESS PROVIDING SERVICES FOR THE PRIVATE HOSPITALS
5 IN EMERGENCY AND ALSO AS IT RELATES TO THE INDIGENT AND-- BUT
6 I-- I-- IMMEDIATELY, WHEN WE BRING IN THE COUNTY, WE'RE SAYING
7 FOR THE C.A.O. TO GO OUT AND FIND SOME MONEY IN HIS BUDGET AND
8 WHAT MONEYS ARE AVAILABLE. WE CANNOT TAKE DANIEL FREEMAN OUT
9 OF THEIR DEFICIT. YOU KNOW, I MEAN, THEY HAVE TO WORK THIS
10 OUT. THEY'RE TRYING TO GET BETTER CONTRACTS. WE CAN HELP THEM
11 TO DO THINGS LIKE THAT. WE CAN HELP THEM TO TRY TO GET STATE
12 FUNDS BUT WE CAN'T PROVIDE THE KIND OF HELP THAT THEY NEED.
13 THEY KNEW IT WAS A HOSPITAL WITH A 55-MILLION-DOLLAR DEFICIT
14 WHEN THEY BOUGHT IT. NOW, YOU KNOW, WHAT THEY'RE EXPERIENCING,
15 MAYBE DOWNEY DOESN'T HAVE A DEFICIT, I DON'T KNOW BUT IT'S
16 GOING TO BE IMPOSSIBLE FOR US TO...

17

18 **SUP. KNABE:** YOU DON'T THINK I'D USE THEM AS AN EXAMPLE IF THEY
19 DIDN'T.

20

21 **SUP. BURKE:** THEY DON'T HAVE A DEFICIT?

22

23 **SUP. KNABE:** NO, I SAID YOU DON'T THINK I'D USE THEM AS EXAMPLE
24 IF THEY DIDN'T HAVE A DEFICIT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. BURKE:** OH, THEY HAVE A DEFICIT. OKAY. SO I REALLY THINK
2 THAT IF WE COULD JUST NOT PUT ON THE BURDEN ON THE C.A.O. TO
3 HAVE TRY TO FIND COUNTY MONEY BUT THAT WE SAY WE'LL WORK WITH
4 CEDILLO, WE'LL WORK WITH THE STATE, WE'LL WORK WITH THE FEDS
5 AND ALSO WORK WITH DEFINITIONS AS WE COME UP WITH THIS
6 CERTIFIED-- WHAT IS IT? C.P.E. THAT WILL WORK WITH THEM TO TRY
7 TO CERTAINLY ALLEVIATE SOME OF THE PROBLEMS BECAUSE WE DEPEND
8 ON THE PRIVATE HOSPITALS AND SOME OF THOSE WHICH ARE NOT
9 D.H.S. TO TAKE SOME OF THIS BURDEN.

10

11 **CAROL MEYER:** DANIEL FREEMAN COMMUNITY HAS CERTAINLY BEEN
12 HEAVILY AFFECTED BY THE CLOSURE OF ROBERT F. KENNEDY HOSPITAL,
13 WHICH WE CLOSED JUST EIGHT MONTHS AGO.

14

15 **SUP. BURKE:** RIGHT. I THINK THEY SAID THAT THE KENNEDY HAD THE
16 BIGGEST IMPACT.

17

18 **CAROL MEYER:** RIGHT. NO, WE DIDN'T CLOSE THEM BUT WE HELD A
19 HEARING FOR THE CLOSURE.

20

21 **SUP. BURKE:** BUT, BUT THE-- THAT HAD THE BIGGEST IMPACT ON THEM
22 BUT ALSO MARTIN LUTHER KING TRAUMA HAS BEEN SHIFTED OVER THERE
23 IN LARGE MEASURE-- WELL, NOT LARGE MEASURE BUT A TREMENDOUS
24 AMOUNT OF IT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** WELL, THE WHOLE OUR. I MEAN, OUT THERE WITH MARTIN
2 LUTHER KING, I MEAN, NOT ONLY DOWNEY, BUT ST. FRANCIS, YOU'VE
3 GOT THE SUBURBAN CLOSED HERE IN THE LAST SEVERAL MONTHS, WHICH
4 IS IMPACTED BY IT IN THE PARAMOUNT AREA. A LONG LIST. NINE
5 CLOSURES. COUNTYWIDE.

6

7 **SUP. BURKE:** ALL I'M DOING IS SAYING THAT WE WON'T ASK THE
8 C.A.O. TO GO AND TRY AND FIND COUNTY MONEY.

9

10 **SUP. MOLINA, CHAIR:** NO, I UNDERSTAND SO THAT...

11

12 **SUP. BURKE:** OTHER THAN THAT, THOUGH, WE WOULD TRY TO IDENTIFY
13 FUNDS.

14

15 **SUP. MOLINA, CHAIR:** BUT NON-COUNTY FUNDS.

16

17 **SUP. YAROSLAVSKY:** TO STRIKE COUNTY AND TO LEAVE FEDERAL AND
18 STATE I THINK IS-- FROM HIS MOTION. I WILL SECOND THAT, ALONG
19 WITH ALL THE OTHER THINGS.

20

21 **SUP. MOLINA, CHAIR:** IS THAT ACCEPTABLE TO YOU, MR. KNABE?

22

23 **SUP. KNABE:** NOT REALLY. I MEAN, YOU KNOW, I DON'T THINK WE
24 NEED A MOTION TO DO THAT BUT, I MEAN, ISN'T THAT WHAT WE'RE
25 DOING RIGHT NOW?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** I DON'T KNOW WHETHER WE'RE REALLY DOING IT
3 SERIOUSLY. BASICALLY, THE HOSPITALS, THE PRIVATE HOSPITALS
4 CERTAINLY HAVE BEEN ON A REAL CAMPAIGN TO TRY TO IDENTIFY
5 FUNDS.

6

7 **SUP. KNABE:** I MEAN, THE ONLY REASON I'D BE WILLING TO ACCEPT
8 THAT, I MEAN, I JUST THINK THAT WE NEED TO DO EVERYTHING
9 POSSIBLE BECAUSE IT'S IMPACTING ALL OF US ADDITIONAL E.R.
10 CLOSURES.

11

12 **SUP. BURKE:** BUT WE DON'T HAVE ANY COUNTY MONEY TO DO IT,
13 THOUGH.

14

15 **SUP. KNABE:** I UNDERSTAND THAT. I MEAN, YOU KNOW, ZEV WAS
16 TRYING TO ARTICULATE WHAT MY INTENT WAS. MY INTENT WAS NOT TO
17 DIRECT THE CEO TO DO THAT BUT TO HAVE A REPORT BACK ON IT
18 BECAUSE I THINK WE'RE IN THAT POSITION WHERE WE DO NOT HAVE
19 COUNTY MONEY AND JUST TO ELIMINATE THAT...

20

21 **SUP. YAROSLAVSKY:** MY CONCERN, DON, WITH THAT IS THAT I
22 APPRECIATE THAT AND I RESPECT YOUR INTENT AND I TRUST IT BUT I
23 THINK YOU'RE INVITING-- YOU'RE RAISING LEVELS OF EXPECTATION
24 THAT NEXT TUESDAY YOU'RE GOING TO HAVE 50 PEOPLE SITTING HERE
25 FROM DIFFERENT HOSPITALS ALL SAYING WHAT DOWNEY IS SAYING



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 TODAY OR WOULD SAY TODAY IF THEY WERE SITTING UP HERE, AND I
2 DON'T WANT TO RAISE ANYBODY'S LEVEL OF EXPECTATIONS. I'M
3 SPENDING A HELL OF A LOT OF TIME RESPONDING TO PEOPLE WHO ARE
4 WELL MEANING AND WHO ARE IN TROUBLE AND THIS WILL TAKE IT TO A
5 NEW LEVEL AND I DON'T-- IF WE'RE NOT GOING TO DO IT, WE
6 SHOULDN'T RAISE THE LEVEL OF EXPECTATION THAT WE ARE, THAT'S
7 ALL, AND I DON'T THINK-- AND I AGREE WITH YOU. WE'RE NOT GOING
8 TO FIND THE MONEY IN THE COUNTY BUDGET, SO LET'S NOT RAISE
9 THAT EVEN AS A REMOTE PROSPECT. SO I SUPPORT MS. BURKE ON
10 THIS. I HOPE-- AND, YOU KNOW, WE COULD-- I THINK IMPLIED IN
11 WHAT YVONNE IS SAYING IS WE'LL SUPPORT EVERY STATE LEGISLATIVE
12 INITIATIVE WITH OR WITHOUT THE DOWNEY SITUATION. WE'VE BEEN UP
13 THERE, WE'RE TRYING TO GET LEGISLATION FOR TRAUMA FOR E.R.S
14 FROM THE VARIOUS FUNDS. WE'RE UP THERE DOING OUR BEST, WE'RE
15 WORKING WITH THE HOSPITALS ON THE WAIVER, TRYING TO MAXIMIZE
16 IT. THAT'S A NO-BRAINER FOR US, WE'RE ALL IN THE SAME BOAT BUT
17 THIS IS A DIFFERENT SITUATION.

18

19 **SUP. BURKE:** AND I ASSUME THAT WHEN YOU MOVE AWAY FROM D.H.S.
20 AS A CONCEPT, YOU QUALIFY TO BE A D.H.S. HOSPITAL BY HAVING,
21 WHAT IS IT, 3% INDIGENT OR SOMETHING?

22

23 **CAROL MEYER:** IT HAS TO DO WITH MEDI-CAL.

24

25 **SUP. BURKE:** 3% MEDI-CAL?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **CAROL MEYER:** IT'S 30% TO 40%, YEAH.

3

4 **SUP. BURKE:** 30% MEDI-CAL. SO THAT, WITH THIS NEW APPROACH, YOU
5 MIGHT NOT NECESSARILY HAVE TO GO THROUGH THAT, ISN'T THAT IT?

6

7 **C.A.O. JANSSEN:** WELL, MADAM CHAIR, SUPERVISOR, ONE OF THE REAL
8 CONCERNS WE HAVE ABOUT THE NEW WAIVER IS NO ONE KNOWS HOW THE
9 SYSTEM'S GOING TO WORK. I.G.T.'S HAVE BEEN IN PLACE SINCE 1989
10 IN CALIFORNIA. THE STATE HAS NOT YET BEEN ABLE TO ARTICULATE
11 EXACTLY HOW THIS NEW SYSTEM IS GOING TO WORK IN CALIFORNIA AND
12 SO WE CAN'T ANSWER THAT QUESTION ABOUT CERTIFIED PUBLIC
13 EXPENDITURES OR HOW THE PRIVATE SYSTEM WILL WORK, WHICH WILL
14 BE DIFFERENT ALSO. WE'LL HAVE TWO NEW SYSTEMS IN CALIFORNIA
15 THAT WE WILL BE EMBARKING ON, IN ALL LIKELIHOOD, JULY THE 1ST
16 AND WE CAN'T ANSWER THAT QUESTION.

17

18 **SUP. KNABE:** WHEN? JULY WHAT?

19

20 **C.A.O. JANSSEN:** THE WAIVER, THE STATE WAIVER EXPIRES JUNE 30TH
21 AND THE GOVERNOR HAS INDICATED THAT THERE WON'T BE AN
22 EXTENSION FROM THE FEDERAL GOVERNMENT. SO WE'RE ASSUMING THAT
23 THERE WILL BE SOME KIND OF SIGNATURE BEFORE JULY THE 1ST.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. KNABE:** REALLY. I MEAN, I THOUGHT THERE WAS ONGOING
2 CONVERSATIONS...

3

4 **C.A.O. JANSSEN:** THERE ARE BUT-- WE STILL HAVE TWO WEEKS. WE
5 HAVE PLENTY OF TIME.

6

7 **SUP. BURKE:** TWO WEEKS. (LAUGHTER).

8

9 **SUP. KNABE:** WELL, I MEAN, WE'RE MEETING ON IT TOMORROW.

10

11 **SUP. MOLINA, CHAIR:** ALL RIGHT. WHAT WE HAVE BEFORE US IS AN
12 AMENDMENT TO SUPERVISOR KNABE'S MOTION. IT'S BEEN MOVED BY MS.
13 BURKE, SECONDED BY SUPERVISOR YAROSLAVSKY. SO, AS AMENDED, ARE
14 YOU NOT ACCEPTING IT, SO WE'RE GOING TO HAVE TO DO THE
15 AMENDMENT FIRST. SO COULD WE DO A ROLL CALL ON THE AMENDMENT?

16

17 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

18

19 **SUP. BURKE:** AYE.

20

21 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

22

23 **SUP. YAROSLAVSKY:** AYE.

24

25 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** NO.

3

4 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** AYE.

7

8 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

9

10 **SUP. MOLINA, CHAIR:** AYE.

11

12 **CLERK VARONA-LUKENS:** CARRIES 4-TO-1.

13

14 **SUP. MOLINA, CHAIR:** OKAY. SO, AS AMENDED, DO YOU WANT TO
15 PLEASE CALL THE ROLL ON THAT?

16

17 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

18

19 **SUP. BURKE:** AYE.

20

21 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

22

23 **SUP. YAROSLAVSKY:** AYE.

24

25 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. KNABE:** AYE.

3

4 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

5

6 **SUP. ANTONOVICH:** AYE.

7

8 **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

9

10 **SUP. MOLINA, CHAIR:** AYE.

11

12 **CLERK VARONA-LUKENS:** CARRIES, 5-0.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. THEN THAT ITEM PASSES. I THINK
15 THAT CONCLUDES ALL OF THE ITEMS BEFORE US. WE HAVE HAD PUBLIC
16 COMMENT, SO WE WILL HAVE THE EXECUTIVE OFFICER READ US INTO
17 CLOSED SESSION, PLEASE.

18

19 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
20 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
21 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEM CS-
22 1, CONSIDERATION OF DEPARTMENT HEAD PERFORMANCE EVALUATIONS;
23 ITEM CS-2, CONFERENCE WITH LABOR NEGOTIATORS, DAVID E.
24 JANSSEN, AND DESIGNATED STAFF, AND ITEM CS-3, CONFERENCE WITH
25 REAL PROPERTY NEGOTIATORS, DAVID E. JANSSEN, J & G PASSANO AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 RICHARD VOLPERT WITH RESPECT TO A GROUND LEASE AGREEMENT WITH
2 THE SIXTH DISTRICT AGRICULTURAL ASSOCIATION AFFECTING THE LOS
3 ANGELES COUNTY MUSEUM OF NATURAL HISTORY AS INDICATED ON THE
4 POSTED AGENDA. ALSO, ON MONDAY, JUNE 20TH, 2005, THE BOARD
5 WILL CONVENE A SPECIAL MEETING AT 9:30 A.M. FOR THE 2005/2006
6 BUDGET DELIBERATIONS. THANK YOU.

7

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

REPORT OF ACTION TAKEN IN CLOSED SESSION

TUESDAY, JUNE 14, 2005

The Board of Supervisors met today in Closed Session. The following action is being reported:

CS-1 DEPARTMENT HEAD PERFORMANCE EVALUATIONS (Government Code Section 54957) Consideration of Department Head performance evaluations.

No reportable action was taken.

CS-2. CONFERENCE WITH LABOR NEGOTIATORS (Government Code Section 54957.6)

Agency designated representatives: David E. Janssen, Chief Administrative Officer, and designated staff

Employee Organization(s) for represented employees: The Coalition of County Unions, AFL-CIO; Local 660, SEIU, AFL-CIO, Union of American Physicians and Dentists; Guild For Professional Pharmacists; Peace Officers Council of California; Association of Public Defender Investigators; and



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 Los Angeles County Association of Environmental Health

2 Specialists; and Unrepresented employees (all)

3

4 No reportable action was taken.

5

6 CS-3. CONFERENCE WITH REAL PROPERTY NEGOTIATORS (Government

7 Code Section 54956.8) Provide instructions to its real estate

8 negotiators with respect to a ground lease agreement with the

9 Sixth District Agricultural Association relating to the

10 following property:

11

12 Property: Los Angeles County Museum of Natural History, 900

13 Exposition Blvd., Los Angeles, CA 90007

14

15 County Negotiators: David E. Janssen and Jane G. Pisano and

16 Richard Volpert

17

18 Negotiating Parties: County of Los Angeles and the Sixth

19 District Agricultural Association (also known as the

20 California Science Center)

21

22 Under Negotiation: Price and Terms

23

24 No reportable action was taken.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

REPORTER'S CERTIFICATE

I, JENNIFER A. HINES, Certified Shorthand Reporter
Number 6029/RPR/CRR qualified in and for the State of
California, do hereby certify:

That the transcripts of proceedings recorded by the
Los Angeles County Board of Supervisors June 14^h, 2005
were thereafter transcribed into typewriting under my
direction and supervision;

That the transcript of recorded proceedings as
archived in the office of the reporter and which
have been provided to the Los Angeles County Board of
Supervisors as certified by me.

I further certify that I am neither counsel for, nor
related to any party to the said action; nor
in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this
17th day of June 2005, for the County records to be used only
for authentication purposes of duly certified transcripts
as on file of the office of the reporter.

JENNIFER A. HINES

CSR No. 6029/RPR/CRR